



**ADDENDUM NO. 1
Issued October 8, 2009**

TO

**“REQUEST FOR QUALIFICATIONS
FOR
OPERATION AND MAINTENANCE OF THE
MID-CONNECTICUT RESOURCE RECOVERY FACILITY”
(RFQ Number 10-OP-002)
(RFQ Issued September 14, 2009)**

Note: Entities submitting a Statement Of Qualifications are required to acknowledge this and all Addenda in Section 2(a) of the Statement Of Qualifications Form.

This Addendum consists of the Connecticut Resources Recovery Authority's (CRRA) responses to verbal questions posed at the pre-SOQ submittal meeting and tour of the facility held September 30, 2009, 211 Murphy Road, Hartford, Connecticut.

1.	Question	For business model 1, will payment to contractor be on a fixed fee or percentage basis?
	Answer	CRRA plans for contractor compensation to be on a cost-plus basis, but will consider alternative compensation proposals in the RFBP part of the solicitation process.
2.	Question	When do the current power contracts expire and who will be responsible for obtaining new contracts?
	Answer	<p>There are currently two electric purchase agreements (EPAs) which expire in May and June, 2012.</p> <p>Under business model 1 CRRA will be responsible for procuring a new, single energy purchase agreement for the Facility.</p> <p>It has not been determined how the EPA will be procured under business model 2.</p>
3.	Question	For capital improvement projects, is there going to be a plan (like a five-year plan) with which the contractor will have to comply or is it going to be up to the contractor to decide the kind of improvements that need to be made?
	Answer	<p>Under business model 1, CRRA will be primarily responsible for developing and maintaining the capital improvement plan. However, as part of the annual budgeting process the selected contractor will submit to CRRA an annual O&M budget along with suggested adjustments to the rolling five-year capital plan that will take into account the then current operating conditions of the Facility. CRRA's Facility Manager and engineers will then, working collaboratively with contractor's contract administrator and engineers, review the O&M and capital budgets and make adjustments as needed. The O&M and capital budgets will then be reviewed by CRRA's finance department and presented to CRRA's Board of Directors for approval. The contractor will, working collaboratively with CRRA's engineers, implement the annual capital plan and operate within the confines of the approved O&M budget.</p> <p>Under business model 2, the contractor will be responsible for planning and implementing capital improvements.</p>

4.	Question	Will the contractor be responsible to provide the funding for capital projects? Will CRRA's bonding authority be used for funding capital projects?
	Answer	Under business model 1, CRRA will be responsible for the funding of capital projects and will probably use its bonding authority to fund such projects. Under business model 2, CRRA anticipates that the contractor will be responsible for funding capital projects. CRRA is currently studying the pros and cons of using its bonding authority under business model 2.
5.	Question	Will the new municipal services agreements with towns/cities be in place before the O&M contract is signed?
	Answer	The O&M Agreement will contain a condition precedent provision stating that before the commencement of services, CRRA must have sufficient waste under contract by a stipulated date to make operation of the Facility economically viable.
6.	Question	If waste amounts decrease or do not meet projections, will entities have an opportunity to amend their bids/proposals?
	Answer	In the RFBP for business model 1, CRRA anticipates that it will ask for pricing under two or more different tonnage scenarios specified by CRRA. Provisions regarding changes in the amounts of waste will be considered in the contract negotiations. Under business model 2, the contractor is responsible for arranging for waste to be delivered to the facility.
7.	Question	Will the CRRA Board remain in place and will the make-up remain the same?
	Answer	The composition of the 11-member CRRA Board of Directors is specified by state law and consists of appointees of the Governor and the leadership of the House and Senate to represent specified constituencies (CGS 22a-261). Board members are appointed for four-year terms. Changes in the members of the Board because of term expiration or resignation are made by the appointing authorities. Changes in the membership structure of the Board would require the legislature to amend the law establishing the Board of Directors. CRRA cannot predict whether the membership structure of the Board will be changed, but is not aware of any proposals to do so.

8.	Question	Will the new entity have a seat on the CRRA Board of Directors?
	Answer	See the response to Question 7 above. Under business model 1 CRRA does not anticipate that it would support a legislative proposal to add the contractor to the Board of Directors. Under business model 2, CRRA may consider supporting a legislative proposal to add the contractor to the Board of Directors. However, CRRA cannot guarantee that such a proposal would be enacted.
9.	Question	Who will be the operator of the Jets? Are the Jets owned by CRRA or someone else?
	Answer	The Jets are owned by CRRA. CRRA will contract with a new entity for the O&M of the Jets prior to the expiration of the current agreement. The Jets are not part of this solicitation. The successful bidder/proposer under either business model 1 or 2 will have no responsibility for the Jets.
10.	Question	At the RFB/P stage, will there be a data room available for documents such as long-term operating records and condition reports?
	Answer	Yes.
11.	Question	In reference to the mobile equipment, is it owned by CRRA and will it be made available to the contractor?
	Answer	The mobile equipment is owned by CRRA. Under business model 1 all mobile equipment will be made available to the selected contractor for use in operating the Facility. As part of its services, the selected contractor will be responsible for the maintenance of all mobile equipment. The disposition of the mobile equipment under business model 2 has not been determined.
12.	Question	Does CRRA own the spare parts?
	Answer	Yes.
13.	Question	Are there any licenses or permits that must be acquired by a bidder/proposer prior to the submission of a bid/proposal?
	Answer	CRRA is not aware of any licenses or permits that a bidder/proposer would have to acquire before submitting a bid/proposal. However, it is up to each bidder/proposer to make its own determination with respect to this question.

14.	Question	Will CRRA keep the permits for the facility in its name?
	Answer	Under business model 1 CRRA will retain and maintain all Facility permits. The disposition of the permits under business model 2 has not been determined.
15.	Question	During the RFB/P stage, will there be a facility outage and will the potential bidders/proposers be allowed to examine the boiler(s) during the outage?
	Answer	CRRA plans to provide bidders/proposers the opportunity to examine the Facility during the major winter outages.
16.	Question	Will CRRA provide additional information about the Facility's availability and capacity for the RFQ stage?
	Answer	No. The RFQ phase of the procurement process is CRRA's opportunity to review the qualifications and financial soundness of interested bidders. During the RFB/P phase of the procurement process bidders will have the opportunity to examine the Facility and its historic operational data and maintenance information.
17.	Question	Are boilers 9 and 10 included on the current CRRA permits?
	Answer	No.

- END OF ADDENDUM 1 -