

CRRA
BOARD MEETING
January 29, 2009

Connecticut Resources Recovery Authority
Board of Directors Meeting

Agenda

January 29, 2008

9:30 AM

I. Pledge of Allegiance

II. Public Portion

A ½ hour public portion will be held and the Board will accept written testimony and allow individuals to speak for a limit of three minutes. The regular meeting will commence if there is no public input.

III. Minutes

1. Board Action will be sought for the approval of the Dec. 18, 2008, Regular Board Meeting Minutes (Attachment 1).
2. Board Action will be sought for the approval of the Dec. 29, 2008, Special Board Meeting Minutes (Attachment 2).

2.a Action Items

IV. Finance

1. Finance Committee Update
2. Board Action will be sought for the Wallingford Budget (Attachment 3).
3. Board Action will be sought for the SouthWest Budget (Attachment 4).

V. Chairman's, President's and Committee Reports

- A. Chairman's Report
- B. President's Report (Attachment 5).
- C. Policies & Procurement Committee
 1. Board Action will be sought Regarding the Authorization of a Change Order for Decontamination of the Track Hopper Room at the South Meadows Power Block Facility (Attachment 6).
 2. Discussion Regarding O&M of the Groundwater Flow Control System - Intention to Exercise One-Year Option to Extend (Attachment 7).

3. Board Action will be sought Regarding Refurbishment of Belt Conveyors CV-123/223 at the Mid-Connecticut Waste Processing Facility (Attachment 8).
4. Board Action will be sought Regarding Assignment of Existing Secondary Shredder Motor Agreement (Attachment 9).

VI. Executive Session

An Executive Session will be held to discuss pending litigation, real estate acquisition, pending RFP's, and personnel matters with appropriate staff.

TAB 1

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FOUR HUNDRED AND FORTY-THIRD

DECEMBER 18, 2008

A Regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, December 18, 2008, at 100 Constitution Plaza, Hartford, Connecticut. Those present were:

Chairman Michael Pace

Directors: David B. Damer
Alan Desmarais
Timothy Griswold
Michael Jarjura (Present by telephone beginning 11:58 a.m.)
Mark Laretti
Theodore Martland
Raymond O'Brien
Linda Savitsky
Steve Edwards, Bridgeport Project Ad-Hoc
Warren Howe, Wallingford Project Ad-Hoc
Geno Zandri, Wallingford Project Ad-Hoc

Present from CRRA management:

Tom Kirk, President
Jim Bolduc, Chief Financial Officer
David Bodendorf, Senior Environmental Engineer
Michael Bzdya, Government Relations Liaison
Jeffrey Duvall, Manger of Budgets and Forecasting
Peter Egan, Director of Environmental Affairs & Development
Tom Gaffey, Director of Enforcement/Recycling
Laurie Hunt, Director of Legal Services
Paul Nonnenmacher, Director of Public Affairs
Trevor Nichols, Senior Operations Analyst
Virginia Raymond, Senior Analyst
John Romano, Project Manager
Lisa Bremmer, Executive Assistant
Moira Kenney, Secretary to the Board/Paralegal

Also present were: Phil Armetta of Middletown; Argeo Diaz; Steve Cassano; Mayor Dickinson of the Town of Wallingford, CT; Bob Gross of Wallingford, CT; Mike Harder of the Town of Hebron, CT; John Lawrence; David Moran of *The Record Journal*; John Pizzimenti of USA Hauling & Recycling; Jim Sandler of Sandler and Mara; Cheryl Thibeault of Covanta; Jerry Tyminski of SCRRA; Doreen Zaback of the Wallingford Project.

Chairman Pace called the meeting to order at 10:00 a.m. and noted that there was a quorum.

PLEDGE OF ALLEGIANCE

Chairman Pace requested that everyone stand for the Pledge of Allegiance, whereupon the Pledge of Allegiance was recited.

PUBLIC PORTION

Mr. Armetta said that he has attempted to meet with the CRRA Board to resolve some issues but has not been able to schedule any meetings. Chairman Pace said that CRRA's attorneys have explained why these meetings have not taken place and that they can certainly review the issue again.

Mr. Armetta said that garbage has been his life and that he has developed two waste-to-energy projects and has had constant issues with CRRA. He explained that CRRA was instituted to work with the private sector and that instead it has increased costs and delayed projects. Mr. Armetta said he was told to mail his booklets to CRRA instead of being provided a mailing list of the addresses of the CRRA Board of Directors. Chairman Pace explained members of the Board represent different projects and that the correct business address for any material to their attention should be the CRRA address. Mr. Armetta said this is a problem as the Directors could not review the material in advance. He said the books are a history of his life and the private sector. He was primarily the majority developer of the Bristol Project and Lisbon Project. Mr. Armetta said he was the first one to develop waste-to-energy and has saved the consumer millions of dollars.

Mr. Armetta said that garbage is the second highest budget item in any town's budget. He said he is currently developing a new waste-to-energy project burning gas. Mr. Armetta said that CRRA has blocked him from receiving funding for his projects and from receiving the permits necessary for his project. He explained his frustrations and difficulties at length and said that CRRA was responsible for them.

Chairman Pace asked what year these issues transpired. Mr. Armetta said he didn't know specifically but that it began early in the development stage. He said a deal made with CL&P was blocked by CRRA and attempts to negotiate with CRRA failed. He said that several towns indicated that they were interested in his project but were bound by contracts with CRRA.

Mr. Armetta said that he had tried to negotiate with CRRA and has tried to set up meetings to give his material to Chairman Pace. Chairman Pace said this is true and the material he received at his offices was addressed to the First Selectman of Old Saybrook and marked "confidential". He explained that as a result he turned over the material to CRRA's attorneys. Mr. Armetta said that no one addressed the material. Chairman Pace said that CRRA's attorneys had contacted Mr. Armetta concerning the material.

Mr. Armetta said he then brought material to Senator Gaffey. Chairman Pace said the material was brought to the State Senate office and anything to Senator Gaffey concerning CRRA should be received at CRRA's offices.

Chairman Pace asked Mr. Armetta if he was still part of the business. Mr. Armetta said that he had sold the business and that he was concerned that his sons and daughter were going to be sued for not bringing garbage to CRRA. He said that he was responsible for not delivering garbage as the contract stipulated. He explained he did not bring garbage to CRRA as its prices were the highest and his trucks stood in line for two hours.

Mr. Armetta said that the refund offered by CRRA was proof that it overcharges its customers.

Director O'Brien said that he would like the record to reflect that the reconstituted CRRA Board from 2002 onward has not given any rebates to any towns.

Mr. Gross said that he had several questions for the CRRA Board. He said he is aware that CRRA and Covanta have been negotiating and that he has heard that Wallingford has supposedly signed an agreement with Covanta. Mr. Gross asked what if any negative aspects exist if Covanta owns the plant versus CRRA owning the plant. He explained he was asking because Covanta's offer is beneficial to the five communities.

Chairman Pace said that CRRA's responsibility to the State is to provide the best services for municipal solid waste as well adhering to the policies put forth by the Connecticut Department of Environmental Protection (hereinafter referred to as the "CT DEP"). He explained all options have been investigated including public ownership versus private ownership. Chairman Pace said that options are put on the table for the towns to make their own decisions.

Mr. Gross asked if the five communities of the Wallingford Project decide to go with Covanta if the CRRA Board will agree to the decision. Chairman Pace explained that it is a factor but the Board has responsibilities beyond the five communities. Mr. Gross asked whether the State could exercise eminent domain and seize the plant at some point. Chairman Pace said that he can't respond to that claim.

Mr. Gross asked who controls the money concerning the Wallingford Project. He asked how much of that money will be needed by CRRA. Mr. Kirk said that Mr. Bolduc could provide more detail concerning the specifics of the funds. Mr. Gross asked where the money is presently being held. Mr. Kirk said that the money is currently in the State STIF fund.

Mayor Dickinson said that he has additional comments (a copy of which is attached as "Exhibit A") concerning the letter (a copy of which is attached as "Exhibit B") from the five communities of Cheshire, Meriden, North Haven, Wallingford, and Hamden, who have signed an agreement with Covanta.

Chairman Pace said that the CRRA Board was asked to and subsequently participated in investigations of this potential purchase on behalf of the before mentioned towns. Mayor Dickinson agreed. Chairman Pace said that the towns were supportive of CRRA looking into this issue and investigating. Mayor Dickinson agreed. Chairman Pace said that the letter Mayor Dickinson had just read does not acknowledge either of those facts.

Mayor Dickinson said that the services of CRRA are appreciated. He said that he did not think the project would be in its current position with a contract that they find acceptable without CRRA's involvement and analysis of future options. He said it is a valid and positive role played by CRRA. Mayor Dickinson said however, the communities are faced with the issue of the contracts agreed upon through a public process if it should become annulled. He said he would tell anyone that the project has found CRRA to be a great partner and that the Wallingford Project has been a very good project for 18 years. Mayor Dickinson said that he would salute the entire staff for enabling the proper disposal of waste and recycling efforts which have benefited the communities.

Director Lauretti asked Mayor Dickinson if the only concern of the project is that CRRA's obtainment of the project through its contract rights from Covanta would cause the tipping fees to be greater than those already designated in the agreement the project has with Covanta. Mayor Dickinson said that this was not the only fear of the project. He explained there is a big unknown with respect to the cost of the plant as CRRA and Covanta have different takes on the plant's value. He said in addition the project is spending money in order to come to a decision which may also impact the tip fee. Mayor Dickinson said the Covanta proposal is in the five communities' best interest and that any input that CRRA has concerning this agreement is requested.

Mayor Dickinson asked the CRRA Board for consideration of the public process the Policy Board has undertaken. He explained it was not a simple matter to have the consensus of all five towns.

Vice-Chairman O'Brien said that Mayor Dickinson's letter indicated that the five towns have executed an agreement with Covanta. He asked if Covanta has also executed that same agreement. Mayor Dickinson said that this is correct. Vice-Chairman O'Brien asked if the agreement was for a fixed price certain. Mayor Dickinson replied that the agreement is for a price of \$65.00 a ton which will increase according to the CPI index. He said that he believes there is a 3 ½ percent ceiling with a 1.75 percent floor with a provision to reset at market price after five year intervals.

Director Lauretti asked if it was a market-price driven formula. Mayor Dickinson said ultimately as at five-year intervals the price would be reset. Director Lauretti said the floor is established when the first term of the contract is entered into at a price of \$65.00 a ton. He said if the plant was bought by a public entity and at some point that service goes away that there is an opportunity to control or lower the cost. Director Lauretti said that he thinks that may not be possible with the agreement explained to the CRRA Board. Director Lauretti said that the cost would always go up with that scenario. Mayor Dickinson said that the cost would go down if the market price went down as it is reset to wherever the market is.

Chairman Pace said that he was sure Mayor Dickinson and the five communities have exercised their due diligence and that the CRRA Board will take his letter and commentary into advisement.

APPROVAL OF THE MINUTES OF THE NOVEMBER 20, 2008, REGULAR BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the November 20, 2008, Regular Board Meeting. Vice-Chairman O'Brien made a motion to approve the minutes, which was seconded by Director Savitsky.

Vice-Chairman O'Brien said that under the public portion section of the minutes that Mr. Gross was incorrectly referred to as being from Waterbury. He said that the ad-hoc votes which were included for record purposes on page eight should be denoted with asterisks and a note stating that their vote does not count towards passage of the resolution.

Vice-Chairman O'Brien asked that the resolution which was added to the agenda note that a stipulation from Chairman Pace state "legal authorization" was necessary as it was the basis for his affirmative vote.

The minutes were approved as amended and discussed by roll call.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Dave Damer	X		
Alan Desmarais	X		
Timothy Griswold	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Ad-Hocs			
Steve Edwards, Bridgeport	X		
Warren H, Howe, Jr., Wallingford	X		
Geno Zandri, Jr., Wallingford	X		

FINANCE COMMITTEE UPDATE

Director Savitsky said that the Finance Committee held its December meeting via teleconference. She explained with the exception of the passage of the Finance Committee minutes there were no action items on the agenda.

Director Savitsky explained that the Committee discussed the many upcoming topics and therefore considerable length of time the January 22, 2009, Finance Committee meeting will

most likely take. She said that several budgets will be reviewed and discussed and that the RFP for auditing services will be issued soon.

Director Edwards asked whether the legal bills which caused some issues at year end were being received in a timely manner. Ms. Kenney said that the Legal Department has been more aggressive in ensuring timely reception of the legal bills. Mr. Bolduc said that an initial review will be done in January followed by a final review after the April close.

Chairman Pace discussed an article from Harrisburg, Pennsylvania. He explained the content details that the Harrisburg Authority (which owns the trash incinerator) wants to increase its tip fee from \$65.00 a ton to \$165.00 in a ton in January to meet the payments of nearly \$308 million in debt service. Chairman Pace said that the Wallingford Project bears several similarities as CRRA has paid down the debt after the Enron loss and avoided raising tip fees. He said he has given the article to the Chairperson of the Finance Committee to review and compare to CRRA's actions in avoiding such a situation.

CHAIRMAN'S REPORT

Chairman Pace said that he continues to work on changes in CRRA's delivery model of services to the State with management. He said that the CRRA Board is aware of both private interest and political interest in each project and that the CRRA Board considers the public interest as well as the initiatives and benefits of the State and the towns and that they will continue to do so.

PRESIDENT'S REPORT

Mr. Kirk said that the Bridgeport Project is coming to the end of its initial term and that the transfer stations within the project are being transferred back to the towns along with their permits. He said that contractor compliance continues to be an issue which has been keeping the enforcement department busy. Mr. Kirk said that the Enforcement Department is attempting to ensure the tons which belong to the project member towns are delivered to the plant along with the obligatory tip fee. He said that many fines have been written and that there are many issues which have yet to be resolved.

Mr. Kirk said 11 of the 12 towns which make up the replacement project which will be known as the SouthWest Project have approved the renewal contracts with CRRA, which has approved and signed the SWDA agreement with Wheelabrator. He explained Easton has provided for First Selectman authority to sign the agreement, however there is a question concerning the actual tonnage that he wants to reserve and that the issue should be resolved within the next couple of days. Mr. Kirk said that pricing for the Southwest Project is \$61.00 a ton plus a \$2.00 fee for CRRA's managerial, operational, administrative and legal assistance.

Mr. Kirk said that development of the Franklin Ash Landfill continues to move towards the goal of evaluating the site for its potential as an ash landfill. He said that legislation has been introduced by Senator Edith Prague and Representative Ryan to prohibit siting in Franklin. Mr. Kirk said that management has done expansive groundwork in an effort to have the Legislature and legislators understand the importance of that landfill to the State and the Solid Waste

Management Plan. Mr. Kirk said because the bill was introduced early in the session that CRRA will have the benefit of a public hearing.

Mr. Kirk said that management is working on the preliminary stages of an organic composting facility with a private vendor for a site in Waterbury. He said this is an important project from a development standpoint concerning CRRA's meeting of its obligations for implementation of the Solid Waste Management Plan. He said that diversion via organic composting is a key component of the 20-year plan. Mr. Kirk said this is a promising plan and at present CRRA's involvement or participation is in the preliminary stages.

Mr. Kirk said that concerning the Wallingford Project management is in an active discussion with Covanta to develop a proposal for capacity in a privately-owned Wallingford facility. He explained the terms would be capacity for CRRA's surrender of rights to purchase. He said an agreement is close to completion and the CRRA Board will be asked to attend a special Board meeting to finalize any agreement.

Mr. Kirk said that he had met with eight chief elected officials from MDC member towns along with senior management of the MDC. He explained the meeting was requested to ask the CRRA Board to postpone the arbitration over the issue for liability for the end of project costs that may be incurred by MDC. Mr. Kirk said that he informed MDC he would bring the question before the CRRA Board and that he had received a letter from the MDC President Charles Sheehan. He said that it was his understanding that MDC would report back to the eight member towns on progress by January 30, 2009.

Chairman Pace said that he was not notified of this meeting until early that day and was unable to attend although he would have liked to express his opinion and hear MDC's position. He said a second meeting will be held in January. Mr. Kirk said that a meeting has been set for January 30, 2009.

Chairman Pace said that there is a misconception that CRRA and MDC will not enjoy a good relationship beyond 2012. He explained it has always been his intent to keep the relationship between CRRA and MDC positive for the public's best interest. Chairman Pace said that his position has not changed.

Mr. Kirk asked Mr. Gaffey to review a handout distributed to the Board (a copy of which is attached as "Exhibit C"). He explained the handout detailed his references to the crash in the recycling market. He said the drop in pricing has been unprecedented and that an eventual rebound is expected. Mr. Kirk said that CRRA's two recycling projects have been affected in different ways. He said the Mid-Connecticut Project was able to lock in favorable pricing which is mitigating the costs of the drop in this commodities market. He said CRRA will most likely not be able to provide generous rebates to the member towns; however the financial fundamentals are sound.

Mr. Kirk said unfortunately the situation in the SWEROC group has been affected negatively. He said when the project shrinks by a few towns in July there will be insufficient tonnage to be able to continue to operate without a tipping fee because long term pricing was not locked in. Mr. Kirk said this will result in a substantial tipping fee most likely in the range of \$30.00 a ton.

Mr. Gaffey explained the handout details several fiscal years from 2007 of the change in pricing in the revenue of commodities sales. He explained after a gradual climb into July of FY'09 there was a dip and then a sudden drop in October because the market crashed. Mr. Gaffey said fiber prices have crashed because the Asian markets have completely shut down. He explained those relying on Asian markets have no place to go.

Mr. Gaffey said CRRA is protected in the Mid-Connecticut Project for 50 percent of the paper that is sold because there is a financial hedge as well as a floor price. He said container prices (due to the high cost of transporting the recyclable containers) have dropped substantially.

Mr. Gaffey said that management will continue to work to project the trend and work to budget with the Finance Department to keep the CRRA Board aware of the situation. Mr. Gaffey said the major difference between the Mid-Connecticut Project and SWEROC is that Mid-Conn is paid a per-ton tip fee by the vendor and a commodity revenue share. He said that SWEROC pays the vendor a tip fee and the revenue is associated with the revenue share as well as the revenue from the building and equipment.

Director Desmarais asked when the contracts end. Mr. Gaffey said the Mid-Conn contract is for another 15 years which is good because CRRA has invested in single-stream recycling which will eventually pay off when recycling numbers rebound. Mr. Gaffey said the Stratford contract ends in June 30, 2009.

Director Edwards asked what is being done to track FCR's solvency in the event that the contract drives it under. Mr. Gaffey said that its stock has taken a large dip and its President has written a letter to CRRA asking for some relief. He explained an analysis is still being undertaken before anything comes to the CRRA Board for consideration. Mr. Gaffey said that FCR has been a good partner and that perhaps a deal can be worked out. Director Edwards said that FCR has been a good partner and that he agrees that steps should be taken to work with them.

Vice-Chairman O'Brien asked if the commissioner of the CT DEP has been advised by CRRA of the financial impacts, impacts on the recycling, and the impacts on the CT DEP's Solid Waste Management Plan which some may regard as being overly optimistic. Mr. Kirk said a letter concerning those issues is going out shortly. He said that through management's continued discussion with the CT DEP that it is aware of these issues and problems. Mr. Kirk said for example CRRA is helping with CT DEP's enforcement efforts concerning baled paper being left outside in violation of CT DEP rules.

Director Desmarais asked if notification had been done concerning CRRA's customers. Mr. Kirk replied that the answer is yes and that the drop had happened very suddenly. He said that the towns were also warned against counting on recycling rebate checks.

Director Laretti asked why the paper being left outside is not being sent to the burn plant. Mr. Kirk said it is illegal to burn recyclables in Connecticut. Mr. Gaffey said CRRA is still profiting from fiber and that container transportation is the problem. A detailed discussion regarding possible future options for cardboard and fiber ensued.

Chairman Pace asked if there is any proposed legislation from the Environmental Committee concerning recycling which may help. Mr. Gaffey said that unfortunately most of the proposed legislation will expand the wrong recyclables. He said the Washington legislation from green energy projects may have opportunities as well as provisions in a proposed stimulus project. Mr. Gaffey said that Mr. Bzdyra has informed the legislature of CRRA's willingness to convert the Stratford facility to single-stream recycling if funds are available.

Director Desmarais asked that a letter as well as information concerning the educational aspects of what has happened to the market be provided to the Mid-Conn towns. Director Lauretti said that such a communication must be worded carefully to avoid the assumption that is discouragement of recycling.

RESOLUTION REGARDING RATIFICATION OF EMERGENCY PROCUREMENT CONTRACTS

Chairman Pace requested a motion to approve the above-captioned item. Director O'Brien made the following motion:

RESOLVED: That the Authority Board of Directors ratifies the Emergency procurement as substantially presented and discussed at this meeting.

The motion was seconded by Director Martland.

Vice-Chairman O'Brien said that this was a job that needed to be done in an orderly manner. He said the write-up is good and demonstrates that there is a benefit and a long term savings. He said although it qualifies as an emergency under the current policy he would like something in the policy to address when the next low bidder is used to finish out the contract term if the chosen bidder does not work out. Vice-Chairman O'Brien said management should revise the handling of such an incident.

Mr. Romano said this is a required service and that compacting waste is necessary to make more room for additional waste. He said the contract did not work out and that due to scheduled outages the compaction service is crucial. Mr. Romano said this money was budgeted for.

Director Griswold asked what the term of the original contract is. Mr. Romano said the original contract was for one year. Mr. Romano said the proposed resolution is for four months with two one month extensions if they are needed.

Director Griswold asked what the cost of the original contract was. Mr. Romano replied the cost for the original contract was \$300,000. He explained the contractor provides an hourly rate, in this case \$139.00 per hour which is based on 2,000 hours of use. Mr. Kirk said that these are estimates as the work is on call and as needed.

Vice-Chairman O'Brien said that this resolution should be considered in conjunction with the second resolution concerning the rebuild of a caterpillar dozer. He said that is why the contract is for such a short term as the rebuild should be done in the next 4-6 months.

Chairman Pace said this was a purchase for a direct benefit of the project.

The motion previously made and seconded was approved unanimously by roll call.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Dave Damer	X		
Alan Desmarais	X		
Timothy Griswold	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Ad-Hocs			
Steve Edwards, Bridgeport			
Warren H, Howe, Jr., Wallingford			
Geno Zandri, Jr., Wallingford			

RESOLUTION REGARDING ASH RESIDUE TRANSPORTATION AND DISPOSAL SERVICES FOR THE WALLINGFORD RESOURCE RECOVERY FACILITY

Chairman Pace requested a motion to approve the above-captioned item. Director O'Brien made the following motion:

WHEREAS: CRRA's Board of Directors passed a resolution at its September 25, 2008, meeting authorizing CRRA's President to execute an agreement with Covanta Mid-Connecticut, Inc. to provide transportation and disposal services for ash residue from the Wallingford Resource Recovery Facility, and

WHEREAS: Covanta Mid-Connecticut, Inc., has not agreed to CRRA's contract terms substantially as represented by CRRA in the public solicitation for these services, and CRRA staff has concluded that it is unable to reach agreement with Covanta Mid-Connecticut, Inc., it is therefore

RESOLVED: That the resolution passed by the CRRA Board of Directors on September 25, 2008, regarding a contract between CRRA and Covanta Mid-Connecticut, Inc., for transportation and disposal services for ash residue from the Wallingford Resource Recovery Facility is hereby rescinded; and

FURTHER RESOLVED: That the President is hereby authorized to execute an agreement with Wheelabrator Technologies, Inc., to provide transportation and disposal services for ash residue from the Wallingford Resource Recovery Facility, substantially as presented and discussed at this meeting.

The motion was seconded by Director Martland.

Mr. Egan said that management has one issue which will most likely be resolved by the following day. He explained this resolution was created to provide a solution to the ash disposal conflict with Covanta. He asked that the Board table this motion until then.

MOTION TO TABLE

Chairman Pace requested a motion to table the above referenced item. Director O'Brien made the motion which was seconded by Director Desmarais.

The motion previously to table was approved unanimously by roll call.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Dave Damer	X		
Alan Desmarais	X		
Timothy Griswold	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Ad-Hocs			
Steve Edwards, Bridgeport			
Warren H, Howe, Jr., Wallingford			
Geno Zandri, Jr., Wallingford			

RESOLUTION REGARDING THE REBUILD OF A CATERPILLAR D6HLGP DOZER FOR THE MID-CONNECTICUT WASTE PROCESSING FACILITY

Chairman Pace requested a motion to approve the above-captioned item. Director O'Brien made the following motion:

RESOLVED: That the President is hereby authorized to execute an agreement with H.O. Penn to complete a transmission, drive train and body upgrades for a Caterpillar D6HLGP Dozer to be used at the Mid-Connecticut Waste Processing Facility (“WPF”), substantially as presented and discussed at this meeting.

The motion was seconded by Director Martland.

Vice-Chairman O’Brien said that this item is in conjunction with the resolution concerning passage of the emergency procurement. He said it is a good use of a piece of equipment which will become available when the landfill closes and that Mr. Romano has done a good job showing the current financial benefit to the project.

Director Martland asked what the cost of a new dozer would be. Mr. Romano replied that it would cost approximately \$375,000.

Director Griswold asked how substantial the dozer rebuild is. Mr. Romano replied that the dozer was built in 1996. He explained the rebuild will bring it back to nearly a brand new unit at a substantial savings.

Director Lauretti said that he had always been a proponent of such cost-saving measures.

Director Edwards asked who would be operating the dozer. Mr. Romano said it would be an MDC employee and does not require an additional body.

The motion previously made and seconded was approved unanimously by roll call.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Dave Damer	X		
Alan Desmarais	X		
Timothy Griswold	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Ad-Hocs			
Steve Edwards, Bridgeport			
Warren H, Howe, Jr., Wallingford			
Geno Zandri, Jr., Wallingford			

RESOLUTION REGARDING A FOURTH AMMENDMENT TO THE LEASE AGREEMENT BETWEEN CRRA AND THE CITY OF HARTFORD FOR USE OF THE HARTFORD LANDFILL

Chairman Pace requested a motion to approve the above-captioned item. Director O'Brien made the following motion:

RESOLVED: That the President is authorized to execute a Fourth Amendment to the lease agreement between CRRA and the City of Hartford for use of the Hartford Landfill, substantially as presented and discussed at this meeting.

The motion was seconded by Director Damer.

Vice-Chairman O'Brien said that this resolution concerns an amendment to the lease agreement to the Hartford landfill.

Mr. Egan said this resolution amends the lease CRRA currently has with the City of Hartford that allows CRRA to operate the landfill. Mr. Egan explained the amendment will allow for the City of Hartford to come in before the lease expires and construct, improve, and operate the solid waste transfer station.

Mr. Egan said that the current lease agreement (which has been in place since 1982) gives CRRA exclusive rights at that landfill. He said the City of Hartford at present has only the right to inspect CRRA's activities. Mr. Egan said when CRRA closes the landfill and CT DEP issues its final certification the lease expires and triggers an access easement agreement. Mr. Egan said when that occurs the lease expires and CRRA can continue with its 30 years of post-closure care and maintenance, and the City of Hartford can then do whatever it likes at the landfill provided their activities don't interfere with CRRA responsibilities.

Mr. Egan said what this lease amendment does for the City of Hartford is provide Hartford the right to construct and operate this transfer station from now until the lease expires which will be triggered by the CT DEP's certification of closure. Mr. Egan said the City of Hartford wants to expand the exiting transfer station that was used exclusively for residents to bring in bulky items which were then deposited in the landfill.

Mr. Egan said the provision in CRRA's permit that allows residents to drop off MSW ends December 31, 2008, and as a result the City of Hartford intends to construct a municipal solid waste transfer station under a general permit to allow residents to continue the bulky drop-off. He said in addition the City of Hartford trucks which pick up curbside bulky waste will be able to drop those items off for transfer as well.

Mr. Egan said that in accordance with the settlement agreement with the City of Hartford which allowed CRRA to expand the east side of the landfill and resolved issues of post-closure care and maintenance cost funding, CRRA agreed to assist the City in post-closure activities which this agreement does.

Vice-Chairman O'Brien said that the Policies and Procurement Committee was informed that a separate entrance would be used for Hartford's facility with a gate preventing city trucks

from going to the landfill. Mr. Egan said the City of Hartford will use the same front gate as CRRA's contractors. He said however the city will be required to have an operator on site at all times. Mr. Egan said residents and Hartford's trucks will be restricted to the transfer station adjacent to the scale. He said the transfer station will be constructed to extend off the property onto other Hartford property. Mr. Egan said the only weighing will be done for outbound trailers a few times a day exiting with bulky waste.

Vice-Chairman O'Brien asked what will happen to the storm water runoff and other potential environmental factors from Hartford's transfer station. Mr. Egan said that the City of Hartford will be responsible for obtaining the solid waste permit, and CRRA will continue to be the registrant under the storm water general permit which governs the entire facility. Mr. Egan explained there is a provision in the agreement at CRRA's sole discretion CRRA can require that the City of Hartford obtain their own permit and registration if CRRA feels there are issues with the storm water. Mr. Egan said that he is comfortable with the construction at the landfill and does not see any significant issues with the storm water run off.

Vice-Chairman O'Brien asked who was responsible for the annual testing of the storm water. Mr. Egan said that CRRA will continue to perform that test at a minimal cost.

Director Damer asked what the status of the City of Hartford's obtaining the CT DEP permits is. Mr. Egan said Hartford does not yet have the permits and that this facility will be under construction for several months.

Director Savitsky asked if the City of Hartford has the financial resources to follow through on the necessary permits. Mr. Egan said he was not aware of what financial resources Hartford has. He said if the city does not obtain the necessary permits from the CT DEP Hartford will not be able to operate the transfer station. He said there is a requirement in the lease agreement stating that if the City of Hartford does not operate the transfer station compliantly that is cause to terminate the agreement.

Director Griswold asked why CRRA is not charging the City of Hartford a fee for using the scale at the landfill. Mr. Egan said that it is at the Board of Directors' discretion to establish a lease payment. He said he could bring such a proposal to the City of Hartford. Mr. Egan said there is no cost for the City of Hartford to use the scale as CRRA will continue to use the scale for a further several years.

Director Desmarais asked when the lease ends. Mr. Egan said the lease ends when the CT DEP issues CRRA a final certification saying that CRRA has compliantly closed the landfill which will most likely occur in 2011. Director Desmarais said that after that point the City of Hartford would most likely be able to use the transfer station regardless.

Director Damer asked what the Hartford's alternative is while obtaining the necessary permits. Mr. Egan replied that Hartford is talking to the CT DEP about temporarily allowing residents to drop off at the DPW area. He said the alternative for the bulky waste would be a private volume reduction facility. Mr. Kirk said that in two weeks the shredder will be available at the CRRA facility.

Director Savitsky asked what would happen if the City of Hartford causes damage to the scale. She also asked what the turnaround time is for the CT DEP in granting these permits. Mr. Egan said that the permit requirement is the City of Hartford's concern and that they will be able to register temporarily until they can demonstrate a management plan for the transfer station.

Chairman Pace said that there is no harm to CRRA to allow the City of Hartford to construct and undertake the transfer station. He said it will help the population. Director Desmarais agreed.

The motion previously made and seconded was approved unanimously by roll call.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Dave Damer	X		
Alan Desmarais	X		
Timothy Griswold	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Ad-Hocs			
Steve Edwards, Bridgeport			
Warren H, Howe, Jr., Wallingford			
Geno Zandri, Jr., Wallingford			

RESOLUTION REGARDING A LEASE AGREEMENT WITH THE CITY OF SHELTON FOR USE OF CRRA'S SOLID WASTE TRANSFER STATION LOCATED AT 866 RIVER ROAD IN SHELTON, CONNECTICUT

Chairman Pace requested a motion to approve the above-captioned item. Director O'Brien made the following motion:

RESOLVED: That the President is authorized to execute a lease agreement with the City of Shelton for use of CRRA's solid waste transfer station located at 866 River Road in Shelton, Connecticut, substantially as discussed and presented at this meeting

The motion was seconded by Director Martland.

Director Lauretti recused himself from the discussion.

Mr. Egan said that there are two changes to the agreement. He said the City of Shelton in terms of the key conditions of the contract had several requests. Mr. Egan said that the City of Shelton would like a five-year term with three five-year extensions at the City's sole discretion.

Mr. Egan said that the transfer station is on the property owned by CRRA in Shelton. He explained CRRA owns a landfill which encompasses 40-50 acres and contains a small residential drop-off station which has been operated by the City of Shelton under the municipal service agreement for 20 years which expires December 31, 2008.

Mr. Egan said the City of Shelton would like to continue to operate the drop-off station to provide a drop-off station for waste and bulky waste for its residents. He explained the City would like the right to lease the drop-off station for 20 years. Mr. Egan said that the City of Shelton intends to invest in upgrades to the drop-off station. He said the lease payment is designed to cover CRRA expenses which include the required insurance for the parcel of land. Mr. Egan said those costs are an estimated \$4,000 and that an annual \$6,000 lease payment has been determined.

Mr. Egan said that CRRA is responsible for past existing contamination in this area from the landfill. He said the baseline subsurface investigation CRRA is asking the City of Shelton to pay for is roughly \$8,000. Mr. Egan said this baseline will be used in the future to establish any possible future contamination.

Director Edwards asked where the funds will go. Mr. Egan replied that the insurance will be paid out of either CRRA's general liability or the Shelton landfill post-closure reserve. Director Edwards said it is important to keep those funds in the proper designated locations.

Vice-Chairman O'Brien said that Shelton is receiving substantially less than the other member towns in terms of the transfer station as CRRA has upgraded many of them.

MOTION TO TABLE

Chairman Pace requested a motion to table the item until Director Jarjura could be present for voting.

Director O'Brien made the motion which was seconded by Director Savitsky.

The motion previously to table was approved unanimously by roll call.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Dave Damer	X		
Alan Desmarais	X		
Timothy Griswold	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Ad-Hocs			
Steve Edwards, Bridgeport	X		
Warren H, Howe, Jr., Wallingford			
Geno Zandri, Jr., Wallingford			

RESOLUTION REGARDING REQUEST FOR SERVICES FOR ASH LANDFILL SITING INITIATIVE

Chairman Pace requested a motion to approve the above-captioned item. Director O'Brien made the following motion:

RESOLVED: That the President is hereby authorized to approve a Request for Services with Strategic Persuasions Group LLC for services associated with CRRA's ash landfill siting initiative substantially as presented and discussed at this meeting.

The motion was seconded by Director Lauretti.

Mr. Nonnenmacher said that this resolution is to approve a continuation of a program that was approved by the Board in early 2007. He explained because of procurement requirements the resolution has had to return to the Board. Mr. Nonnenmacher said the services have been beneficial in assisting with the Franklin ash landfill siting. He said there have not been any updates due to the progress of the onsite development.

The motion previously made and seconded was approved unanimously by roll call.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Dave Damer	X		
Alan Desmarais	X		
Timothy Griswold	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Ad-Hocs			
Steve Edwards, Bridgeport			
Warren H, Howe, Jr., Wallingford			
Geno Zandri, Jr., Wallingford			

RESOLUTION REGARDING MEETING PUBLIC POLICY AND PROCEDURE

Chairman Pace requested a motion to approve the above-captioned item. Director O'Brien made the following motion:

WHEREAS: The CRRA Board of Directors, since it was reconstituted by the General Assembly in 2002, has emphasized openness, transparency and accountability in all its dealings; and

WHEREAS: These principles have caused the CRRA Board of Director to invite and accept comments from the public at its meetings;

NOW THEREFORE, it is RESOLVED: That the Board hereby adopts the Meeting Public Comment Policy and Procedure substantially as presented and discussed at this meeting.

The motion was seconded by Director Martland.

Director Griswold asked if the policy allows for answers to be given after the fact. Mr. Nonnenmacher replied that the language was changed to allow the meeting Chairman discretion to allow that.

AMMENDMENT TO THE MOTION

Director Savitsky proposed an amendment that the public comment time limit be changed from three to five minutes and strikes the sentence immediately following.

Vice-Chairman O'Brien and Director Martland accepted the changes as a friendly amendment.

Chairman Pace suggested the policy be used as guidance for the Chair of the CRRA Board.

SECOND AMMENDMENT TO THE MOTION

Vice-Chairman O'Brien moved that the policy will be published as guidance to the Chair and the CRRA Board.

The motion previously made and seconded was approved as amended and discussed unanimously by roll call.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Dave Damer	X		
Alan Desmarais	X		
Timothy Griswold	X		
Mike Jarjura	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Ad-Hocs			
Steve Edwards, Bridgeport			
Warren H, Howe, Jr., Wallingford			
Geno Zandri, Jr., Wallingford			

RESOLUTION REAGARDING A LEASE AGREEMENT WITH THE CITY OF SHELTON FOR USE OF CRRA'S SOLID WASTE TRANSFER STATION LOCATED AT 866 RIVER ROAD IN SHELTON, CONNECTICUT

Chairman Pace requested a motion to move from the table and approve the above-captioned item. Vice-Chairman O'Brien made the following motion:

RESOLVED: That the President is authorized to execute a lease agreement with the City of Shelton for use of CRRA's solid waste transfer station located at 866 River Road in Shelton, Connecticut, substantially as discussed and presented an this meeting

The motion was seconded by Director Savitsky.

The Board reviewed the particulars and details concerning the resolution.

The motion previously made and seconded was approved by roll call. Director Lauretti abstained.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Dave Damer	X		
Alan Desmarais	X		
Timothy Griswold	X		
Mike Jarjura	X		
Mark Lauretti			X
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Ad-Hocs			
Steve Edwards, Bridgeport	X		
Warren H, Howe, Jr., Wallingford			
Geno Zandri, Jr., Wallingford			

ADDITION OF DISCUSSION ITEM TO THE AGENDA CONCERNING ARBITRATION WITH MDC CONCERNING POST-PROJECT EXPENSES

Chairman Pace requested a motion to add the above referenced item for discussion to the agenda. Vice-Chairman O'Brien made the motion which was seconded by Director Desmarais.

Director Edwards said for the record that he would like to compliment CRRA for the completion of the negotiations and that the 12 towns appreciate CRRA's assistance with the acquisition of the MSA's.

The motion to add an item to the agenda for discussion was approved unanimously by roll call.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Dave Damer	X		
Alan Desmarais	X		
Timothy Griswold	X		
Mike Jarjura	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Ad-Hocs			
Steve Edwards, Bridgeport			
Warren H, Howe, Jr., Wallingford			
Geno Zandri, Jr., Wallingford			

EXECUTIVE SESSION

Chairman Pace requested a motion to enter into Executive Session to discuss pending litigation with appropriate staff. The motion made by Director O'Brien and seconded by Director Savitsky was approved unanimously by roll call. Chairman Pace requested that the following people be invited to the Executive Session in addition to the Directors:

Tom Kirk
Jim Bolduc
Peter Egan
Laurie Hunt, Esq.
Paul Nonnenmacher

The Executive Session began at 12:30 p.m. and concluded at 12:30 p.m. Chairman Pace noted that no votes were taken in Executive Session.


The meeting was reconvened at 2:03 p.m., the door was opened, and the Board secretary and all members of the public were invited back in for the continuation of public session.

ADJOURNMENT

Chairman Pace requested a motion to adjourn the meeting. The motion made by Vice-Chairman O'Brien and seconded by Director Martland was passed unanimously.

The meeting was adjourned at 2:04 p.m.

Respectfully submitted,

A handwritten signature in cursive script, appearing to read "Moira Kenney", with a horizontal line extending to the right across the end of the signature.

Moira Kenney
Secretary to the Board/Paralegal



OFFICE OF THE MAYOR
TOWN OF WALLINGFORD
CONNECTICUT

WILLIAM W. DICKINSON, JR.
 MAYOR

December 18, 2008

45 SOUTH MAIN STREET
 WALLINGFORD, CT 06492
 TELEPHONE 203 294-2070
 FAX 203 294-2073

Mr. Michael Pace
 Chairman, Board of Directors
 Connecticut Resources Recovery Authority
 100 Constitution Plaza
 Hartford, CT 06103

Dear Chairman Pace:

Mr. Chairman, Members of the CRRRA Board of Directors, thank you for the opportunity to speak. My name is William Dickinson, and I serve as Mayor of the Town of Wallingford. The Policy Board of the Wallingford project is made up of representatives from the Town of Cheshire, the Town of Hamden, the City of Meriden, the Town of North Haven, and the Town of Wallingford. All five towns have executed an agreement with Covanta, the current operator of the Wallingford facility, for disposal of municipal solid waste at the Wallingford facility starting July 1, 2010. The five towns have participated in a lengthy evaluation process to determine whether the Covanta proposal or the CRRRA proposal are in the best interest of the towns and the region. The evaluation process involved public discussions and meetings in all five towns. We have arrived at the conclusion that the Covanta proposal is in the best interests of each town and our region. The towns by state law, Section 22a-220, are obligated to provide a place for lawful disposal of solid waste. We believe that the Covanta contract enables us to comply with that obligation and is in our best interest.

We appreciate CRRRA's services and efforts on our behalf. However, unless CRRRA is able to conclusively explain why the Covanta contract is not in our interest, we do not understand why the CRRRA Board of Directors seeks to purchase the Wallingford facility and render our contracts with Covanta a nullity. Section 22a-259(4) of the CGS provides as a declaration of state policy "that private industry is to be utilized to the maximum extent feasible to perform planning, design management, construction, operation, manufacturing and marketing functions related to solid waste disposal and resources recovery and to assist in the development of industrial enterprise based upon resources

Board
HANDOUT

DEC 18 2008

FROM: *Mayor Dickinson*

recovery, recycling and reuse;". The General Assembly commissioned a study by the Program Review and Investigations Committee in 2008 regarding ownership of resource recovery facilities and options. Section 3 of a staff briefing report, page 23, states "A review of the legislative history shows that one of the main reasons CRRRA was created was to provide a vehicle to encourage a regional approach to solid waste management through voluntary decisions on the part of towns to utilize the services of CRRRA." We believe that the Covanta contract is in compliance with State policy as well as the mission of CRRRA. We request that unless CRRRA can explain how the five towns have failed to properly serve their citizens and their region, the CRRRA Board of Directors take the appropriate action and cease efforts to purchase the Wallingford facility from Covanta. The cost of the purchase will only be added expense on future tip fees which the towns and its citizens must pay.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "William W. Dickinson, Jr.", written in a cursive style.

William W. Dickinson, Jr.
Mayor

jms

WALLINGFORD RESOURCE RECOVERY PROJECT

SERVING CHESHIRE ♦ HAMDEN ♦ MERIDEN ♦ NORTH HAVEN ♦ WALLINGFORD

c/o Town of Wallingford, 45 South Main Street, Wallingford, CT 06492, Tel: 203-294-2061, Fax: 203-294-2073
e-mail: towngovwallingford@sbcglobal.net

December 17, 2008

Mr. Michael Pace
Chairman, Board of Directors
Connecticut Resources Recovery Authority
100 Constitution Plaza
Hartford, CT 06032

RE: Wallingford Project Member Towns Contract Agreement with Covanta

Dear Chairman Pace,

The five member communities of the Wallingford Project Policy Board wish to inform you and the CRRA Board of Directors that as of December 16, 2008, all five municipalities have approved Municipal Solid Waste Disposal Agreements with Covanta Projects of Wallingford. As you are aware, our towns have been negotiating solid waste agreements with CRRA and Covanta for the last several months. In the end, the contract presented by Covanta provides the most favorable provisions for all our towns, our residents and our businesses. It enables the municipalities to meet all our statutory responsibilities regarding waste.

It follows, therefore, that the need for CRRA to proceed with its option to purchase the Wallingford waste-to-energy facility to serve our communities is unnecessary. On the contrary, we feel that CRRA should not continue to pursue the public purchase option as it will interfere with the decisions made by our communities as we have exercised our statutory responsibilities. We are also deeply concerned that any expense to purchase the plant by CRRA will be visited upon the project budget and reserves.

In closing, these agreements with Covanta keep the plant capacity available to five Connecticut communities and provides each of them with a public ownership option at the end. We request that the Board of Directors take up this matter and terminate the efforts of CRRA to purchase the Wallingford facility.

Sincerely,

Michael A. Milone

Michael Milone
Cheshire Town Manager

Board

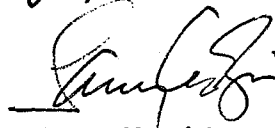
HANDOUT

DEC 18 2008


FROM: Mayor Dickinson



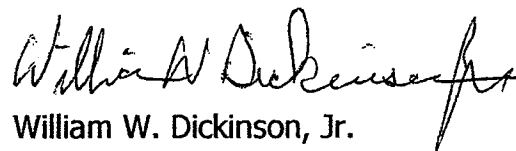
Craig Henrici
Mayor of Hamden



Larry Kendzior
Meriden City Manager



Janet McCarty
North Haven First Selectman



William W. Dickinson, Jr.
Mayor of Wallingford

cc: CRRA Board Members
Moira Kenney, Secretary to the Board
Thomas Kirk, CRRA President
Michael Tracey, CRRA Director of Operations
Virginia Raymond, CRRA Senior Analyst
Cheshire Town Offices
Hamden Town Offices
Meriden Town Offices
North Haven Town Offices
Wallingford Town Offices

LetterCRRABoD121708

MID-CT COMMODITY REVENUE ANALYSIS

Fiscal Year 2007

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Total 50% Share Revenue	\$22,603	\$16,020	\$16,451	\$52,390	\$54,996	\$64,822	\$46,723	\$53,624	\$88,824	\$75,306	\$90,026	\$91,432	\$673,217
Tip Fee Per Ton	\$40,288	\$43,489	\$36,905	\$143,891	\$163,326	\$153,658	\$146,414	\$114,164	\$140,007	\$142,915	\$152,613	\$144,623	1,422,293
Total	\$25,874	\$15,416	\$14,172	\$196,281	\$218,323	\$218,479	\$193,137	\$167,788	\$228,831	\$218,221	\$242,639	\$236,055	\$1,975,216

Fiscal Year 2008

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Total 50% Share Revenue	\$86,311	\$98,090	\$92,515	\$106,039	\$104,709	\$96,978	\$131,057	\$114,033	\$125,206	\$128,217	\$123,134	\$128,719	\$1,335,006
Tip Fee Per Ton	\$138,140	\$145,596	\$131,161	\$156,611	\$165,032	\$157,985	\$158,568	\$135,663	\$136,287	\$150,914	\$153,377	\$143,784	\$1,773,118
Total	\$224,451	\$243,686	\$223,676	\$262,650	\$269,741	\$254,963	\$289,624	\$249,696	\$261,492	\$279,130	\$276,511	\$272,503	\$3,108,124

Fiscal Year 2009

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Total 50% Share Revenue	\$138,151	\$134,527	\$122,476	\$66,273	Incomplete								\$461,428
Tip Fee Per Ton	\$150,514	\$137,594	\$128,708	\$126,169	Incomplete								\$542,985
Total	\$288,665	\$272,122	\$251,185	\$192,442	Incomplete								\$1,004,413

TRANSACTIONED PAPER STOCK PRICES (from the "Official Board Markets" weekly journal)

New England Region

	9/6/2008	10/4/2008	11/1/2008	12/6/2008	Overall Drop
News (6)	\$85-\$90	\$55-\$60	\$0-\$5	\$0-\$5	\$85-\$85
News (8)	\$140-\$150	\$120-\$130	\$35-\$40	\$25-\$30	\$115-\$120
OCC (11)	\$105-\$115	\$80-\$85	\$40-\$45	\$20-\$25	\$85-\$90

% Change in Commodity Market Prices Sept. to Dec.

ONP#8--New England	-80.00%
OCC#11-- New England	-78.26%
ONP#8--Chicago	-80.00%
OCC#11-- Chicago	-70.59%
ONP#8--New York	-82.35%
OCC#11-- New York	-78.26%
ONP#8--Southeast	-82.35%
OCC#11-- Southeast	-77.27%
Tin/Ferrous	-89.47%
PET	-79.54%
Natural HDPE	-70.11%
Pigmented HDPE	-76.47%

Board
HANDOUT
 DEC 10 2008
 FROM: *T. Coffey*

TAB 2

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FOUR HUNDRED AND FORTY-FIFTH

DECEMBER 29-30, 2008

A Special telephonic meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Monday, December 29, 2008, at 100 Constitution Plaza, Hartford, Connecticut.

Those present by telephone were:

Chairman Michael Pace

Directors: David B. Damer
Alan Desmarais
Timothy Griswold
Michael Jarjura
Mark Lauretti
Theodore Martland
James Miron
Raymond O'Brien
Linda Savitsky
Warren Howe, Wallingford Project Ad-Hoc
Geno Zandri, Wallingford Project Ad-Hoc

Present from CRRA management:

Tom Kirk, President
Jim Bolduc, Chief Financial Officer
Tom Gaffey, Director of Enforcement/Recycling
Paul Nonnenmacher, Director of Public Affairs (present by telephone)
Mike Tracey, Director of Operations
Moira Kenney, Secretary to the Board/Paralegal

Chairman Pace called the meeting to order at 2:00 p.m. and noted that there was a quorum.

EXECUTIVE SESSION

Chairman Pace requested a motion to enter into Executive Session to discuss pending litigation with appropriate staff. The motion made by Vice-Chairman O'Brien and seconded by Director Savitsky was approved unanimously by roll call. Chairman Pace requested that the following people be invited to the Executive Session in addition to the Directors:

Tom Kirk
 Jim Bolduc
 Tom Gaffey
 Paul Nonnenmacher
 Mike Tracey

The Executive Session began at 2:04 p.m. and concluded at 2:37 p.m. Chairman Pace noted that no votes were taken in Executive Session.

The meeting was reconvened at 2:37 p.m., the door was opened, and the Board secretary and all members of the public were invited back in for the continuation of public session.

MEETING RECESSED

Chairman Pace noted that the meeting topic required more research by management. Chairman Pace requested a motion to recess the meeting and reconvene the telephonic meeting at 3:00 p.m. on Tuesday, December 30, 2008. The motion made by Director Jarjura and seconded by Vice-Chairman O'Brien was approved unanimously by roll call.

The meeting was recessed at 2:38 p.m.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Dave Damer	X		
Alan Desmarais	X		
Timothy Griswold	X		
Theodore Martland	X		
Jim Miron	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Ad-Hocs			
Warren H, Howe, Jr., Wallingford	X		
Geno Zandri, Jr., Wallingford	X		

DECEMBER 30, 2008

Chairman Pace reconvened the meeting on Tuesday, December 30, 2008 at 3:00 p.m.

Those present by telephone were:

Chairman Michael Pace

Directors:

David B. Damer
Alan Desmarais
Timothy Griswold
Michael Jarjura
Mark Lauretti
Theodore Martland
James Miron
Raymond O'Brien
Linda Savitsky
Warren Howe, Wallingford Project Ad-Hoc
Geno Zandri, Wallingford Project Ad-Hoc

Present from the CRRA staff at 100 Constitution Plaza:

Tom Kirk, President
Jim Bolduc, Chief Financial Officer
Tom Gaffey, Director of Enforcement/Recycling
Laurie Hunt, Director of Legal Services
Paul Nonnenmacher, Director of Public Affairs (present by telephone)
Mike Tracey, Director of Operations
Moira Kenney, Secretary to the Board/Paralegal

Vice-Chairman O'Brien called the recessed meeting to order at 3:10 p.m. and noted that there was a quorum.

EXECUTIVE SESSION

Vice-Chairman O'Brien requested a motion to enter into Executive Session to discuss pending litigation with appropriate staff. The motion made by Director Martland and seconded by Director Savitsky was approved unanimously by roll call. Chairman Pace requested that the following people be invited to the Executive Session in addition to the Directors:

Tom Kirk
Jim Bolduc
Tom Gaffey
Paul Nonnenmacher
Mike Tracey

The Executive Session began at 3:04 p.m. and concluded at 3:35 p.m. Chairman Pace noted that no votes were taken in Executive Session.

The meeting was reconvened at 3:35 p.m., the door was opened, and the Board secretary and all members of the public were invited back in for the continuation of public session.

BOARD ACTION

Chairman Pace requested a motion to move the following item: to suspend the mediation arbitration process. The motion was made by Vice-Chairman O'Brien and seconded by Director Savitsky.

Chairman Pace withdrew the motion.

RESOLUTION REGARDING A RELEASE AND SETTLEMENT AGREEMENT WITH COVANTA PROJECTS OF WALLINGFORD, L.P.

Chairman Pace requested a motion to approve the above-captioned item. Director Martland made the following motion:

RESOLVED: That the President is hereby authorized to execute a a release and Settlement Agreement with Covanta Projects of Wallingford, L.P., substantially as discussed and presented at this meeting.

The motion was seconded by Director Savitsky.

The Board agreed that part of that action would be to end the mediation arbitration.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Dave Damer	X		
Alan Desmarais	X		
Timothy Griswold	X		
Michael Jarjura	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Ad-Hocs			
Warren H, Howe, Jr., Wallingford			
Geno Zandri, Jr., Wallingford			

RESOLUTION REGARDING A DISPOSAL SERVICES AGREEMENT WITH TRANSRIVER MARKETING COMPANY, L.P.

Chairman Pace requested a motion to approve the above-captioned item. Vice-Chairman O'Brien made the following motion:

RESOLVED: That the President is hereby authorized to execute a Disposal Services Agreement with TransRiver Marketing Company, L.P., substantially as discussed and presented at this meeting.

The motion was seconded by Chairman Pace.

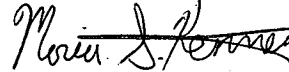
Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Dave Damer	X		
Alan Desmarais	X		
Timothy Griswold	X		
Michael Jarjura	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Linda Savitsky	X		
Ad-Hocs			
Warren H, Howe, Jr., Wallingford			
Geno Zandri, Jr., Wallingford			

ADJOURNMENT

Chairman Pace requested a motion to adjourn the meeting. The motion to adjourn made by Director Jarjura and seconded by Vice-Chairman O'Brien was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 3:41 p.m.

Respectfully submitted,

A handwritten signature in cursive script, appearing to read "Moira S. Kenney", is written over a horizontal line.

Moira Kenney

Secretary to the Board/Paralegal

TAB 3

Connecticut Resources Recovery Authority Wallingford Project

RESOLUTION REGARDING THE ADOPTION OF THE FISCAL YEAR 2010 WALLINGFORD PROJECT OPERATING BUDGET, TIP FEE, AND CAPITAL BUDGET

January 29, 2009

Executive Summary

On January 12, 2009, CRRA presented the Fiscal year 2010 Wallingford Projected Operating and Capital Budgets to the Wallingford Policy Board and the finance directors of the Project's member Towns. The net cost of operation tip fee was \$48.50 and anticipated using \$5,195,000 from the Project's Tip Fee Stabilization Fund. The \$5,195,000 was precisely the difference between the Adopted Fiscal Year 2009 electricity revenues and the Projected Fiscal Year 2010 electricity revenues. The difference between the Fiscal Year 2009 and 2010 electricity revenues is primarily due to a scheduled reduction in the electric rate (\$5,036,000) and the remainder (\$159,000) is due to Facility maintenance issues causing a reduction in efficiency. In addition to the difference in electric revenues, CRRA included \$1,000,000 for anticipated costs associated with the closing of the Wallingford Project that would accrue after Fiscal Year 2010.

The Wallingford Policy Board requested that CRRA reevaluate the \$1,000,000 closure cost estimate and fund that money from the Future Use Reserve. In addition the Policy Board restricted the use of the Tip Fee Stabilization Fund Reserve to only account for that portion of the reduced electricity revenue necessary to maintain the current tip fee of \$60.00 a ton.

CRRA's counsel reviewed the availability of the Tip Fee Stabilization Fund and determined that while the CRRA Board has the responsibility of adopting the Wallingford Project tip fee, the Wallingford Policy Board has complete and sole control of the Tip Fee Stabilization Fund. Therefore CRRA management reviewed the Wallingford Project Fiscal Year 2010 projected budget and made the following changes:

- 1) After consulting counsel, the Project Closure Reserve was reduced to \$820,000 for lower legal costs and this new reserve is to be funded from the Future Use Reserve Fund.
- 2) After consulting counsel, reduced the budgeted legal operating expense from \$325,000 to \$250,000
- 3) And reduced the use of the Tip Fee Stabilization Fund by \$3,448,000 to \$1,747,000 to maintain a Project tip fee of \$60.00 per ton.

The Fiscal Year 2010 Wallingford Project Proposed Operating and Capital Budgets present to the CRRA Board for discussion and adoption are the revised Budgets presented to and approved by the Wallingford Policy Board on January 13, 2009.

CONNECTICUT RESOURCES RECOVERY AUTHORITY

**FISCAL YEAR 2010
WALLINGFORD PROJECT
PROPOSED OPERATING & CAPITAL BUDGETS**

January 29, 2009

**RESOLUTION REGARDING THE ADOPTION OF
THE FISCAL YEAR 2010 WALLINGFORD PROJECT
OPERATING BUDGET, TIP FEES, AND CAPITAL BUDGET**

RESOLVED: That the fiscal year 2010 Wallingford project operating and capital budgets be adopted substantially in the form as presented and discussed at this meeting.

FURTHER RESOLVED: That the fiscal year 2010 municipal solid waste tip fee approved by the Wallingford Policy Board of \$60 per ton for contracted member waste and a tip fee based on market rate for spot waste be adopted as presented and discussed at this meeting;

FURTHER RESOLVED: That the Board approve the use of the Tip Fee Stabilization Fund to offset loss in electricity revenue;

FURTHER RESOLVED: That the Board approve the establishment of a Project Closure Reserve to cover costs associated with project closure; and

FURTHER RESOLVED: That the Board approve the transfer of \$820k from the Future Use Reserve to the newly established Project Closure Reserve. Any residual funds will be distributed back to the project.

Fiscal Year 2010
Wallingford Project
Proposed Operating & Capital Budgets

January 29, 2009

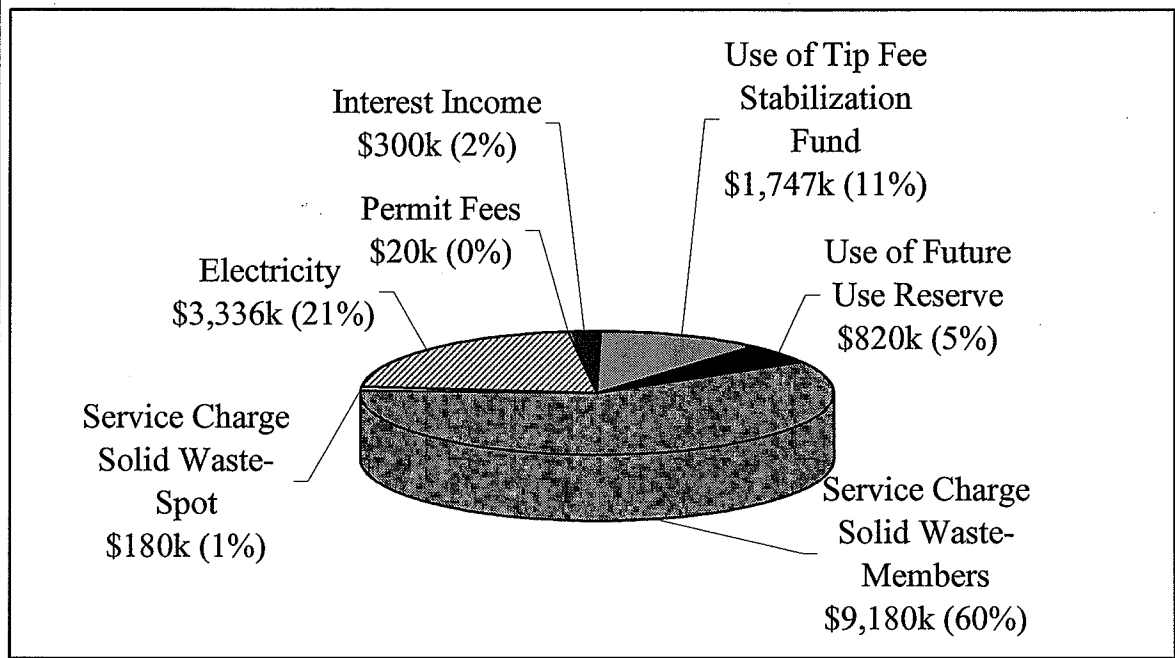
Attached are the proposed fiscal year 2010 Wallingford Project operating budget, tip fees, and capital budget.

EXECUTIVE SUMMARY

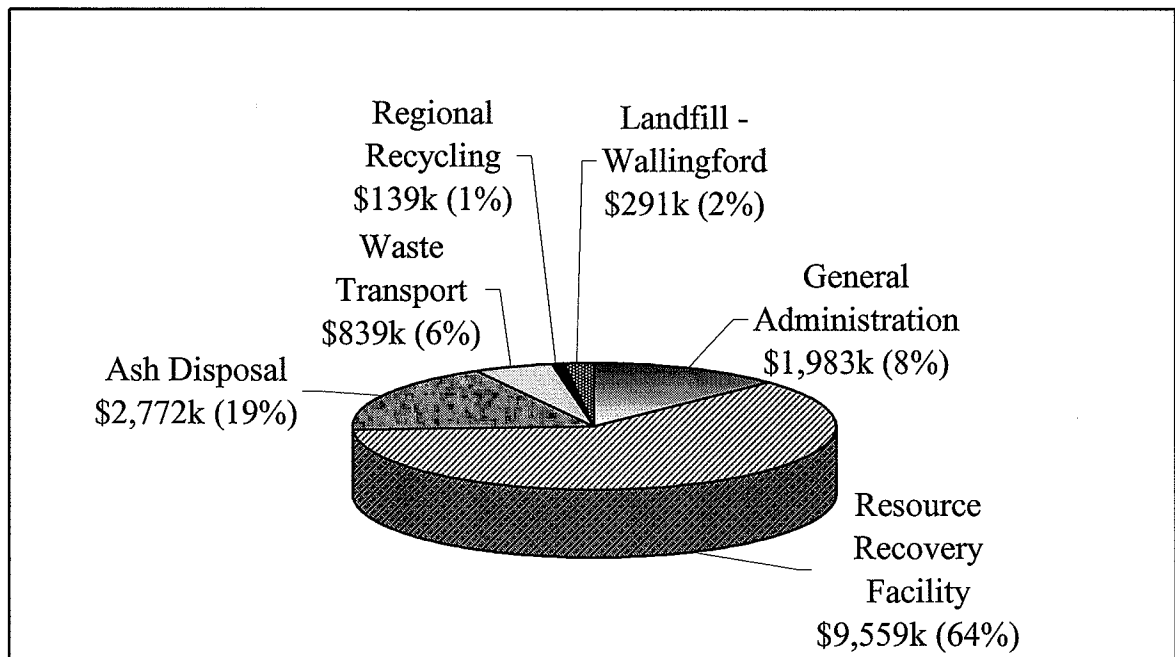
- The fiscal year 2010 proposed operating budget totals \$15,583k, reflecting a decrease of \$5,512k (26%) from fiscal year 2009 adopted budget.
- The fiscal year 2010 proposed capital budget totals \$38k, reflecting a decrease of \$505k (93%) from fiscal year 2009 adopted budget.
- Spot deliveries are projected at 3,000 tons at market rate.

FY10 PROPOSED OPERATING BUDGET

FY10 Proposed Wallingford Project \$15,583k



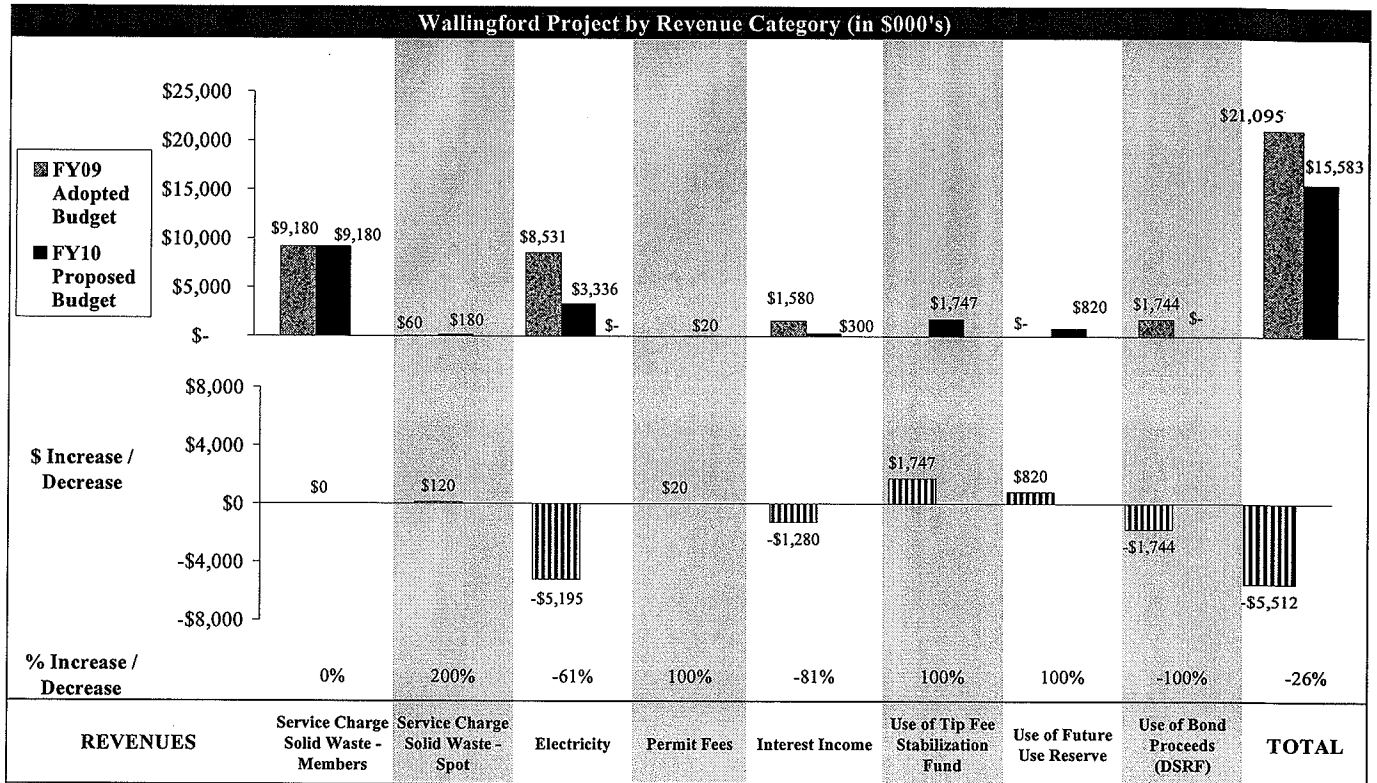
by Revenue



by Expenditure

REVENUE ASSUMPTIONS

The fiscal year 2010 proposed budget revenue is lower than fiscal year 2009 adopted due to decreases in electricity and interest income.



Service Charge Solid Waste – Members

The proposed municipal solid waste tip fee revenue for contracted member waste is maintained at fiscal year 2009 adopted budget.

Service Charge Solid Waste – Spot (Increase of \$120k or 200%)

The proposed municipal solid waste tip fee revenue for spot waste is higher than fiscal year 2009 adopted budget due to a projected increase in tonnage.

Electricity (Decrease of \$5,195k or 61%)

The proposed Electricity revenue is lower than fiscal year 2009 adopted budget due to a projected decrease in Kwh rate and lower production related to plant maintenance.

Interest Income (Decrease of \$1,280k or 81%)

The proposed Interest Income is lower than fiscal year 2009 adopted budget due to a projected decrease in market rates and a decrease in STIF account balances.

Use of Tip Fee Stabilization Fund (\$1,747k)

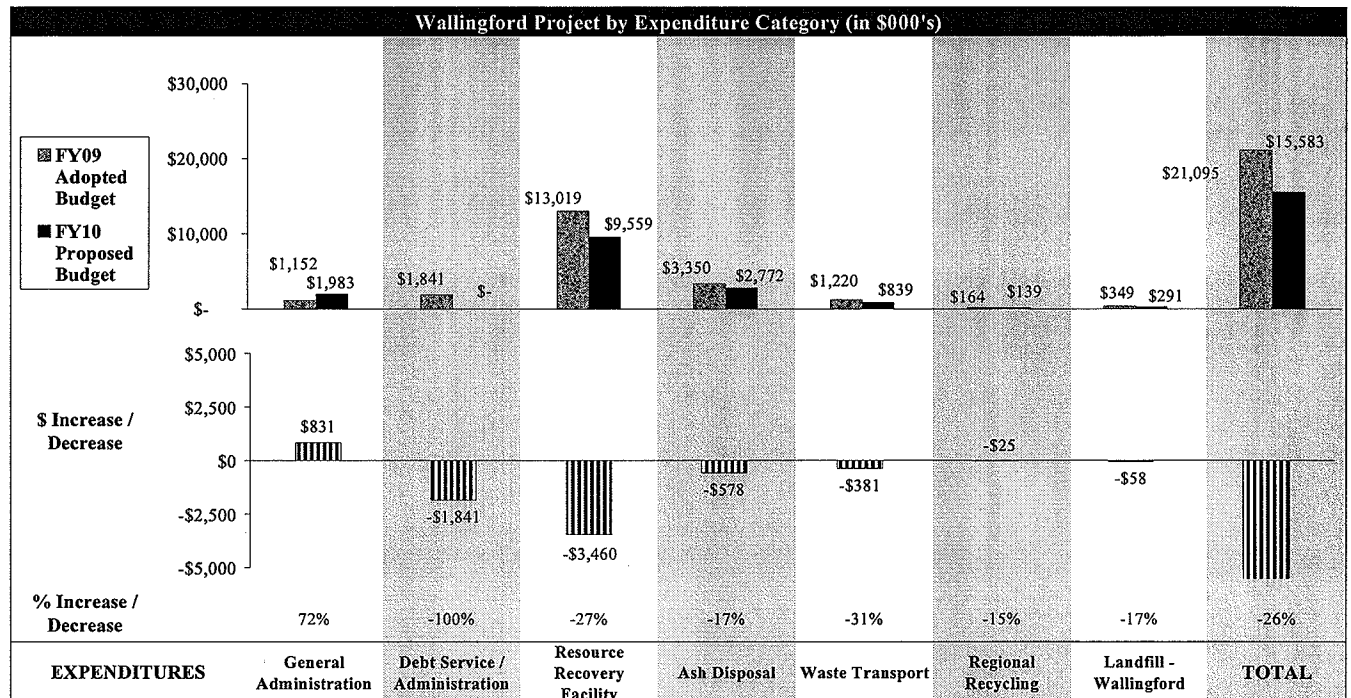
The Tip Fee Stabilization Fund will be used to offset loss in electricity revenue.

Use of Future Use Reserve (\$820k)

The Future Use Reserve will be used to cover costs associated with project closure.

EXPENDITURE ASSUMPTIONS

The fiscal year 2010 proposed budget expenditure is lower than fiscal year 2009 adopted due to elimination of Debt Service and a decrease in Resource Recovery Facility.



General Administration (Increase of \$831k or 72%)

The proposed General Administration is higher than fiscal year 2009 adopted budget due to contribution to project closure reserve and a change in allocation method resulting in an increase in salaries and overhead allocation.

Resource Recovery Facility (Decrease of \$3,460k or 27%)

The proposed Resource Recovery Facility is lower than fiscal year 2009 adopted budget primarily due to exclusion of contribution to future planning reserve.

Ash Disposal (Decrease of \$578k or 17%)

The proposed Ash Disposal is lower than fiscal year 2009 adopted budget due to lower transportation costs and disposal fees for ash residue based on new contract with Covanta Mid-Connecticut.

Waste Transport (Decrease of \$381k or 31%)

The proposed Waste Transport is lower than fiscal year 2009 adopted budget primarily due to a projected decrease in export/diversion tonnage by 7k tons.

Regional Recycling (Decrease of \$25k or 15%)

The proposed Regional Recycling is lower than fiscal year 2009 adopted budget primarily due to a decrease in electronics recycling events.

Landfill - Wallingford (Decrease of \$58k or 17%)

The proposed Landfill-Wallingford is lower than fiscal year 2009 adopted budget primarily due to a decrease in construction costs.

FY10 PROPOSED CAPITAL BUDGET

The fiscal year 2010 proposed capital budget is lower than fiscal year 2009 adopted due to reduction in projects.

Capital Expenditure Details	FY08 Actual				FY09 Adopted					FY10 Proposed				
	Eng	Const	Misc	Total	Eng	Const	Equip	Misc	Total	Eng	Const	Equip	Misc	Total
Resource Recovery Facility														
Fly Ash Conditioning System	-	34	-	34	-	-	-	-	-	-	-	-	-	-
General Plant Improvements	-	-	-	-	25	100	-	-	125	-	-	-	-	-
Subtotal Resource Recovery Facility	-	34	-	34	25	100	-	-	125	-	-	-	-	-
Landfill														
Road Improvements; Landsurface Repair - 52901	-	-	-	-	-	-	-	-	-	-	38	-	-	38
Miscellaneous	-	-	-	-	-	20	-	-	20	-	-	-	-	-
Barberino Building Demolition Fencing	-	-	-	-	-	120	-	-	120	-	-	-	-	-
Subtotal Landfill	-	-	-	-	-	140	-	-	140	-	38	-	-	38
Post Contract Projects														
Future Options Development	-	-	-	-	-	-	-	278	278	-	-	-	-	-
Subtotal Post Contract Projects	-	-	-	-	-	-	-	278	278	-	-	-	-	-
Total Capital Expenditure	-	34	-	34	25	240	-	278	543	-	38	-	-	38

CRRA - WALLINGFORD PROJECT

ASSUMPTIONS		ACTUAL FY08	ADOPTED FY09	PROPOSED FY10
Tip Fees	Municipal Tip Fee	\$ 59.00	\$ 60.00	\$ 60.00
	Spot Tip Fee	\$ 59.00	\$ 60.00	market rate
Power Production	Kwh/ton of MSW Processed	417	440	410
	Total KWH Produced	59,713,645	63,360,000	59,450,000
	Vendor Guarantee (VG)	48,000,000	48,000,000	48,000,000
	KWH Over VG	11,713,645	15,360,000	11,450,000
	Average Rate / Kwh	\$ 0.2033	\$ 0.1491	\$ 0.0608
Delivery/Processing	Total Member MSW Tons	152,665	158,000	153,000
	Member MSW Tons to Plant	146,650	153,000	153,000
	Spot MSW Tons	<u>3,157</u>	<u>1,000</u>	<u>3,000</u>
	Total MSW Tons to Plant	<u>149,807</u>	<u>154,000</u>	<u>156,000</u>
	MSW Processed	143,326	144,000	145,000
Ash Residue	Ash Residue Rate	30.40%	30.00%	30.00%
	Ash Tons	43,574	43,200	43,500
	Ash Disposal Fee	\$ 40.82	\$ 45.00	\$ 35.88
	Ash Hauling Fee	\$ 30.84	\$ 32.55	\$ 27.84
Operating Fees	Annual Operating Fee (AOF)	\$ 53.96	\$ 57.15	\$ 59.05
	AOF-Additional Service Fee	\$ 11.38	\$ 11.76	\$ 12.10
	AOF-Transfer Fee	\$ 11.11	\$ 11.48	\$ 11.81
Waste Transportation				
Metals	Tons Removed	69	61	n/a
	Total Loads	19	20	n/a
	Rate Per Load	\$ 140.00	\$ 145.00	n/a
	Rate Per Ton	\$ -	\$ -	n/a
Bulky Waste / NPW	Tons Removed	240	238	300
	Total Loads	53	52	72
	Rate Per Load	\$ 140.00	\$ 145.00	n/a
	Rate Per Ton	\$ 75.00	\$ 80.00	\$ 90.00
Residential Drop Off	Tons Delivered	2,493	2,700	2,500
	Total Loads	1,196	1,267	1,200
	Rate Per Load	\$ 33.00	\$ 52.00	\$ 55.00
Diversion / Exports	Out-of-State Export Tonnage	6,234	10,000	n/a
	Rate Per Ton	\$ 84.00	\$ 85.00	n/a
	In State Diversion Tonnage	2,859	5,000	n/a
	Rate Per Ton (1)	\$ 22.00	\$ 32.00	n/a
	Export / Diversion Tonnage	n/a	n/a	7,700
	Rate Per Ton	n/a	n/a	\$ 85.00
Miscellaneous	Inflation Estimate	3.56%	3.50%	3.00%

(1) Represents the difference between the per ton fee paid by the hauler and the actual disposal rate.
n/a = Not applicable

CRRA - WALLINGFORD PROJECT

REVENUE AND EXPENDITURE SUMMARY

REVENUES

Account	Description	ACTUAL FY08	ADOPTED FY09	PROPOSED FY10
71-001-000-40101	Service Charge Solid Waste - Members	\$ 8,648,771	\$ 9,180,000	\$ 9,180,000
71-001-000-40103	Service Charge Solid Waste - Spot	\$ 177,155	\$ 60,000	\$ 180,000
71-001-000-43101	Electricity	\$ 11,189,152	\$ 8,531,000	\$ 3,336,000
71-001-000-45103	Permit Fees	\$ 18,550	\$ -	\$ 20,000
71-001-000-45102	Fines/Penalties	\$ 20,800	\$ -	\$ -
71-001-000-46101	Interest Income	\$ 1,169,395	\$ 1,580,000	\$ 300,000
71-001-000-40807	Use of Tip Fee Stabilization Fund	\$ -	\$ -	\$ 1,747,000
71-001-000-xxxxx	Use of Future Use Reserve	\$ -	\$ -	\$ 820,000
71-001-000-48202	Use of Bond Proceeds (DSRF)	\$ 2,015,000	\$ 1,744,000	\$ -
Total Revenues		\$ 23,238,823	\$ 21,095,000	\$ 15,583,000 -26%

EXPENDITURES

Account	Description	ACTUAL FY08	ADOPTED FY09	PROPOSED FY10
71-001-501-xxxxx	General Administration	\$ 990,660	\$ 1,152,000	\$ 1,983,000
71-001-502-xxxxx	Debt Service / Administration	\$ 4,532,795	\$ 1,841,000	\$ -
71-001-503-xxxxx	Resource Recovery Facility	\$ 12,989,316	\$ 13,019,000	\$ 9,559,000
71-001-504-xxxxx	Ash Disposal	\$ 3,140,132	\$ 3,350,000	\$ 2,772,000
71-001-505-xxxxx	Waste Transport	\$ 751,336	\$ 1,220,000	\$ 839,000
71-001-506-xxxxx	Regional Recycling	\$ 120,906	\$ 164,000	\$ 139,000
71-001-801-xxxxx	Landfill - Wallingford	\$ 136,346	\$ 349,000	\$ 291,000
Total Expenditures		\$ 22,661,491	\$ 21,095,000	\$ 15,583,000 -26%
Balance		\$ 577,332	\$ -	\$ -

DSRF = Debt Service Reserve Fund

CRRA - WALLINGFORD PROJECT

EXPENDITURE DETAIL

Account	Description	ACTUAL FY08	ADOPTED FY09	PROPOSED FY10
GENERAL ADMINISTRATION				
71-001-501-52104	Telephone & Pagers	\$ 476	\$ 500	\$ 500
71-001-501-52108	Duplication & Printing	\$ 48	\$ 1,000	\$ 500
71-001-501-52115	Advertising	\$ 9,131	\$ 2,000	\$ 2,000
71-001-501-52305	Business Meetings & Travel	\$ -	\$ 500	\$ 1,000
71-001-501-52355	Mileage Reimbursement	\$ 1,799	\$ 2,000	\$ 2,000
71-001-501-52404	Building Operations	\$ 12,476	\$ 5,500	\$ 5,000
71-001-501-52415	Grounds Maintenance	\$ 842	\$ 5,000	\$ 5,000
71-001-501-52502	Fees/Licenses/Permits	\$ (11,250)	\$ -	\$ -
71-001-501-52602	Bad Debt Expense	\$ -	\$ 5,000	\$ 5,000
71-001-501-52856	Legal	\$ 249,666	\$ 325,000	\$ 250,000
71-001-501-52863	Auditor	\$ -	\$ 5,000	\$ 5,000
71-001-501-52875	Insurance, Consulting, Brokerage Serv	\$ 18,585	\$ 20,000	\$ 20,000
71-001-501-52899	Other Consulting Services	\$ 8,077	\$ -	\$ -
71-001-501-53304	Electricity	\$ 4,916	\$ 5,500	\$ 5,500
71-001-501-xxxxx	Project Closure Reserve	\$ -	\$ -	\$ 820,000
71-001-501-57820	Local Administration	\$ 51,048	\$ 53,000	\$ 54,000
71-001-501-xxxxx	Allocation - Salaries & Overhead	\$ 644,846	\$ 722,000	\$ 807,500
	Subtotal	\$ 990,660	\$ 1,152,000	\$ 1,983,000 72%
DEBT SERVICE/ADMINISTRATION				
71-001-502-52856	Legal	\$ -	\$ 20,000	\$ -
71-001-502-52859	Financial	\$ 500	\$ 2,000	\$ -
71-001-502-55527	Interest - 98 Series A	\$ 239,685	\$ 70,000	\$ -
71-001-502-55560	Principal Repayment - 98 Series A	\$ 4,285,810	\$ 1,744,000	\$ -
71-001-502-55585	Bank/Trustee Fees	\$ 6,800	\$ 5,000	\$ -
	Subtotal	\$ 4,532,795	\$ 1,841,000	\$ - -100%

CRRA - WALLINGFORD PROJECT

EXPENDITURE DETAIL

Account	Description	ACTUAL FY08	ADOPTED FY09	PROPOSED FY10
RESOURCE RECOVERY FACILITY				
71-001-503-52302	Miscellaneous Services	\$ 1,712	\$ -	\$ -
71-001-503-52404	Building Operations	\$ 2,095	\$ 2,000	\$ 3,000
71-001-503-52506	Solid Waste Assessment (Dioxin Tax)	\$ 214,895	\$ 216,000	\$ 218,000
71-001-503-52507	Payments in Lieu of Taxes	\$ 1,358,920	\$ 1,418,000	\$ 1,489,000
71-001-503-52640	Insurance Premiums	\$ 227,825	\$ 243,000	\$ 226,000
71-001-503-52647	Future Planning Reserve Contribution	\$ 3,543,996	\$ 3,648,000	\$ -
71-001-503-52701	Contract Operating Charges	\$ 7,605,833	\$ 7,367,000	\$ 7,623,000
71-001-503-52858	Engineering	\$ -	\$ 25,000	\$ -
71-001-503-56605	Construction	\$ 34,040	\$ 100,000	\$ -
	Subtotal	\$ 12,989,316	\$ 13,019,000	\$ 9,559,000 -27%
ASH DISPOSAL				
71-001-504-52706	Contract Hauling - Ash	\$ 1,359,532	\$ 1,406,000	\$ 1,211,000
71-001-504-52711	Disposal Fees - Ash	\$ 1,780,600	\$ 1,944,000	\$ 1,561,000
	Subtotal	\$ 3,140,132	\$ 3,350,000	\$ 2,772,000 -17%
WASTE TRANSPORT				
71-001-505-52704	Transfer Fees	\$ 69,275	\$ 115,000	\$ 91,000
71-001-505-52705	Metals/Non-Processibles Hauling	\$ 25,150	\$ 29,000	\$ 27,000
71-001-505-52707	Contract Hauling - Other	\$ 60,278	\$ 66,000	\$ 66,000
71-001-505-52710	Disposal Fees (Export / Diversion)	\$ 596,633	\$ 1,010,000	\$ 655,000
	Subtotal	\$ 751,336	\$ 1,220,000	\$ 839,000 -31%
REGIONAL RECYCLING				
71-001-506-52115	Advertising	\$ 5,050	\$ 10,000	\$ 10,000
71-001-506-52119	Public Education	\$ 71,045	\$ 100,000	\$ 100,000
71-001-506-52302	Miscellaneous Services	\$ 25,187	\$ 4,000	\$ 4,000
71-001-506-52617	Electronics Recycling	\$ 19,624	\$ 50,000	\$ 25,000
	Subtotal	\$ 120,906	\$ 164,000	\$ 139,000 -15%
LANDFILL - WALLINGFORD				
71-001-801-52302	Miscellaneous Services	\$ -	\$ 6,000	\$ 3,000
71-001-801-52415	Grounds Maintenance	\$ 21,285	\$ 32,000	\$ 33,000
71-001-801-52502	Fees/Licenses/Permits	\$ 15,267	\$ 16,000	\$ 16,000
71-001-801-52709	Other Operating Charges	\$ -	\$ 3,000	\$ 2,000
71-001-801-52858	Engineering	\$ 7,997	\$ 15,000	\$ 10,000
71-001-801-52901	Environmental Testing	\$ 91,797	\$ 137,000	\$ 189,000
71-001-801-56605	Construction	\$ -	\$ 140,000	\$ 38,000
	Subtotal	\$ 136,346	\$ 349,000	\$ 291,000 -17%

TAB 4

**REGARDING THE ADOPTION OF
THE 2010 SOUTHWEST DIVISION
OPERATING BUDGET AND TIP FEE**

RESOLVED: That the fiscal year 2010 SouthWest Division operating budget be adopted substantially in the form as presented and discussed at this meeting; and

FURTHER RESOLVED: That a fiscal year 2010 municipal solid waste tip fee of \$63 per ton be adopted for contracted member waste.

Proposed 2010 SouthWest Division Operating Budget

January 29, 2009

Attached is the proposed operating budget and tip fee for the SouthWest Division for the period July 01, 2009 through June 30, 2010.

EXECUTIVE SUMMARY

- The fiscal year 2010 proposed operating budget totals \$16,695,015. The proposed budget assumes 265k tons of MSW.
- The tip fee of \$63 per ton includes a contract operating cost of \$61 and administration fee of \$2 per ton.

CRRA / SOUTHWEST MSW OPERATIONS

MEMBER TIP FEE		PROPOSED FY10
	Member Tip Fee MSW	\$ 63.00

BUDGET ASSUMPTIONS		PROPOSED FY10
DESCRIPTION		
Operating Fee per ton	Wheelabrator Contract Operating Charges	\$ 61.00
	CRRA Administration Fee	\$ 2.00
		\$ 63.00
Tonnage Delivery	MSW tons	261,000
Member Town Minimum Tonnage Commitment	Bethany	1,652
	Bridgeport	60,808
	Easton	2,912
	Fairfield	48,000
	Milford	41,457
	Monroe	12,339
	Orange	5,500
	Shelton	18,102
	Stratford	27,144
	Trumbull	19,945
	Westport	19,500
	Woodbridge	3,641

REVENUE		PROPOSED FY10
DESCRIPTION		
	Member Tip Fee	\$ 16,443,005
	Total Revenue	\$ 16,443,005

EXPENSES		PROPOSED FY10
DESCRIPTION		
	Wheelabrator Contract Operating Charges	\$ 15,921,005
	Allocation to Salaries & Overhead	\$ 522,000
	Total Expenditures	\$ 16,443,005
	Balance	\$ -

TAB 5

Memorandum

To: Tom Kirk

From: Michael Tracey, Director of Operations

Date: January 20, 2009

Re: NERC Bulk Electric Reliability Standards Annual Audit Results

Please be advised that CRRA has received notice from the Northeast Power Coordinating Council, Inc. (NPCC) that we have successfully passed our first Bulk Electric Reliability Standards annual audit of the Mid-Connecticut Project. CRRA's success in complying with the Reliability Standards involved a significant amount of work over the past year-and-a-half by the Operations Department and is a significant achievement for the organization. The process of compliance involved active self certification, periodic reporting of compliance data and statistics, exception reporting of disturbances, and self reporting of any non-compliance with NERC policies, procedures, or standards.

For the benefit of those not familiar with Reliability Standards, I am providing this brief overview. The North American Electric Reliability Corporation (NERC) was founded in 1968 following the infamous North American power blackout that occurred in November, 1965. NERC was created by the electric utility industry to develop and promote "voluntary" operating policies and planning standards for the reliable operation of the bulk power transmission systems of the U.S. and Canada. Since its inception, NERC lobbied for legislation that would require compliance with a set of industry practices. It was not until August 8, 2005, in the wake of the 9/11 attacks, that such federal legislation was finally passed. On June 18, 2007, FERC granted NERC the legal authority to create, adopt and enforce mandatory reliability standards with all U.S. users, owners and operators of the bulk power system. While NERC is a self-regulatory organization (non-governmental organization), it is subject to oversight by the U.S. Federal Energy Regulatory Commission (FERC) and governmental authorities in Canada.

Today, NERC is responsible for an international electricity system that serves 334 million people and has some 211,000 miles of high-voltage transmission lines. Pursuant to the standards promulgated by NERC, CRRA was identified as a Generation Owner (GO) of electricity assets and as such was required to register (become a Registered Entity) with NERC. CRRA is one of approximately 1,400 Registered Entities required to comply with the NERC Reliability Standards. While CRRA operates several waste-to-energy facilities, only the Mid-Connecticut RRF is subject to compliance with the standards; the Wallingford and Southeast plants do not

meet the minimum electric generation standards which trigger mandatory compliance with the standards.

To assist NERC in fulfilling its statutory obligations, eight (8) Regional Entities were established and formally delegated enforcement authority. In the northeast section of the U.S., the regional entity CRRA works with is the Northeast Power Coordinating Council, Inc. (NPCC). NPCC uses a variety of methods, including regular and scheduled self-certifications, on-site and off-site compliance audits, random spot checks, and specific investigations, to determine compliance with the standards.

The penalties for non-compliance can be severe. Depending upon the type and level of non-compliance, penalties assessed range from a low of \$1,000 to a high of \$1 million per incident (or per day where it is determined by NERC that such a penalty is warranted).

Of particular note is the work performed by two of our operations staff; Senior Engineer, Rich Quelle and Senior Analyst, Virginia Raymond. It is through their hard work in ensuring CRRA's compliance and attention to detail that CRRA successfully completed the numerous self-certification filings and our first annual audit. To put their work into proper perspective; the Reliability Standards are very complex and technical in nature. Huge amounts of facility operational data and procedures needed to be compiled, organized, in some cases written, and cataloged. Many other organizations have put in place staffs of people whose work is dedicated solely to complying with these standards. Not only did Rich and Virginia perform the work without the benefit of a dedicated staff, they did so while fulfilling their many other duties and responsibilities to CRRA.

TAB 6

**RESOLUTION REGARDING THE AUTHORIZATION OF A
CHANGE ORDER FOR DECONTAMINATION OF THE
TRACK HOPPER ROOM AT THE SOUTH MEADOWS
POWER BLOCK FACILITY**

RESOLVED: : That the President is hereby authorized to execute a change order to the Exit Strategy TM Contract between CRRRA and TRC Companies, Inc. for activities involving decontamination of the Track Hopper Room at the South Meadows Power Block Facility, substantially as presented and discussed at this meeting.

Connecticut Resources Recovery Authority
Contract Change Order Summary for Contract entitled

Exit Strategy TM Contract
For
South Meadows Station Site
Between
Connecticut Resources Recovery Authority
And
TRC Companies, Inc.

Presented to the CRRA Board on: January 29, 2009

Vendor / Contractor(s): TRC Companies, Inc.

Effective date: Upon Execution

Contract Type/Subject matter: Change Order to Contract; Environmental Remediation of South Meadows site

Facility (ies) Affected: South Meadows Power Block Facility

Original Contract: Exit Strategy TM Contract

Term: Not Applicable

Change Order Dollar Value: Not to exceed \$134,595 (Estimated cost, which includes a 20% contingency).

Term Extensions: Not Applicable

Scope of Services: 1) remove lead-based paint from metal surfaces,
2) remove accumulated sediments, dust, and grime from concrete surfaces,
3) dewater the Track Hopper Room (THR) (pump and filter accumulated water),
4) remove and properly dispose of sediments,
5) seal joints and holes in concrete slab over a portion of the THR to reduce water inflow, and
6) install a sump pump within the THR for future removal of water.

Other Pertinent Provisions: None

**Connecticut Resources Recovery Authority
Mid-Connecticut Project – South Meadows Power
Block Facility
Change Order for Decontamination of the Track
Hopper Room**

January 29, 2009

Executive Summary

On December 22, 2000, CRRA and TRC Companies, Inc. executed a contract entitled *Exit Strategy™ Contract For South Meadows Station Site Between Connecticut Resources Recovery Authority And TRC Companies, Inc.*

This is to request approval of the CRRA Board of Directors for the President to execute a change order to the agreement with TRC in the amount of \$134,595.00

Discussion

The *Exit Strategy™ Contract For South Meadows Station Site Between Connecticut Resources Recovery Authority And TRC Companies, Inc.* was a prerequisite to the transfer of the South Meadows property and the Electric Generating Facility (EGF) from Connecticut Light & Power to CRRA in early CY 2001. The purpose of the contract was to establish TRC as the “Certifying Party” under the Connecticut Transfer Act, thereby shifting the environmental remediation responsibility to TRC following transfer of the property from CL&P to CRRA. TRC is therefore responsible for remediation of pre-existing pollution conditions at, under or migrating from the site as required by applicable law, including, but not limited to, the Transfer Act.

The Track Hopper Room (THR) is a subsurface structure located on the eastern side of the Power Block Facility at the South Meadows Station site. The THR is a completely-enclosed, reinforced concrete structure, with a bottom elevation that is approximately 32 feet below grade. Historically, coal for boiler fuel was dumped into a hopper in the THR from railroad cars at grade level. The coal was then crushed and hoisted to roof-level hoppers for feeding the coal-fired boilers at the plant. When the property was transferred to CRRA, the THR equipment was left in place by CL&P; however, none of the THR equipment is currently used, nor is any of it scheduled to be reactivated in the future.

The metal surfaces associated with the THR (i.e., THR equipment, stairway railings and a steel bulkhead) are covered with lead-based paint, some of which is in poor condition.

Sediments and dust that have accumulated in the THR include flakes of lead-based paint. Under this change order, TRC will power-wash all metal surfaces to remove flaking lead-based paint and dust. TRC will then containerize and properly dispose of all removed paint chips and contaminated solids. Pursuant to the Exit Strategy™ contract, TRC is responsible for investigating and remediating soil and groundwater outside of the THR; however, TRC is not responsible for the decontamination of metal surfaces associated with THR equipment, nor is TRC responsible for transportation and disposal costs associated with the paint chips and contaminated solids that will be removed from the THR.

Under this change order, TRC will also seal joints and holes in the concrete slab that covers a portion of the THR. Sealing these joints and holes will prevent stormwater inflow that has historically caused the THR to fill with water. Additionally, TRC will install a sump pump within the THR for future removal of any water that does accumulate in the THR. The costs associated with this additional work are the responsibility of CRRA to pay under the Exit Strategy™ contract.

TRC will provide engineering oversight for the work described above, provide for the transportation and proper disposal of all solid waste generated by the decontamination activities, obtain the necessary wastewater discharge permits associated with the work, collect environmental samples to verify the effectiveness of the decontamination, and document all activities in a written report to CRRA. Having TRC directly manage the decontamination of the THR is appropriate because TRC has responsibility for the investigation and remediation (if necessary) of site soils and groundwater outside of the THR, and will ultimately certify that the soils and groundwater outside of the THR are in compliance with governing remediation standards.

Financial Summary

TRC has developed a scope of work for this activity and solicited competitive prices from four environmental remediation contractors for this activity. With the approval of this change order, TRC will award the work to the bidder that provided the lowest bid, contract with that company, and in-turn invoice CRRA for reimbursement of the contractor's work. Of the \$134,595.00 requested for the change order, \$76,207 will cover the costs of the decontamination work that will be completed by the contractor, \$9,000 will cover waste disposal, \$26,955 is associated with TRC's engineering oversight, sampling and reporting activities, and the balance of \$22,433 is a 20% contingency.

Sixty-thousand dollars (\$60,000) of this expenditure will be funded from the FY2009 Mid-Connecticut Operating Budget. The remaining \$74,595 of this expenditure will be funded from the South Meadows Site Remediation Reserve account. As of October 15, 2008, there was \$142,976 in the South Meadows Site Remediation Reserve account.

TAB 7

Connecticut Resources Recovery Authority
Mid-Connecticut Project – Hartford Landfill

O&M of the Groundwater Flow Control System
Intention to Exercise One-Year Option to Extend

January 29, 2009

The Hartford Landfill utilizes a groundwater flow control system (“GFCS”) to control leachate generated from the 80 acre MSW/Interim Ash portion of the landfill. Leachate-impacted groundwater is captured by four pumping wells located at the southern end of the landfill, and is discharged to the sanitary sewer for treatment at the MDC’s water pollution control facility in Hartford.

At its April 27, 2006 meeting, the CRRA Board of Directors authorized CRRA’s President to enter into a contract with Leggette, Brashears & Graham, Inc. (“LBG”) for the Operation and Maintenance of the GFCS for the base contract period of May 1, 2006 through June 30, 2009, plus two one-year options at CRRA’s sole discretion. Attached are the following documents associated with the Board of Directors’ approval:

- Contract Summary from April 27, 2006 Board of Directors package (1 page)
- Pages 1, 5, 6, and 7 from the April 27, 2006 Board of Directors meeting minutes
- Pages 1, 3, and 4 from the June 22, 2006 Board of Directors meeting minutes, plus the four-page Exhibit A Memo Re: Exercise of Options to Extend

Under the terms of the Agreement between CRRA and LBG, the annual costs for “routine activities” are billed on a time-and-materials basis for a not-to-exceed total of \$29,750. “Non-routine activities” are billed on a time-and-materials basis with an annual not-to-exceed cost of \$25,000. For FY2007, FY2008, and the first five months of FY2009, LBG has invoiced CRRA the following amounts:

Fiscal Year	Routine Activities	Non-Routine Activities	Total
2007	\$11,815.95	\$2,464.45	\$14,280.40
2008	\$22,826.75	\$23,544.86	\$46,371.61
2009 (7/1/08 – 11/30/08)	\$8,385.30	\$0	\$8,385.30

LBG has performed well during the two-plus fiscal years that it has operated and maintained the GFCS, and CRRA management believes that it is in the best interests of CRRA to exercise the first one-year option under the Agreement for FY2010 and intends to do so. Consistent with the Agreement, the FY2010 costs for "routine activities" would be billed on a time-and-materials basis for a not-to-exceed total of \$29,750, and the FY2010 costs for "non-routine activities" would be billed on a time-and-materials basis for a not-to-exceed cost of \$25,000.

In accordance with the Memo Re: Exercise of Options to Extend that was approved at the June 22, 2006 Board of Directors meeting, this summary has been provided to make the Board aware of CRRA management's intention to exercise this option prior to such exercise.

Connecticut Resources Recovery Authority

Contract Summary for Contract entitled

Operation and Maintenance of the Hartford Landfill Groundwater Flow Control System for FYs 2006 (Partial), 2007, 2008, 2009, 2010 (Option Year) and 2011 (Option Year)

Presented to the CRRRA Board on: April 27, 2006

Vendor/ Contractor(s): Leggette, Brashears & Graham

Effective date: May 1, 2006

Contract Type/Subject matter: Operation and Maintenance of the Hartford Landfill Groundwater Flow Control System for FYs 2006 (Partial), 2007, 2008, 2009, 2010 (Option Year) and 2011 (Option Year)

Facility(ies) Affected: Hartford Landfill

Original Contract: N/A

Term: Base Contract of Three Years and Two Months – May 1, 2006 through June 30, 2009. Two one-year options - July 1, 2009 through June 30, 2010, and July 1, 2010 through June 30, 2011.

Contract Dollar Value: \$195,100.00 (Base Period)
\$ 54,750.00 (Option Year 1)
\$ 54,750.00 (Option Year 2)
\$304,600.00 (TOTAL)

Amendment(s): Not applicable

Term Extensions: Not applicable

Scope of Services: Leggette, Brashears & Graham will operate and maintain the Hartford Landfill Groundwater Flow Control System and ensure compliance with the groundwater discharge permit and wastewater discharge permit issued by the CT-DEP.

Other Pertinent Provisions: Contractor shall furnish a performance bond or a letter of credit equal to the Contract Dollar Value for the Base Contract Period, which will remain in effect for the entire term of the Agreement, including, if applicable, two option years.

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FOUR HUNDRED AND SECOND MEETING

APRIL 27, 2006

A Regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, April 27, 2006 at 100 Constitution Plaza, Hartford, Connecticut. Those present were:

Chairman Michael Pace

Directors: Mark Cooper
James Francis
Michael Jarjura (Present beginning at 10:35 a.m.)
Edna Karanian
Mark Lauretti (Present beginning at 10:05 a.m.)
Theodore Martland (Present until 12:20 p.m.)
James Miron (Present beginning at 9:50 a.m.)
Raymond O'Brien
Andrew Sullivan
Timothy Griswold - Ad-Hoc, Mid-Connecticut Project (Present until 11:45 a.m.)

Present from the CRRA staff:

Tom Kirk, President
Jim Bolduc, Chief Financial Officer
Peter Egan, Director of Environmental Affairs & Development
Floyd Gent, Director of Operations
Laurie Hunt, Director of Legal Services
Paul Nonnenmacher, Director of Public Affairs
Christopher Shepard, Environmental Engineer
Donna Tracy, Executive Assistant
Kristen Greig, Secretary to the Board/Paralegal

Special Guest: Stephen Cassano

Also present were: David Arruda of MDC, Susan Hemenway of BRRFOC, Frank Marci of USA Hauling & Recycling, John Pizzimenti of USA Hauling & Recycling, Lynn St. James of Covanta, Jerry Tyminski of SCRRRA.

Chairman Pace called the meeting to order at 9:45 a.m. and stated that a quorum was present.

Director Griswold asked if there was a limit to the amount of this type of soil CRRA could use. Mr. Egan responded that approximately 30,000 to 40,000 tons of soil are used each year and there were no constraints on how much of that is allowed to be contaminated soil.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
NONE			

RESOLUTION REGARDING OPERATION AND MAINTENANCE OF THE HARTFORD LANDFILL GROUNDWATER FLOW CONTROL SYSTEM FOR FISCAL YEARS 2006 (PARTIAL), 2007, 2008, 2009, 2010 (OPTION YEAR), 2011 (OPTION YEAR)

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is hereby authorized to enter into a contract with Leggette, Brashears & Graham, Inc. for operation and maintenance of the Hartford Landfill Groundwater Flow Control System for fiscal years 2006 (Partial), 2007, 2008, 2009, and two one-year options for fiscal years 2010 and 2011, substantially as discussed and presented at this meeting.

Director Cooper seconded the motion.

Mr. Egan explained that the groundwater discharge permit at the Hartford Landfill requires that CRRA control the leachate that is generated by rainfall on the landfill. Mr. Egan stated that a three-sided clay barrier with very low permeability was installed about ten years ago and the fourth side had a steel sheeting wall in place that runs under the flood control dike, which acts as a barrier. In satisfaction of the permit requirement that CRRA control the leachate generated by the landfill, CRRA has installed a "bathtub" that collects the leachate consisting of the bentonite clay slurry wall, the steel sheeting, and a horizontal layer of natural clay which

underlies the landfill. Four pumps remove the leachate as it is generated by rainfall and by groundwater moving under the landfill. The water is then extracted and discharged into the sewer system to be treated at a sewage treatment facility.

Mr. Egan stated that the Groundwater Flow Control System allows CRRA to measure groundwater levels inside the landfill and outside of the clay barrier. This allows CRRA to meet the permitting requirement that the level of the groundwater in the landfill be kept at a lower elevation than the surrounding groundwater outside of the landfill. As long as the elevation of the groundwater in the landfill is lower than the surrounding area, CRRA can prove that no leachate is going to migrate off-site. Mr. Egan said that the operation and maintenance of the Groundwater Flow Control System is necessary to maintain compliance with the inward hydraulic gradient requirement of the permit.

Mr. Egan explained that this contract was before the Board to employ a vendor to operate and maintain all of the components of Groundwater Flow Control System for a period of three years and two months, with two one-year options to extend the contract. Mr. Egan stated that the landfill will be closed in the fall of 2008 and closure activities will likely extend into early 2010. Since it is not clear whose responsibility it will be to maintain the system beyond that date, the contract was written to give CRRA some flexibility to extend in the event CRRA has to operate the system after closure of the landfill or to terminate the contract after the initial term if there is another operator.

Chairman Pace asked if this system is only under the ash portion of the landfill. Mr. Egan responded that this is under the entire landfill, and the 16-acre ash portion of the landfill has its own base liner that segregates the leachate collected from the ash area from the leachate collected from the rest of the landfill. The leachate from the ash is treated and discharged into the sewer system. Mr. Egan noted that the ash system is currently operated internally. Director Lauretti asked what the difference was between the leachate from the MSW and the leachate from the ash. Mr. Egan responded that the leachate from the ash has a higher pH because of the lime that is in the ash. The leachate from the ash is treated until the pH is within a prescribed range before it is discharged.

Chairman Pace noted that this vendor is new to CRRA. Mr. Egan agreed and added that this vendor offered a better price than the current vendor.

Director O'Brien asked for verification that CRRA is allowed to award a five-year contract, which this contract would be if the two options were exercised. Director O'Brien also requested that the contract be brought before the Board before the options were exercised because the Board would be in a better position to know what the disposition of the landfill will be. Attorney Hunt stated that she did look into the relevant statutes and policies to determine if CRRA is allowed to award a five-year contract and concluded that CRRA is allowed to enter into long-term contracts with approval of 2/3 of the Board of Directors. Director O'Brien stated that he would like that in writing and appended to the minutes of this meeting. (Written legal opinion is in progress.)

Director Karanian asked for more information on why the low bidder was not selected. Mr. Egan explained that one of the references provided by the bidder recommended against contracting with the company. Mr. Egan stated that the reference gave CRRA enough concern to determine that they were not the best contractor for this job. Mr. Egan also stated that the low-bidding firm only has one individual who works in Connecticut because their main office is in Rhode Island. Mr. Egan said that this is not a complex system, but it requires a very timely response in the event there is a problem. Mr. Egan stated that this led management to believe that the low-bidder would not be able to respond as effectively as the company that has offices in Shelton and Farmington. Because the Hartford Landfill must be managed with extra sensitivity regarding public perception, Mr. Egan said it is important to consider these factors when choosing a contractor for this project.

Mr. Kirk asked if the same questions were asked of all references that were checked. Mr. Shepard responded in the affirmative and added that he assembled a one-page questionnaire that was used to ask all references the same questions. Director Sullivan asked if the recommended contractor had good references. Mr. Shepard responded in the affirmative.

Chairman Pace asked how much the difference was between the low-bidder and the recommended contractor. Director Sullivan responded that the difference was approximately \$10,000 in the base period and \$2,750 for each one-year option. Chairman Pace stated that the dollar value is outweighed by the quality of services needed.

The motion previously made and seconded was approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
James Miron	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Timothy Griswold, Ad Hoc, Mid-Connecticut	X		
Non Eligible Voters			
NONE			

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FOUR HUNDRED AND THIRD MEETING

JUNE 22, 2006

A Regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, June 25, 2006 at 100 Constitution Plaza, Hartford, Connecticut. Those present were:

Chairman Michael Pace

Directors: Benson Cohn
Mark Cooper
James Francis
Michael Jarjura (Present beginning at 10:55 a.m.)
Edna Karanian
Mark Lauretti (Present from at 9:50 a.m. to 12:15 p.m.)
Theodore Martland
Raymond O'Brien
Andrew Sullivan (Present until 11:20 a.m.)
Timothy Griswold - Ad-Hoc, Mid-Connecticut Project
Elizabeth Horton Sheff - Ad-Hoc, Mid-Connecticut Project (Present beginning at 10:05 a.m.)

Present from the CRRA staff:

Tom Kirk, President (Present until 11:45 a.m.)
Jim Bolduc, Chief Financial Officer
Michael Bzdyra, Government Relations Liaison
Robert Constable, Controller
Peter Egan, Director of Environmental Affairs & Development
Floyd Gent, Director of Operations
Ron Gingerich, Development, Environmental Compliance, IT Manager
Laurie Hunt, Director of Legal Services
Donna Tracy, Executive Assistant (Present until 11:45 a.m.)
Kristen Greig, Secretary to the Board/Paralegal

Also present were: David Arruda of MDC, Mike Calandra of CWPM, David Collier of DW Trucking, Jorge Davila of CCEJ, Bill Dunbar of Copes, Stephen Hillyer of CCEJ, Paul Jessell of Copes, William Malone of Enviro Express, Jen Maloney of Gaffney Bennett, Allan Mercado of CCEJ, Dr. Mark Mitchell of CCEJ, John Pizzimenti of USA Hauling & Recycling, Lynn St. James of Covanta, Jaime Viola of CCEJ.

Chairman Pace called the meeting to order at 9:33 a.m. and stated that a quorum was present.

Dr. Mark Mitchell, President of the Connecticut Coalition of Environmental Justice, distributed a handout to the Board. Dr. Mitchell said that he would like to explain his concerns about CRRA's operations in Hartford. Dr. Mitchell said that CRRA currently provides between \$50,000 and \$100,000 to the City of Hartford for reimbursement for recycling. Dr. Mitchell said that, even though the largest recycling facility is in Hartford, it does not benefit the city much and with the proposed expansion, CRRA is not proposing to increase the reimbursement rates to the City. Dr. Mitchell said it is much more difficult to recycle in urban areas because multi-family units and small businesses are charged more. Dr. Mitchell said that the amount of trash burned in Hartford is so large that, even though CRRA has a relatively low pollution rate per ton, there are so many tons burned that he is concerned about the total amount of pollution. Dr. Mitchell stated that the expansion of the recycling facility would bring in additional trucks, which will also increase the amount of pollution produced in Hartford. Dr. Mitchell added that there is a relatively simple solution to the amount of pollution from diesel trucks. A filter that costs about \$600 per truck should be required of all CRRA contractors to reduce diesel emissions.

Mr. Jorge Davila stated that he is a new member of the Connecticut Coalition of Environmental Justice who is concerned about Hartford. Mr. Davila stated that it seemed unfair that so many cities deliver their garbage to Hartford. Mr. Davila said that he remembers riding through surrounding towns and thinking how beautiful they were, but did not realize that was because all of their garbage was delivered to Hartford.

With no further comments from the public, Chairman Pace stated that the regular meeting would commence.

APPROVAL OF AN AMENDMENT TO THE MINUTES OF THE APRIL 27, 2006 REGULAR BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the April 27, 2006 Regular Board Meeting. The motion was made by Director O'Brien and seconded by Director Cooper.

Director O'Brien asked if the only amendment was the memo appended to the minutes. Ms. Greig responded in the affirmative.

The minutes were approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		

Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

APPROVAL OF THE MINUTES OF THE MAY 25, 2006 REGULAR BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the May 25, 2006 Regular Board Meeting. The motion was made by Director O'Brien and seconded by Director Sullivan.

The minutes were approved unanimously.

Eligible Voters	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Benson Cohn, Vice Chair	X		
Mark Cooper	X		
James Francis	X		
Edna Karanian	X		
Mark Lauretti	X		
Theodore Martland	X		
Raymond O'Brien	X		
Andrew Sullivan	X		
Non Eligible Voters			
Timothy Griswold, Ad Hoc, Mid-Connecticut			

RESOLUTION IN APPRECIATION OF BENSON R. COHN'S SERVICE TO THE CONNECTICUT RESOURCES RECOVERY AUTHORITY AND THE CITIZENS OF THE STATE OF CONNECTICUT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

WHEREAS, in 2002 the Connecticut General Assembly reconstituted the Connecticut Resources Recovery Authority; and

WHEREAS, the new Connecticut Resources Recovery Authority was to be governed by a new Board of Directors consisting of experts from private industry, the public sector and municipal leaders and who would use their expertise to restore and enhance the financial and operational stability of the Authority; and

Exhibit A

MEMO

To: Tom Kirk
From: Laurie Hunt
Re: Exercise of Options to Extend

At the April 2006 Board Meeting, in discussion of a new contract for the Operation and Maintenance of the Hartford Landfill Groundwater Flow Control System – which contract, as stated in the Contract Summary in the board package, is for a term of fiscal years 2006 (partial) through 2009, and includes two one-year extension periods at CRRRA's option – Director O'Brien requested verification that CRRRA is allowed to award a five-year contract. In response to that request, attached please find CGS Sections 22a-268, which authorizes CRRRA to enter into long term contracts, with the proviso that any contract over 5 years in duration (which the aforementioned contract would be if both options to extend were exercised) must be approved by a 2/3 vote of the authority's full board of directors. Also attached is CGS Section 22a-268a, which requires that CRRRA adopt written procedures for, among other things, procurement of goods and services, which must include a requirement that the authority solicit proposals for professional services at least once every three years, and Section 5.3 of CRRRA's Procurement Policy, which implements the cited statutory requirement.

CRRRA's policy specifies that the Authority shall issue a Request for Qualifications at least once every three years for all required Professional or Technical Services. "Professional or Technical Services" as defined in the policy "...include, but are not limited to, legal, accounting, insurance, surety bonding, executive recruitment, auditing, architectural, engineering, public relations, financial advisory, management consulting, underwriting, system management, facilities management, telecommunications, security and lease services." In CRRRA's understanding of this definition, the subject contract services do not fall within its parameters. The services to be provided under the contract are not the type of services itemized by either the statute or CRRRA's policy, but rather are O&M services appropriate to the RFP rather than RFQ process. (Note that these services were in fact solicited pursuant to an RFP.) Based on the foregoing, and the fact that the contract was approved by more than 2/3 of the full board, CRRRA does not believe that it is required either by statute or by the terms of CRRRA's policy to obtain further approval prior to the exercise of either option to extend.

This matter was discussed by the P&P Committee at its June 2006 meeting. The Committee considers it prudent that, when management determines that it is in the best interests of CRRRA to exercise a contract option to extend, the Board should be made aware of the matter prior to such exercise. Management will propose a methodology for the tracking of such contract options to extend for consideration by the P&P Committee.

Solid Waste Management Act

Sec. 22a-268. (Formerly Sec. 19-524aa). Powers to contract with private sector. The authority shall utilize private industry, by contract, to carry out the business, design, operating, management, marketing, planning and research and development functions of the authority, unless the authority determines that it is in the public interest to adopt another course of action. **The authority is hereby empowered to enter into long-term contracts with private persons for the performance of any such functions of the authority which, in the opinion of the authority, can desirably and conveniently be carried out by a private person under contract** provided any such contract shall contain such terms and conditions as will enable the authority to retain overall supervision and control of the business, design, operating, management, transportation, marketing, planning and research and development functions to be carried out or to be performed by such private persons pursuant to such contract. Such contracts shall be entered into either on a competitive negotiation or competitive bidding basis, and the authority in its discretion may select the type of contract it deems most prudent to utilize, pursuant to the contracting procedures adopted under section 22a-268a and considering the scope of work, the management complexities associated therewith, the extent of current and future technological development requirements and the best interests of the state. Whenever a long-term contract is entered into on other than a competitive bidding basis, the criteria and procedures therefor shall conform to applicable provisions of subdivision (16) of subsection (a) and subsections (b) and (c) of section 22a-266, **provided however, that any contract for a period of over five years in duration, or any contract for which the annual consideration is greater than fifty thousand dollars shall be approved by a two-thirds vote of the authority's full board of directors.** The terms and conditions of such contracts shall be determined by the authority, as shall the fees or other similar compensation to be paid to such persons for such contracts. The contracts entered into by the authority shall not be subject to the approval of any other state department, office or agency. However, copies of all contracts of the authority shall be maintained by the authority as public records, subject to the proprietary rights of any party to the contract. Nothing of the aforesaid shall be deemed to restrict the discretion of the authority to utilize its own staff and work force for the performance of any of its assigned responsibilities and functions whenever, in the discretion of the authority, it becomes necessary, convenient or desirable to do so. Any litigation with respect to any terms, conditions or provisions of any contract of the authority, or the performance or nonperformance of same by either party, shall be tried before a judge of the Superior Court of Connecticut.

Solid Waste Management Act

Sec. 22a-268a. Written procedures. The board of directors of the Connecticut Resources Recovery Authority shall adopt written procedures, in accordance with the provisions of section 1-121, for: (1) Adopting an annual budget and plan of operations, including a requirement of board approval before the budget or plan may take effect; (2) hiring, dismissing, promoting and compensating employees of the authority, including an affirmative action policy and a requirement of board approval before a position may be created or a vacancy filled; (3) acquiring real and personal property and personal services, including a requirement of board approval for any such nonbudgeted expenditure in excess of five thousand dollars; **(4) contracting for (A) the business, design, operating, management, construction, transportation, marketing, planning and research and development functions of the authority, (B) financial, legal, bond underwriting and other professional services, and (C) supplies, materials and equipment, including** (i) notwithstanding any provision of this chapter, standards for determining when contracts described in this subdivision (4) shall be awarded on the basis of competitive bidding or competitive negotiation, an exemption for small purchases, and criteria for waiving competitive bidding or competitive negotiation, **and (ii) a requirement that the authority solicit proposals at least once every three years for each such professional service which it uses;** (5) issuing and retiring bonds, bond anticipation notes and other obligations of the authority; (6) awarding loans, grants and other financial assistance, including eligibility criteria, the application process and the role played by the authority's staff and board of directors; and (7) the use of surplus funds to the extent authorized under this chapter or other provisions of the general statutes.

CRRA's Procurement Policy

5.3 Professional or Technical Services

5.3.1 Definition

Professional or Technical Services include, but are not limited to, legal, accounting, insurance, surety bonding, executive recruitment, auditing, architectural, engineering, public relations, financial advisory, management consulting, underwriting, system management, facilities management, telecommunications, security and lease services.

5.3.2 Board Approval

All Contracts, including, but not limited to, Agreements and RFSs, for such services in excess of \$50,000 per year shall be approved by a two-thirds (2/3) vote of CRRA's full Board of Directors. Contracts for such services may not be split in amount or duration in order to evade the intent of the Act.

5.3.3 Competitive Process

Such services shall be procured through a Competitive Process as referred to in Section 4.5.1 of these Policies And Procedures.

5.3.4 Submission of Rates

As part of the Request for Qualifications and RFS process, such service providers shall commit to provide services at specified rates for the duration of the qualification period or any particular Agreement awarded.

5.3.5 Solicitation Frequency

Notwithstanding anything to the contrary set forth in this Section 5.3, CRRA shall solicit proposals at least once every three (3) years for each such professional services which it uses.

TAB 8

**RESOLUTION REGARDING REFURBISHMENT OF BELT
CONVEYORS CV-123/223 AT THE MID-CONNECTICUT WASTE
PROCESSING FACILITY**

RESOLVED: That the President is hereby authorized to enter into a contract with FGF Construction Network Services, Inc. for refurbishment of belt conveyors CV-123/223 at the Mid-Connecticut Waste Processing Facility, substantially as discussed and presented at this meeting.

CONNECTICUT RESOURCES RECOVERY AUTHORITY

Contract Summary for Contract Entitled

Refurbishment of Belt Conveyors CV-123/223 at the Mid-Connecticut Waste Processing Facility

Presented to the CRRA Board:	January 29, 2009
Vendor/Contractor(s):	FGF Construction Network Services, Inc.
Effective Date:	Upon Execution
Contract Type/Subject Matter:	Supply and Installation of Equipment
Facility(ies) Affected:	Mid-Connecticut Waste Processing Facility
Original Contract:	N/A
Term:	180 days from Notice to Proceed
Contract Dollar Value:	\$449,400.00
Amendment(s):	N/A
Term Extensions:	N/A
Scope of Work:	FGF Construction Network Services will provide and install the parts needed to refurbish belt conveyors CV-123/223 at the Mid-Connecticut Waste Processing Center
Security:	Performance and Construction Payment Bonds
Budget Status:	Project was included in the 2009 Mid-Connecticut Capital Improvement Budget
Other Pertinent Provisions:	None

CONNECTICUT RESOURCES RECOVERY AUTHORITY

Refurbishment of Belt Conveyors CV-123-223 at the Mid-Connecticut Waste Processing Facility

January 29, 2009

Executive Summary

This is to request approval of the CRRA Board of Directors for the President to enter into an agreement with FGF Construction Network Services, Inc. to refurbish belt conveyors CV-123/223 at the Mid-Connecticut Waste Processing Facility.

Discussion

The Mid-Connecticut Waste Processing Facility ("WPF") has two processing lines that are designated as processing line 1 and processing line 2. Integral within each processing line there are primary trommels that are specifically designed to remove MSW material that is one-inch in size or less. The primary trommels have dedicated "take-away" conveyors for the material that is removed. The "take-away" conveyors have equipment numbers CV-123 and CV-223.

Conveyors CV-123 & CV-223 were identified in the facility condition report titled "Report on Condition and Refurbishment Needs of the Mid-Connecticut Waste Processing Facility", dated November 6, 2006, prepared by Grillo Engineering. Both conveyors were identified as requiring improvements to reduce spillage. Completing this refurbishment will improve spillage conditions and address related safety concerns in the main processing area of the WPF. CRRA will achieve an economic benefit from this activity; as spillage decreases there will be reduced expenditures on labor for clean-up and dumpster removal. Additionally, the risk of a fire is decreased due to the elimination of spillage.

The Scope of Work for the Project is as follows:

The Contractor will supply all materials, equipment, and labor to replace all parts (excluding the base frame) that would convert the existing primary trommel take away conveyors CV-123 and CV-223 into troughed conveyors as described below:

- (a) Replacement of all rotating components of CV-123 and CV-223. This includes all trough supply idlers, tail and head shaft assemblies, replacement of up-turn wheels and bend pulley assembly.

- (b) Replacement of all non-rotating components of CV-123 and CV-223. This includes removal and re-installation of all sidewalls along with new side skirting systems. New sidewalls are to be fabricated and painted by contractor.
- (c) Both CV-123 and CV-223 shall receive new belts. Both CV-123 and CV-223 splices shall be hot vulcanized.
- (d) Fabrication and installation of new drop chutes into CV-123 and CV-223 from primary trommels.
- (e) Replacement of all top deck sheet steel on both CV-123 and CV-223.
- (f) Painting of all new sidewall material and top deck steel supplied by Contractor.

Financial Summary

The refurbishment of belt conveyors CV-123/223 was solicited through a public procurement process. CRRA published a "Notice to Contractors – Invitation to Bid" in the Sunday, November 23, 2008 editions (or as soon thereafter as possible) of the Hartford Courant, Journal Inquirer, Waterbury Republican-American, Northeast Minority News and LaVoz Hispania de Connecticut. In addition, the Invitation to Bid was posted on the Connecticut Department of Administrative Services web site. Sealed, public bids were received through December 22, 2008.

As specified in the bid documents, individuals working on conveyors are required to have obtained from the Connecticut Department of Consumer Protection ("CTDCP") one of the following licenses:

DCP License No. R7 - Elevator Limited Conveyor Contractor; or

DCP License No. R8 – Elevator Limited Conveyor Journeyman.

Bids were received from two qualified bidders as follows:

Bidder	Quoted Price
FGF Construction Network Services, Inc.	\$449,400.00
Lydon Millwright Services, Inc.	\$455,000.00

CRRA staff is recommending the selection of FGF Construction Network Services, Inc., the low bidder for the project. Pursuant to discussions with FGF Construction Network Services, Inc., CRRA staff is satisfied that it is fully qualified to undertake the project.

CRRA has previously worked with FGF Construction Network Services, Inc. to implement similar projects at the Waste Processing Facility (WPF). They are familiar with the operating conditions within the facility and have worked well coordinating all phases of the work with CRRA's plant operator.

Per discussions with FGF Construction Network Services, Inc. and our previous positive experience with them, CRRA management is satisfied that this contractor is fully qualified to undertake this type and size of project.

CRRA's cost for the project will be \$449,400.00.

The project will be funded from the Facility Modification Reserve as planned in the Fiscal Year 2009 Mid-Connecticut Capital Improvement Budget.

TAB 9

RESOLUTION REGARDING ASSIGNMENT OF EXISTING SECONDARY SHREDDER MOTOR AGREEMENT

RESOLVED: That the President is hereby authorized to assign an agreement with American Rotor Company, LLC to Woods Engineering and Consulting to provide two converted secondary shredder motors rated to 1250 horsepower to be located at the Mid-Connecticut Waste Processing Facility, substantially as presented and discussed at this meeting.

Connecticut Resource Recovery Authority Mid-Connecticut Project

Assignment of Existing Secondary Shredder Motor Agreement

January 29, 2009

Executive Summary and Discussion

At the October, 2008 CRRA Board meeting, American Rotor Company, LLC was awarded an agreement in the amount of \$163,700 for the conversion of two (2) existing 1000 HP spare secondary shredder motors to 1250 HP motors. The contractor commenced the work per the agreed upon schedule and to date has completed approximately 50% of the conversion of both motors. CRRA was informed by the contractor that due to the national economic environment the company was going to shut down their operations and sell off their assets. The officers of the company developed a strategy to complete the work as specified in the existing agreement. The agreement would be assigned to Woods Engineering and Consulting who is capable of completing the work.

Woods Engineering and Consulting (WEC) would complete the work for the original contract price of \$163,700. Additionally, WEC will fully warrantee the work as required in the agreement. As the conversion of the two motors is approximately 50% complete and the motors are presently in the possession of WEC (Pinson, Alabama) it would be impractical to rebid this project. It should also be noted that the second bid received by CRRA for the project was approximately \$120,000 more than the awarded agreement.

WEC is fully capable of completing the engineering and design work associated with the conversion of the motors. CRRA has discussed the project with WEC and is confident that they can complete the project per the contract documents. CRRA management is satisfied that this contractor is qualified to undertake this project and recommends that the existing agreement with American Rotor Company, LLC be assigned to Wood Engineering and Consulting.