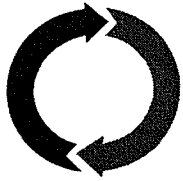


**CRRA
BOARD MEETING
MAY 29, 2008**



**CONNECTICUT
RESOURCES
RECOVERY
AUTHORITY**

**100 Constitution Plaza • Hartford • Connecticut • 06103 • Telephone (860)757-7700
Fax (860)757-7745**

MEMORANDUM

TO: CRRA Board of Directors
FROM: Moira Kenney, Secretary to the Board/Paralegal
DATE: March 23, 2008
RE: Notice of Meeting

There will be a regular meeting of the Connecticut Resources Recovery Authority Board of Directors on Thursday, May 29, 2008 at 9:30 a.m. The meeting will be held in the Board Room of 100 Constitution Plaza, Hartford, Connecticut. The meeting will also be available to the public via video conference at the 1410 Honeyspot Road ext. Board room, Second Floor, Stratford, CT.

Please notify this office of your attendance at (860) 757-7787 at your earliest convenience.

Connecticut Resources Recovery Authority
Board of Directors Meeting

Agenda
May 29, 2008
9:30 AM

I. Pledge of Allegiance

II. Public Portion

A ½ hour public portion will be held and the Board will accept written testimony and allow individuals to speak for a limit of three minutes. The regular meeting will commence if there is no public input.

III. Minutes

1. Board Action will be sought for the approval of the April 24, 2008, Regular Board Meeting Minutes (Attachment 1).

1.a Action Items

2. Board Action will be sought for approval of the amended March 27, 2008, Regular Board Meeting Minutes (Attachment 2).

IV. Finance

1. Finance Committee Update
2. FY'07 GFOA CAFR Award (please see supplemental package Attachment D).
3. Board Action will be sought regarding MDC Mid-Conn Operating Budget (Attachment 3).
4. Board Action will be sought regarding disbursement of Authority funds (Attachment 4).

V. Chairman's, President's and Committee Reports

- A. Chairman's Report
- B. President's Report
- C. Organizational Synergy & Human Resources Committee
 1. Board Action will be sought for Revision of BOD Policy #043 Compensatory Time (Attachment 5).

2. Board Action will be sought for New CEO Salary Range Market Study (Attachment 6).

D. Policies & Procurement Committee

1. Board Action will be sought for the Resolution Regarding the Shelton Landfill Gas System O&M Contract (Attachment 7).
2. Board Action will be sought for Resolution Regarding Employment of HRP Associates, Inc. for Environmental Consulting Services in Support of the South Meadow Station Site Remediation (Attachment 8).
3. Board Action will be sought for Resolution Regarding Engineering Services to Support Development of an Ash Residue Landfill (Attachment 9).
4. Board Action will be sought for Resolution Regarding Mid-Connecticut Project: Non-Member Waste Delivery Agreement (Attachment 10).
5. Board Action will be sought for Resolution Regarding Inspection and Maintenance Services for the Ash Leachate Collection and Treatment System at the Hartford Landfill (Attachment 11).
6. Board Action will be sought for Resolution Regarding Non-Processible Waste Transportation and Disposable Services for the City of Waterbury (Attachment 12).
7. Board Action will be sought for Resolution Regarding Authorization for Payment of Additional Projected FY 2008 Legal Expenses (Attachment 13).
8. Board Action will be sought for Resolution Regarding Authorization to Pay FY 2009 Projected Legal Expenditures (Attachment 14).

VI. Executive Session

An Executive Session will be held to discuss pending litigation, real estate acquisition and personnel matters with appropriate staff.

TAB 1

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FOUR HUNDRED AND THIRTY-SIXTH

APRIL 24, 2008

A Regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, April 24, 2008, at 100 Constitution Plaza, Hartford, Connecticut. Those present were:

Chairman Michael Pace

Directors: Mark Cooper
 Michael Jarjura (Present beginning 10:16 a.m.)
 Edna Karanian
 Mark Lauretti (Present beginning 10:03 a.m.)
 Theodore Martland
 James Miron (Present beginning 10:17 a.m.)
 Raymond O'Brien
 Linda Savitsky
 Steve Edwards, Bridgeport Project Ad-Hoc
 Tim Griswold, Mid-CT Project Ad-Hoc
 Warren Howe, Jr., Wallingford Project Ad-Hoc
 Geno J. Zandri, Jr., Wallingford Project Ad-Hoc

Present from the CRRA staff:

Tom Kirk, President
Jim Bolduc, Chief Financial Officer
Michael Bzdyra, Government Relations Liaison
Jeffrey Duvall, Senior Operations Analyst
Peter Egan, Director of Environmental Affairs & Development
Thomas Gaffey, Recycling Director
Laurie Hunt, Director of Legal Services
Paul Nonnenmacher, Director of Public Affairs
Mike Tracey, Director of Operations
Lisa Bremmer, Executive Assistant
Moira Kenney, Secretary to the Board/Paralegal

Also present were: Bob Gross of Wallingford, CT, John Pizzimenti of USA Hauling & Recycling, Cheryl Thibeault of Covanta, Jerry Tyminski of SCRRRA, Jonathan Bilmes of the Bristol Resource Recovery Facility Operating Committee, and Dan Uhlinger of *The Hartford Courant*.

Chairman Pace called the meeting to order at 9:38 a.m. and said that a quorum was present.

PLEDGE OF ALLEGIANCE

Chairman Pace requested that everyone stand for the Pledge of Allegiance, whereupon the Pledge of Allegiance was recited.

PUBLIC PORTION

Chairman Pace said that the agenda allowed for a public portion in which the Board would accept written testimony and allow individuals to speak for a limit of three minutes. Mr. Gross of Wallingford asked the Chairman if he could wait to pose his questions regarding the Wallingford Project until that specific agenda item was discussed. Chairman Pace agreed.

APPROVAL OF THE MINUTES OF THE MARCH 27, 2008, REGULAR BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the March 27, 2008, Regular Board Meeting. Director O'Brien made a motion to approve the minutes, which was seconded by Director Cooper. The minutes were approved as presented by roll call.

| Directors | Aye | Nay | Abstain |
|--|------------|------------|----------------|
| Michael Pace, Chairman | X | | |
| Mark Cooper | X | | |
| Edna Karanian | X | | |
| Mark Lauretti | X | | |
| Theodore Martland | X | | |
| Raymond O'Brien | X | | |
| Linda Savitsky | X | | |
| | | | |
| Ad-Hocs | | | |
| | | | |
| Stephen Edwards, Ad-Hoc, Bridgeport | X | | |
| Timothy Griswold, Ad-Hoc, Mid-CT | X | | |
| Warren C. Howe, Jr., Ad-Hoc, Wallingford | X | | |
| Geno J. Zandri, Jr., Wallingford | | | |

RESOLUTION REGARDING THE WALLINGFORD PROJECT PURCHASE OPTION ACTION ITEMS AND ASSOCIATED BUDGET

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

WHEREAS: The Authority, upon request of the Wallingford Policy Board, is reviewing all potential waste disposal options on behalf of the Wallingford Project member towns; and

WHEREAS: One of the options under review is the potential purchase of the resource recovery facility in Wallingford; and

WHEREAS: This purchase option review requires that funds be disbursed from the Wallingford Future Use Fund to enable the commencement of various tasks required for the review analysis; and

WHEREAS: The Wallingford Policy Board approved such expenditures at their April 8, 2008 meeting.

THEREFORE BE IT RESOLVED: That the Authority Board of Directors authorizes the President to expend funds related to the studies and activities necessary to ascertain the feasibility of CRRA exercising the Option to Purchase the Wallingford Resources Recovery Facility pursuant to Section 3.02 (d) of the Amended and Restated Waste Disposal Services Contract dated as of February 1, 1990 between CRRA and Wallingford Resource Recovery Associates, L.P., substantially in accordance with the budget as presented and discussed at this meeting.

Director Martland seconded the motion for discussion.

Mr. Kirk said the Wallingford Project is expiring in 2010. Mr. Kirk said CRRA is currently considering two options for the Wallingford Plant. Mr. Kirk said firstly a renewal option was being explored. He said management continues to have discussions with Covanta regarding a modified renewal of the existing contract. Mr. Kirk explained the contract would continue to serve the needs of the five towns and CRRA at a negotiated price after reverting to private ownership. Mr. Kirk stated this particular option is at present being negotiated by both parties with an understanding of the time constraint management is facing while debating a concurrent option.

Mr. Kirk explained the concurrent option being considered involves the purchase of the plant by CRRA to be operated as a publicly owned facility. Mr. Kirk explained in order for CRRA to purchase the plant management is obligated to give prior notice to Covanta by December of 2008. Mr. Kirk said the plant would be purchased at market value. He said there were many practical financial and operational considerations which would need to be fully explored prior to CRRA extending an offer to Covanta. Mr. Kirk said research and undertaking of this financial option would need to begin by mid-summer in order for adequate preparation. Mr. Kirk explained management is developing a recommendation for the full Board and the member towns to be presented by mid-summer.

Chairman Pace said the Board had been considering policy issues versus public ownership regarding this project for a considerable amount of time. He stated in the best interests of the municipalities, for which the CRRA Board serves, that public ownership complies with this consideration.

Director Howe asked Mr. Kirk if he had referred to private ownership regarding the Wallingford facility. Mr. Kirk said Covanta had indicated their preference that a renewal contain an option where CRRA relinquishes their option to buy the plant at the end of the renewals' term. He explained Covanta values the right to own the plant after the renewal period. Mr. Kirk said management was in agreement that CRRA would relinquish the right to purchase the plant at the end of the renewal period which would in effect cause the plant to become privately owned. Mr. Kirk said an advantage of public control is the possible implementation of flow control. Mr. Kirk said he would expect the proposal to come before the

Board in the summer to contain terms providing Covanta with ownership after the renewal period. He explained this would involve CRRA relinquishing the ability to purchase the plant at market value.

Director Zandri asked what the target date is for completion of this proposal. Mr. Bolduc explained the Finance Committee's comfort and understanding of the proposal is crucial. Mr. Bolduc said management will be meeting with their bond counsel and economic advisor this week. He explains the details will be discussed with the Finance Committee within the next four to six weeks.

Director O'Brien said two of the tasks discussed were of particular urgency. He said there are three months to complete the engineering analysis and the energy market survey, which are both critical issues regarding the financial outlay. Mr. Kirk agreed, explaining the preliminary work had begun on most of these topics. Mr. Kirk said that management was very comfortable with their present schedule.

Director Zandri said that considerations of the timing required for presenting the appropriate information to each involved community was also crucial. Director Howe noted the Wallingford Policy Board's continued updates on this proposal have provided very important background information for the member communities.

There was substantial discussion by the Board regarding the options and terminology which will most likely be contained in a contract renewal regarding ownership of the Wallingford facility.

Director Savitsky stated communication with the member communities is crucial when moving forward with this proposal. She recommended involving the municipalities with the schedule as soon as possible. Mr. Kirk said Mr. Nonnenmacher, CRRA's Director of Public Affairs, will continue giving proposals to the remaining municipalities. Mr. Kirk said management plans to have draft MSAs available in the fall.

Chairman Pace said it was important to note that the funds for this resolution were coming from the Wallingford reserve fund. Director Edwards asked if the project would be paid for by future users or by the towns who currently contribute to the sinking fund. Mr. Bolduc explained the Wallingford Policy Board had created the fund in anticipation of the project.

PUBLIC COMMENT

Mr. Gross asked approximately how much money the Wallingford plant had out of the fund. Mr. Bolduc said as of the end of February there is roughly \$8.8 million in the Wallingford fund.

Mr. Gross asked if management foresaw a major variance on the current price estimate of the plant. Mr. Kirk said no, as the appraisal was done along the same lines of the appraisal detailed in the contract. He explains management's expectation was for a limited variation on appraisal prices.

Mr. Gross asked when the price of the plant would be made public. Mr. Kirk said management did not intend to make the first appraisal public. He explained if and when a decision was made to purchase the plant, the open dialog provided by the CRRA Board would give the best indication of a purchase price. Mr. Kirk explained if CRRA pursues public ownership instead of a renewal there would be an open process with two evaluations, one by Covanta and one by CRRA. He said a method for

resolving any possible differences would be utilized in negotiations. Chairman Pace explained in order to proceed with negotiations with a public entity it is necessary to keep the first appraisal confidential.

Mr. Gross asked if the five communities could fund the plant utilizing the reserve fund. Mr. Kirk said this was a possibility and that it had been discussed by the Wallingford Policy Board. He said the tipping fee stabilization fund contains the funds necessary for purchasing the plant. Mr. Kirk explained this option would also be considered by the CRRA Board.

Mr. Gross asked if there was a down side to CRRA purchasing the plant. Mr. Kirk said ownership of the plant would involve some ownership risks, operation risks and performance risks some of which may not be insurable. He explained the market risk is the most important factor to consider. Mr. Kirk said the Wallingford plant is not an efficient processor and is the most expensive capacity in the State of Connecticut. He explained the participating towns would be paying a high fee if the plant was operating at a cost above market. Mr. Kirk said contracting with Covanta would insure some risks would be shared. Chairman Pace said the organizational structure in CRRA may also have a future impact on any possible future risks concerning the Wallingford Plant. Mr. Kirk explained that Chairman Pace was correct, especially in consideration of the possible future business plan of CRRA. He explained the concept envisions a statewide rate configuration involving a shared risk over a larger percentage of member towns, which may prove to be advantageous to Wallingford, particularly if the facility is publicly owned.

Director Howe asked who currently owns the Wallingford plant. Mr. Kirk said the plant was currently owned by CRRA. He explained that as of December 31, 2010, the right of ownership to the plant transfers to Covanta for a dollar. Mr. Kirk said CRRA would be exercising an option to purchase effective the end of the current agreement.

The motion previously made and seconded was approved unanimously by roll call.

| Directors | Aye | Nay | Abstain |
|--|------------|------------|----------------|
| Michael Pace, Chairman | X | | |
| Mark Cooper | X | | |
| Michael Jarjura | X | | |
| Edna Karanian | X | | |
| Mark Lauretti | X | | |
| Theodore Martland | X | | |
| James Miron | X | | |
| Raymond O'Brien | X | | |
| Linda Savitsky | X | | |
| | | | |
| Ad-Hocs | | | |
| Stephen Edwards, Ad-Hoc, Bridgeport | | | |
| Timothy Griswold, Ad-Hoc, Mid-CT | | | |
| Warren C. Howe, Jr., Ad-Hoc, Wallingford | X | | |
| Geno J. Zandri, Jr., Wallingford | X | | |

RESOLUTION REGARDING CANCELLATION OF THE AIDS POLICY

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Cooper:

RESOLVED: That the AIDS Policy BOD #039 of the Connecticut Resources Recovery Authority be cancelled as approved by the Policies & Procurement Committee at its April 10, 2008 meeting.

Director O'Brien seconded the motion.

Director Cooper explained the AIDS policy was no longer necessary as it is redundant. Mr. Hyfield said the policy is covered in the employee handbook and by the Americans with Disabilities Act.

The motion previously made and seconded was approved unanimously by roll call.

| Directors | Aye | Nay | Abstain |
|--|------------|------------|----------------|
| Michael Pace, Chairman | X | | |
| Mark Cooper | X | | |
| Michael Jarjura | X | | |
| Edna Karanian | X | | |
| Mark Lauretti | X | | |
| Theodore Martland | X | | |
| James Miron | X | | |
| Raymond O'Brien | X | | |
| Linda Savitsky | X | | |
| | | | |
| Ad-Hocs | | | |
| Stephen Edwards, Ad-Hoc, Bridgeport | | | |
| Tim Griswold, Ad-Hoc, Mid Connecticut | | | |
| Warren H, Howe, Jr., Ad-Hoc, Wallingford | | | |
| Geno J. Zandri, Jr., Ad-Hoc, Wallingford | | | |

RESOLUTION REGARDING THE "NO SMOKING" POLICY

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Cooper:

RESOLVED: that the “NO SMOKING” Policy BOD #038 of the Connecticut Resource Recovery Authority be canceled as approved by the Policies and Procurement Committee at its April 10, 2008 meeting.

Director O’Brien seconded the motion.

Director Cooper explained the “No Smoking” policy was no longer necessary as it is redundant. Mr. Hyfield said the policy is also covered in the employee handbook.

The motion previously made and seconded was approved unanimously by roll call.

| Directors | Aye | Nay | Abstain |
|--|-----|-----|---------|
| Michael Pace, Chairman | X | | |
| Mark Cooper | X | | |
| Michael Jarjura | X | | |
| Edna Karanian | X | | |
| Mark Lauretti | X | | |
| Theodore Martland | X | | |
| James Miron | X | | |
| Raymond O’Brien | X | | |
| Linda Savitsky | X | | |
| | | | |
| Ad-Hocs | | | |
| | | | |
| Stephen Edwards, Ad-Hoc, Bridgeport | | | |
| Tim Griswold, Ad-Hoc, Mid Connecticut | | | |
| Warren H, Howe, Jr., Ad-Hoc, Wallingford | | | |
| Geno J. Zandri, Jr., Ad-Hoc, Wallingford | | | |

RESOLUTION REGARDING SENIOR MANAGEMENT EMPLOYMENT AGREEMENTS

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Cooper:

RESOLVED: That the employment agreements for the President and Chief Financial Officer be adopted as presented and discussed by the Organizational Synergy & Human Resources committee.

Director O’Brien seconded the motion.

Director Cooper said the Human Resources Committee had reviewed these agreements at length and had worked with their employment lawyers to make any necessary changes. Director O’Brien stated

he was in agreement with Jim Francis’ statement that the best vote he had cast while serving on the CRRA Board was to hire Tom Kirk and Jim Bolduc.

The motion previously made and seconded was approved unanimously by roll call.

| Directors | Aye | Nay | Abstain |
|--|------------|------------|----------------|
| Michael Pace, Chairman | X | | |
| Mark Cooper | X | | |
| Michael Jarjura | X | | |
| Edna Karanian | X | | |
| Mark Lauretti | X | | |
| Theodore Martland | X | | |
| James Miron | X | | |
| Raymond O’Brien | X | | |
| Linda Savitsky | X | | |
| | | | |
| Ad-Hocs | | | |
| | | | |
| Stephen Edwards, Ad-Hoc, Bridgeport | | | |
| Tim Griswold, Ad-Hoc, Mid Connecticut | | | |
| Warren H. Howe, Jr., Ad-Hoc, Wallingford | | | |
| Geno J. Zandri, Jr., Ad-Hoc, Wallingford | | | |

RESOLUTION REGARDING MID-CONNECTICUT REGIONAL RECYCLING FACILITY SINGLE STREAM RETROFIT PROJECT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O’Brien:

WHEREAS: The State Solid Waste Management Plan established a target of a 58% diversion rate from the disposal of municipal solid waste by 2024 and;

WHEREAS: Connecticut General Statutes charge CRRA with the responsibility of carrying out the provisions of said Plan and;

WHEREAS: Single Stream Recycling has proven to significantly raise participation and recycling rates in a number of other cities and towns in the United States and;

WHEREAS: A number of Mid-Connecticut Project municipalities and haulers have expressed serious interest in implementing single stream collection systems and;

WHEREAS: Conversion of the Mid-Connecticut Regional Recycling facility with additional state-of-the-art sorting equipment and associated conveyors to accept single stream will enable

CRRA to both better meet the recycling needs of our customers and assist in meeting the statewide diversion rate and;

WHEREAS: the Mid-Connecticut Project will benefit from increased recycling by realizing substantial costs savings due to significant reduction in annual municipal solid waste export and diversion costs and share those savings with member municipalities and;

WHEREAS: the Mid-Connecticut Project municipalities and haulers should realize substantial costs savings in municipal solid waste disposal fees due to increased recycling, therefore;

RESOLVED: That the President is hereby authorized to execute a third amendment to the agreement with Casella Waste Systems, Inc. and FCR, Inc. for the design, upgrade, retrofit and operation/maintenance services for the Mid-Connecticut Regional Recycling Center to install the necessary equipment to accommodate single stream recyclables delivered from the Mid-Connecticut Project municipalities substantially as presented at this meeting.

Director Jarjura seconded the motion

Mr. Gaffey provided the CRRA Board with an extensive presentation on the Mid-Connecticut Regional Recycling Facility retro-fit project presentation on single stream recycling, a copy of which is attached as "Exhibit A".

There was a lengthy discussion on the possible positive and negative ramifications of implementing the single stream recycling project.

The motion previously made and seconded was approved unanimously by roll call.

| Directors | Aye | Nay | Abstain |
|--|-----|-----|---------|
| Michael Pace, Chairman | X | | |
| Mark Cooper | X | | |
| Michael Jarjura | X | | |
| Edna Karanian | X | | |
| Mark Lauretti | X | | |
| Theodore Martland | X | | |
| James Miron | X | | |
| Raymond O'Brien | X | | |
| Linda Savitsky | X | | |
| | | | |
| Ad-Hocs | | | |
| | | | |
| Stephen Edwards, Ad-Hoc, Bridgeport | | | |
| Tim Griswold, Ad-Hoc, Mid Connecticut | X | | |
| Warren H, Howe, Jr., Ad-Hoc, Wallingford | | | |
| Geno J. Zandri, Jr., Ad-Hoc, Wallingford | | | |

**RESOLUTION REGARDING MID-CONNECTICUT RESOURCES RECOVERY FACILITY
ASH RESIDUE TRANSPORTATION SERVICES**

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is authorized to enter into an agreement with Botticello Inc. for Mid-Connecticut Resources Recovery Facility ash residue transportation services substantially as presented and discussed at this meeting.

Director Jarjura seconded the motion.

Mr. Tracey said management was happy with the current hauler and had had no problems with them.

The motion previously made and seconded by Director Miron was approved unanimously by roll call.

| Directors | Aye | Nay | Abstain |
|--|-----|-----|---------|
| Michael Pace, Chairman | X | | |
| Mark Cooper | X | | |
| Michael Jarjura | X | | |
| Edna Karanian | X | | |
| Mark Lauretti | X | | |
| Theodore Martland | X | | |
| James Miron | X | | |
| Raymond O'Brien | X | | |
| Linda Savitsky | X | | |
| | | | |
| Ad-Hocs | | | |
| | | | |
| Stephen Edwards, Ad-Hoc, Bridgeport | | | |
| Tim Griswold, Ad-Hoc, Mid Connecticut | X | | |
| Warren H, Howe, Jr., Ad-Hoc, Wallingford | | | |
| Geno J. Zandri, Jr., Ad-Hoc, Wallingford | | | |

RESOLUTION REGARDING THE REPLACEMENT OF THE LOW SLOPE ROOF AT THE NORWALK TRANSFER STATION

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is hereby authorized to execute an agreement with new England Masonry and Roofing Company to implement the replacement of the Low Slope Roof at the Norwalk Transfer Station, substantially as presented and discussed at this meeting.

Director Savitsky seconded the motion.

Chairman Pace asked how long ago CRRA received the Norwalk Transfer Station. Mr. Kirk replied that CRRA had received the station in 1984. Mr. Kirk said the roof replacement was only one of many smaller tasks which have been performed over the years to assure each of the towns which own their own transfer stations that CRRA is returning the assets without any disputes regarding maintenance.

Director Jarjura asked why CRRA was not renewing the transfer station agreements. Mr. Kirk explained the towns had indicated their preference in running their transfer stations themselves versus electing to sign a renewal with CRRA.

Director O'Brien asked if management was comfortable that the Bridgeport project will have enough funds to cover all outstanding obligations. Mr. Bolduc replied that the answer was yes. He explained that the transfer station costs were explored at length prior to establishing the FY 09 budget.

Director O'Brien said he wanted it to be clear that in his opinion CRRA had gone above and beyond the call regarding normal wear and tear maintenance. Director Edward said the roof replacement was consistent with the level of transfer station maintenance across-the-board and was also necessary due to some mild leaking.

The motion previously made and seconded was approved unanimously by roll call.

| Directors | Aye | Nay | Abstain |
|--|------------|------------|----------------|
| Michael Pace, Chairman | X | | |
| Mark Cooper | X | | |
| Michael Jarjura | X | | |
| Edna Karanian | X | | |
| Mark Lauretti | X | | |
| Theodore Martland | X | | |
| James Miron | X | | |
| Raymond O'Brien | X | | |
| Linda Savitsky | X | | |
| | | | |
| Ad-Hocs | | | |
| | | | |
| Stephen Edwards, Ad-Hoc, Bridgeport | X | | |
| Tim Griswold, Ad-Hoc, Mid Connecticut | | | |
| Warren H. Howe, Jr., Ad-Hoc, Wallingford | | | |
| Geno J. Zandri, Jr., Ad-Hoc, Wallingford | | | |

RESOLUTION REGARDING EXTENSION OF THE ELLINGTON LANDFILL GAS SYSTEM O&M CONTRACT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is hereby authorized to extend by five years the contract term with SCS Field Services to provide operation and maintenance services for the landfill gas collection system and thermal oxidizer station at the Ellington Landfill, substantially as discussed and presented at this meeting.

Director Martland seconded the motion.

Director O'Brien said that contrary to CRRA's typical practice, this is a five-year contract. He said the write-up was well written and has his full support.

Mr. Egan said the contract had been awarded four years ago and that the Board had approved an additional one-year extension in 2006. Mr. Egan explained the Board had approved the one-year extension on the condition that management go back out to bid the following winter. Mr. Egan said the write-up showed the bid prices resulting from management's return to market. He said the two proposals were both higher than the cost of the extension. Mr. Egan said as a result management recommends the extension be exercised for the full five-year term.

Mr. Egan explained the operation at the Ellington landfill is routine and that a five-year contract term is normal for these types of operational activities. He said the operator is a qualified company which has been doing a good job and management fully supports the decision for this five-year contract.

Chairman Pace asked where the funds for this contract come from. Mr. Egan explained the funds come from the Mid-Connecticut operating budget this year and in later years it will come from the Ellington landfill post closure reserve. Chairman Pace said he wanted the public to understand these dollars are not an estimate but a result of the net cost of operations.

The motion previously made and seconded was approved unanimously by roll call.

| Directors | Aye | Nay | Abstain |
|--|-----|-----|---------|
| Michael Pace, Chairman | X | | |
| Mark Cooper | X | | |
| Michael Jarjura | X | | |
| Edna Karanian | X | | |
| Mark Lauretti | X | | |
| Theodore Martland | X | | |
| James Miron | X | | |
| Raymond O'Brien | X | | |
| Linda Savitsky | X | | |
| | | | |
| Ad-Hocs | | | |
| | | | |
| Stephen Edwards, Ad-Hoc, Bridgeport | | | |
| Tim Griswold, Ad-Hoc, Mid Connecticut | X | | |
| Warren H, Howe, Jr., Ad-Hoc, Wallingford | | | |
| Geno J. Zandri, Jr., Ad-Hoc, Wallingford | | | |

RESOLUTION REGARDING THE STANDARD FORM MUNICIPAL SOLID WASTE DELIVERY AGREEMENT FOR THE BRIDGEPORT PROJECT

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is authorized to execute agreements for delivery of Acceptable Waste to CRRA's Bridgeport Project using the Standard Form Hauler Agreement substantially as presented and discussed at this meeting.

Director Savitsky seconded the motion.

Mr. Duvall said when the agreement had been brought before the Board management proposed a one year agreement as they were unsure of the conditions of Bridgeport. He said the current contract ends December 31, 2008, and management would like the haulers to sign-up for six more months to complete this contract. Mr. Duvall explained the extension is at the current rate of \$72.00 a ton. He explained the extension had been brought before the SWAB Board for discussion. Director Edwards noted the SWAB Board supported the agreement.

Mr. Kirk noted this agreement helps to lower the tip fee in the Bridgeport project.

The motion previously made and seconded was approved unanimously by roll call.

| Directors | Aye | Nay | Abstain |
|--|-----|-----|---------|
| Michael Pace, Chairman | X | | |
| Mark Cooper | X | | |
| Michael Jarjura | X | | |
| Edna Karanian | X | | |
| Mark Lauretti | X | | |
| Theodore Martland | X | | |
| James Miron | X | | |
| Raymond O'Brien | X | | |
| Linda Savitsky | X | | |
| | | | |
| Ad-Hocs | | | |
| Stephen Edwards, Ad-Hoc, Bridgeport | X | | |
| Tim Griswold, Ad-Hoc, Mid Connecticut | | | |
| Warren H. Howe, Jr., Ad-Hoc, Wallingford | | | |
| Geno J. Zandri, Jr., Ad-Hoc, Wallingford | | | |

RESOLUTION REGARDING THREE-YEAR LEGAL SERVICES AGREEMENTS

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is hereby authorized to execute, deliver, and perform on behalf of this Authority, Legal Services Agreements as were substantially set forth in the Request for Qualifications dated January 28, 2008, for a period of three years commencing on July 1, 2008, and terminating on June 30, 2011, with the law firms listed below. Except for the General Counsel position, all other counsel positions will be "on call."

GENERAL COUNSEL

Halloran & Sage - Primary
Heneghan, Kennedy & Doyle

MUNICIPAL

Halloran & Sage
Tyler, Cooper & Alcorn
Berchem, Moses & Devlin

CONSTRUCTION

Halloran & Sage
McCarter & English

EMPLOYMENT

Halloran & Sage
Kainen, Escalera (Primary)

ENERGY/DPUC

Halloran & Sage
Brown Rudnick
Pullman & Comley

ENVIRONMENTAL

Halloran & Sage
Brown Rudnick
Cohn, Birnbaum & Shea
Pullman & Comley
McCarter & English

LITIGATION

Halloran & Sage
Brown Rudnick
Cohn, Birnbaum & Shea
McCarter & English
Pepe & Hazard
Perakos & Zitser
Berchem, Moses & Devlin
Tyler, Cooper & Alcorn

REAL ESTATE

Halloran & Sage
Brown Rudnick
Cohn, Birnbaum & Shea
Berchem, Moses & Devlin
McCarter & English

SOLID WASTE

Halloran & Sage
Tyler, Cooper & Alcorn
McCarter & English

Director Jarjura seconded the motion.

Director O'Brien said the Policies and Procurement Committee had conducted legal interviews. He said a majority of the listed firms are currently utilized by CRRA. Director O'Brien said the committee discussed whether or not each firm is up for consideration would receive work. He explained the committee ultimately decided the answer was yes with the input of Ms. Hunt.

Ms. Hunt said the Chairman of the Policies and Procurement Committee had requested a list of what CRRA had paid their legal firms in 2006 and 2007 which she then provided for the Board to review. She said she was confident there would be work for each of the selected firms over the next three years.

Director O'Brien said he was personally acquainted with Tyler Cooper & Alcorn as they served as counsel for HRRRA for a number of years while he served on their Board.

Director Miron said that Berchem Moses & Devlin served as the town attorney for Stratford, which he was obligated to disclose. Ms. Hunt said that was not an issue unless there was discussion pertaining to matters related to Stratford.

Director Savitsky stated she was concerned there may be an excessive amount of legal firms on the list. Ms. Hunt said with the exception of the firms that CRRA currently utilizes each new firm was specifically chosen for their expertise in a variety of pertinent matters. Mr. Bolduc added that the supplemental package to the Board offered an additional demonstration of how frequently CRRA's current firms are used.

The Board discussed the selection of legal firms.

The motion previously made and seconded was approved by roll call. Director Martland voted nay.

| Directors | Aye | Nay | Abstain |
|--|------------|------------|----------------|
| Michael Pace, Chairman | X | | |
| Mark Cooper | X | | |
| Michael Jarjura | X | | |
| Edna Karanian | X | | |
| Mark Lauretti | X | | |
| Theodore Martland | | X | |
| James Miron | X | | |
| Raymond O'Brien | X | | |
| Linda Savitsky | X | | |
| | | | |
| Ad-Hocs | | | |
| | | | |
| Stephen Edwards, Ad-Hoc, Bridgeport | | | |
| Tim Griswold, Ad-Hoc, Mid Connecticut | | | |
| Warren H. Howe, Jr., Ad-Hoc, Wallingford | | | |
| Geno J. Zandri, Jr., Ad-Hoc, Wallingford | | | |

RESOLUTION REGARDING THREE-YEAR BOND COUNSEL LEGAL SERVICES AGREEMENTS

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director O'Brien:

RESOLVED: That the President is hereby authorized to execute, deliver and perform on behalf of this Authority, Bond Counsel Legal Services Agreements as were substantially set forth in the Request for Qualifications dated January 28, 2008, for a period of three years commencing on July 1, 2008 and terminating on June 30, 2011, with the law firms listed below.

Bond Counsel

Sidley Austin
Pullman & Comley

Director Jarjura seconded the motion.

Director O'Brien noted that both the Policies & Procurement Committee and the Finance Committee had interviewed the selected firms for bond counsel. He explained the two firms were chosen due to their respective experience and knowledge of the bond market. He said they were both comfortable working individually and in a partnership. Director O'Brien said despite Sidley Austin's high rates their invoices reflect an extremely efficient use of time.

The motion previously made and seconded was approved unanimously by roll call.

| Directors | Aye | Nay | Abstain |
|--|-----|-----|---------|
| Michael Pace, Chairman | X | | |
| Mark Cooper | X | | |
| Michael Jarjura | X | | |
| Edna Karanian | X | | |
| Mark Lauretti | X | | |
| Theodore Martland | X | | |
| James Miron | X | | |
| Raymond O'Brien | X | | |
| Linda Savitsky | X | | |
| | | | |
| Ad-Hocs | | | |
| | | | |
| Stephen Edwards, Ad-Hoc, Bridgeport | | | |
| Tim Griswold, Ad-Hoc, Mid Connecticut | | | |
| Warren H, Howe, Jr., Ad-Hoc, Wallingford | | | |
| Geno J. Zandri, Jr., Ad-Hoc, Wallingford | | | |

ADDITION TO THE AGENDA

Chairman Pace requested a motion to add an item to the agenda.

Director O’Brien seconded the motion to add an item to the agenda.

The motion previously made and seconded was approved unanimously by roll call.

| Directors | Aye | Nay | Abstain |
|--|------------|------------|----------------|
| Michael Pace, Chairman | X | | |
| Mark Cooper | X | | |
| Michael Jarjura | X | | |
| Edna Karanian | X | | |
| Mark Lauretti | X | | |
| Theodore Martland | X | | |
| James Miron | X | | |
| Raymond O’Brien | X | | |
| Linda Savitsky | X | | |
| | | | |
| Ad-Hocs | | | |
| | | | |
| Stephen Edwards, Ad-Hoc, Bridgeport | | | |
| Tim Griswold, Ad-Hoc, Mid Connecticut | | | |
| Warren H, Howe, Jr., Ad-Hoc, Wallingford | | | |
| Geno J. Zandri, Jr., Ad-Hoc, Wallingford | | | |

CHAIRMAN’S REPORT

Chairman Pace said he had sent a letter to Governor Rell which outlined CRRA’s plan for dealing with impending litigation, and offered her the assurance that the Board was acting in the best interest of the State of Connecticut.

Director Howe said he had cut out a letter to the editor from the *Meriden Record Journal* written by Cheryl Thibodeau of Covanta which complemented CRRA for their foresight in trash to energy efforts.

Chairman Pace said he had invited Tom Kirk and Jim Bolduc to Old Saybrook for Earth Day, where Tom spoke regarding CRRA’s recycling efforts at a function in Old Saybrook.

Chairman Pace said management is hosting several open house events in Franklin, Connecticut, in an effort to provide the community with an informational meeting where questions and comments are welcome regarding the new ash landfill site.

Mr. Bzdyra said CRRA was invited by Senator Prague to an informational meeting regarding the ash landfill site, hosted by the Environmental Committee. Chairman Pace said that attendees will range from state and local officials and representatives to the CT DEP. Chairman Pace said he felt the meeting was a wonderful opportunity for CRRA to address any questions or issues the committee may have.

Chairman Pace said that he was asking Director O'Brien to consider chairing the Finance Committee. He said that he had also asked Director Savitsky to consider chairing the Policies & Procurement Committee. Chairman Pace said that further information on the topic would be provided in the coming weeks.

PRESIDENT'S REPORT

Mr. Kirk said that CRRA will host three open house events at the Franklin Elementary School on Wednesday, April 30, from 7-9 p.m., Wednesday, May 7, from 7-9 p.m., and Saturday, May 10, from 2-4 p.m. Mr. Kirk explained there would be seven stations set up at the school with consultants and management available to answer all questions from the public. Mr. Kirk explained any questions that can't be answered on the spot will be recorded and a response will be provided as quickly as possible.

Mr. Kirk said there was a new development in the New Hartford case. He explained a motion was filed to have an injunction against CRRA on the FY'09 budget. Mr. Kirk said this is interesting because the motion was assumed to be part of the existing Enron and New Hartford legislation which was the 2003 budget. He explained the validity of the question will be addressed by CRRA's attorneys. Mr. Kirk said listed in the motions are claims that the member town's were threatened that tipping fees would go up. Mr. Kirk said that of course the towns were informed that CRRA relies on public funds and therefore of course tipping fees would go up if CRRA lost \$36 million in revenues.

Mr. Kirk explained the motion also contained a claim that the towns have no liability for the post-closure monitoring and maintenance of the Hartford landfill, which is clearly incorrect due to the statutory law. He said there was also a claim that CRRA can't use project money for the recycling center which directly contradicts CRRA's mission statement. He said the injunction which asked for the court to lower the tip fee to a new number, is only appropriate if the plaintiffs would suffer irreparable harm, meaning it can't be fixed with money after the fact. Mr. Kirk said CRRA's attorneys state these claims have no validity and should be dismissed. Mr. Kirk said the public should expect continued public maneuvering to highlight the issue in the hopes that CRRA would be pressured to withdraw the appeal.

Mr. Kirk said that management has extended an invitation to MDC to discuss the budget issues and the post-expiration costs they believe they are entitled to. He said the invitation was declined and that MDC had asked for proposal for concepts for CRRA's offer to assist in mitigating the post-expiration costs.

Mr. Kirk said regarding the Wallingford project that a favorable agreement had been made with Wheelabrator. He said that MSAs were being developed for the individual towns and that a first draft of the contract outlining terms and conditions has been received. Mr. Kirk said he expected that item to be up for consideration before the Board in roughly six weeks. The Board discussed the topic at length.

EXECUTIVE SESSION

Chairman Pace requested a motion to enter into Executive Session to discuss pending litigation and personnel matters. The motion made by Director Savitsky and seconded by Director Cooper was approved unanimously. Chairman Pace requested that the following people remain for the Executive Session, in addition to the Board members:

Tom Kirk
Jim Bolduc
Laurie Hunt, Esq.
Paul Nonnenmacher

The Executive Session commenced at 11:50 a.m. At approximately 12:50 p.m. the Board excused the above named invitees and requested that Mr. Hyfield join them in Executive Session to discuss personnel matters. Executive Session concluded at 1:11 p.m. Chairman O'Brien noted that no votes were taken.

ADDITIONAL MOTION

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Cooper:

RESOLVED: That the salaries for the President (increase of 2.1%) and Chief Financial Officer (increases of 2.1%) be adopted as presented and discussed by the Organizational Synergy & Human Resources Committee and the Executive Committee.

Director O'Brien seconded the motion.

The motion previously made and seconded was approved by roll call. Director Savitsky voted nay.

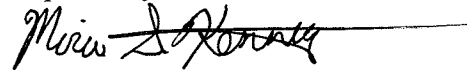
| Directors | Aye | Nay | Abstain |
|--|-----|-----|---------|
| Michael Pace, Chairman | X | | |
| Mark Cooper | X | | |
| Michael Jarjura | X | | |
| Edna Karanian | X | | |
| Mark Lauretti | X | | |
| Theodore Martland | X | | |
| James Miron | X | | |
| Raymond O'Brien | X | | |
| Linda Savitsky | | X | |
| | | | |
| Ad-Hocs | | | |
| | | | |
| Stephen Edwards, Ad-Hoc, Bridgeport | | | |
| Tim Griswold, Ad-Hoc, Mid Connecticut | | | |
| Warren H, Howe, Jr., Ad-Hoc, Wallingford | | | |
| Geno J. Zandri, Jr., Ad-Hoc, Wallingford | | | |

ADJOURNMENT

Chairman Pace requested a motion to adjourn the meeting. The motion to adjourn made by Director Cooper and seconded by Director O'Brien was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 1:12 p.m.

Respectfully submitted,



Moira Kenney
Secretary to the Board/Paralegal

MID-CONNECTICUT SINGLE STREAM RECYCLING PROJECT

Review of Third Amendment to IPC
Operating Agreement To Install &
Operate Single Stream Processing
Equipment

CRRA Board of Directors
Thursday, April, 24, 2008

Purpose of Adding Single Stream

- Increase recycling participation and diversion rates in accordance with State Solid Waste Management Plan (retrofit maintains capability to allow dual stream deliveries)
- Increase recycling per ton revenues & commodity revenue share
- Increase recycling rebates for member towns
- Decrease MSW export & diversion costs
- Decrease cost of MSW disposal for member towns
- Decreases hauling costs
- Competitors installing single stream to meet market demand

Measuring Success

- Baseline comparison (FY 08) of current recycling tons delivered per town to tons delivered post single stream implementation
- Baseline comparison of current MSW deliveries per town to deliveries from towns utilizing single stream method
- Baseline comparison of revenues pre to post single stream
- Baseline comparison of MSW export and diversion costs from Mid-CT WPF using FY 08 to post single stream
- Baseline comparison of weight per load delivered to facility and number of vehicle trips per week

Comparison of Existing Contract to Proposed 3rd Amendment Terms

- Existing Contract w/ FCR – August, 2005 through December 31, 2015 (10 years) with 6-month prior notice
CRRRA has right to terminate agreement on January 1, 2012 provided CRRRA pay an unrecovered investment payment.
- Proposed - July 1, 2008 through January 1, 2019
(New compensation terms will take effect once the Facility's retrofit has reached substantial completion estimated to be on or about November, 2008)
- Both include Option to Extend an Additional Five Years
- CRRRA capitalizes Retrofit to obtain higher per ton revenue payments

Comparison of Existing Contract to Proposed 3rd Amendment Terms

- Current total contract revenue - \$45.00
Dual Stream per ton payment - \$29.06
plus commodity revenue share
- New total contract revenue - \$36.46
Single Stream per ton payment - \$17.15
Dual Stream per ton payment - \$22.50
Plus commodity revenue share

Comparison of Existing Contract to Proposed 3rd Amendment Terms

- Increasing volumes delivered via single stream increases recycling revenues surpassing current contract revenues by 2nd year of new contract (model assumes 50% increase in tons delivered with 90% conversion to single stream by 5th year)
- Total Recyclable Tons Delivered
 - Current contract - 787,046
 - Proposed contract - 1,108,721

Comparison of Existing Contract to Proposed 3rd Amendment Terms

- Delta between CRRRA funding \$3 mill retrofit rather than FCR funding
 - \$6 million over contract term ($\$11.15 \times 20\%$ of project tonnage for each year of the contract)

Increased Recycling Reduces Mid-CT Project Costs and Increases Revenues

- **Increased recycling tonnage avoids \$15.2 million in diversion and export costs**
- **Projected increase in volume of recycling generates additional \$5.3 million in revenue**

Single Stream Benefits to Municipalities and Haulers

- Increased Recycling Rebates to member towns
- Decreased MSW tonnage due to increased recycling saves Mid-CT Project cities, towns and haulers more than \$26 million

Mid-CT Single Stream Proposal

| | <u>Total 2009-2018</u> | | <u>Difference</u> | | <u>Town/Hauler Tip Fee Saving</u> | | <u>Net Present Value⁽¹⁾</u> | |
|---|------------------------|-------------------|-------------------|-------------------|-----------------------------------|-------------------|--|-----------------|
| | Life of contract | Net Present Value | Life of contract | Net Present Value | Life of contract | Net Present Value | MSW & Rev. Savings | MSW & Equipment |
| Current Contract | \$39,345,237 | \$27,917,341 | Base | Base | Base | Base | Base | Base |
| Single Stream | \$44,720,581 | \$31,414,417 | \$5,375,344 | \$3,497,076 | \$26,386,496 | \$17,918,437 | \$21,415,513 | \$18,415,513 |
| Equipment Investment | \$3,000,000 | \$3,000,000 | | | | | | |
| Project Benefit From Additional MSW Recycled | \$15,208,883 | \$10,327,988 | | | | | | |

| | <u>Calendar Year</u> | | | | | | | | | | |
|-------------------------|----------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | 09 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 |
| Tons | 75,227 | 75,980 | 76,740 | 77,507 | 78,282 | 79,065 | 79,855 | 80,654 | 81,461 | 82,275 | 83,088 |
| Current Contract | \$3,267,078 | \$3,297,546 | \$3,380,589 | \$3,447,362 | \$3,515,798 | \$3,585,944 | \$3,657,849 | \$3,713,089 | \$3,769,258 | \$3,826,374 | \$3,884,350 |

| | <u>Calendar Year</u> | | | | | | | | | | |
|----------------------|----------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | 09 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 |
| Tons | 85,154 | 92,681 | 100,874 | 109,792 | 117,071 | 118,241 | 119,424 | 120,618 | 121,824 | 123,042 | 124,273 |
| Single Stream | \$3,192,719 | \$3,387,258 | \$3,635,211 | \$3,890,279 | \$4,109,934 | \$4,208,393 | \$4,309,569 | \$4,383,103 | \$4,457,984 | \$4,534,239 | \$4,611,892 |

⁽¹⁾ NPV is based on a discount rate of 6%.

⁽²⁾ Single stream town conversion is assumed over a five year period with a total conversion of 95% of current households.

⁽³⁾ The conversion year reflects a 50% increase in tonnage based on data from converted municipalities such as Cherry Hill, NJ; Boston, MA; Chula Vista CA; Portland, ME and from pilot programs such as Bristol, CT. All of these municipalities have increase



TAB 2

Typographical error in the March 27, 2008, CRRA Board of Director's Minutes

The March 27, 2008 Board minutes, which were approved by the CRRA Board of Directors at the April 24, 2008, meeting contains a typographical error. Although the correct resolution was approved at the Board meeting, the incorrect resolution was inadvertently placed in the minutes. The mistake has since been corrected.

RESOLUTION REGARDING THE DISPOSITION OF SETTLEMENT FUNDS

Chairman Pace requested a motion regarding the above-captioned matter. Director Francis made the following motion:

WHEREAS, the Connecticut Resources Recovery Authority (the "Authority") has continued to pursue Enron related litigation against multiple parties; and

WHEREAS, the Authority has been successful in Enron related litigation and received tens of millions of dollars in settlement funds which has been used to mitigate tip fee increases for the Mid-Connecticut Project; and

WHEREAS, the Authority has settled a Enron-related claim against an additional defendant and there is potential that additional Enron-related claims will be settled, as discussed in executive session; and

WHEREAS, the Authority reached an agreement with the City of Hartford allowing the Authority to utilize additional capacity at the Hartford Landfill through December 31, 2008; and

WHEREAS, the agreement with the City of Hartford assigns the post-closure obligations to the Mid-Connecticut Project; and

WHEREAS, the accounts for the post-closure obligations are currently below the required funding amount; and

WHEREAS, the Authority desires to set aside these additional settlement funds into the Hartford Landfill Post-Closure account to ensure sufficient funds are available to meet the required obligations; and

NOW, THEREFORE, it is

RESOLVED: That the funds (net of legal costs) to be received from these settlements in the Authority's Enron-related litigation as discussed in executive session be deposited into the Hartford Landfill Post-Closure account.

The motion was seconded by Vice-Chairman O'Brien.

Director Francis said the Finance Committee had approved the resolution. He explained the resolution would give management the authority to act immediately on settlements and take the appropriate action without returning first to the Board for approval. He explained after discussion by the committee it was recommended that the settlement funds go to cover post-closure costs for the Hartford Landfill.

Director Griswold asked what the current fund balance is for post-closure of the Hartford Landfill. Mr. Bolduc said the post-closure reserve contained \$3.8 million as of the end of January 2008, and that another \$12.2 million is held in the closure reserve. Mr.

Kirk said both funds are currently underfunded. Mr. Egan said that post-closure costs are currently at \$16 million.

The motion previously made and seconded was approved unanimously by roll call.

| Directors | Aye | Nay | Abstain |
|---|------------|------------|----------------|
| | | | |
| Michael Pace, Chairman | X | | |
| Mark Cooper | X | | |
| James Francis | X | | |
| Edna Karanian | X | | |
| Theodore Martland | X | | |
| Raymond O'Brien | X | | |
| Linda Savitsky | X | | |
| | | | |
| Ad-Hocs | | | |
| | | | |
| Stephen Edwards, Ad-Hoc Bridgeport | | | |
| Timothy Griswold, Ad-Hoc, Mid-CT | X | | |
| Warren C. Howe Jr., Ad-Hoc, Wallingford | | | |

TAB 3

FORWARDED RESOLUTION FOR CRRA BOARD OF DIRECTORS

**RESOLUTION REGARDING THE ADOPTION OF
THE REVISED FISCAL YEAR 2009
METROPOLITAN DISTRICT COMMISSION
MID-CONNECTICUT PROJECT ANNUAL OPERATING BUDGET**

WHEREAS, The Metropolitan District Commission prepared a fiscal year 2009 annual operating budget for the Mid-Connecticut Project (the MDCMC budget) and submitted such operating budget to the Authority for review on February 01, 2008; and

WHEREAS, upon its review, the Authority determined that the MDCMC Administration Budget submitted by MDC included \$3.0 million related to MDC employee separation costs following the expiration of the CRRA-MDC Agreement to, and the Authority has revised the MDC budget to delete such separation costs; and

WHEREAS, upon its review, and following discussion with MDC personnel, the Authority has reduced the MDCMC Waste Processing Facility Budget by a total of approximately \$1.1 million, reflecting reductions in overtime pay, contingency fund, maintenance costs for power-operated equipment, and indirect costs;

NOW, THEREFORE, it is

RESOLVED: That the Board hereby adopts the fiscal year 2009 Metropolitan District Commission Mid-Connecticut Annual Operating Budget in the form presented at this meeting, including the revisions noted herein.

RECOMMENDATION

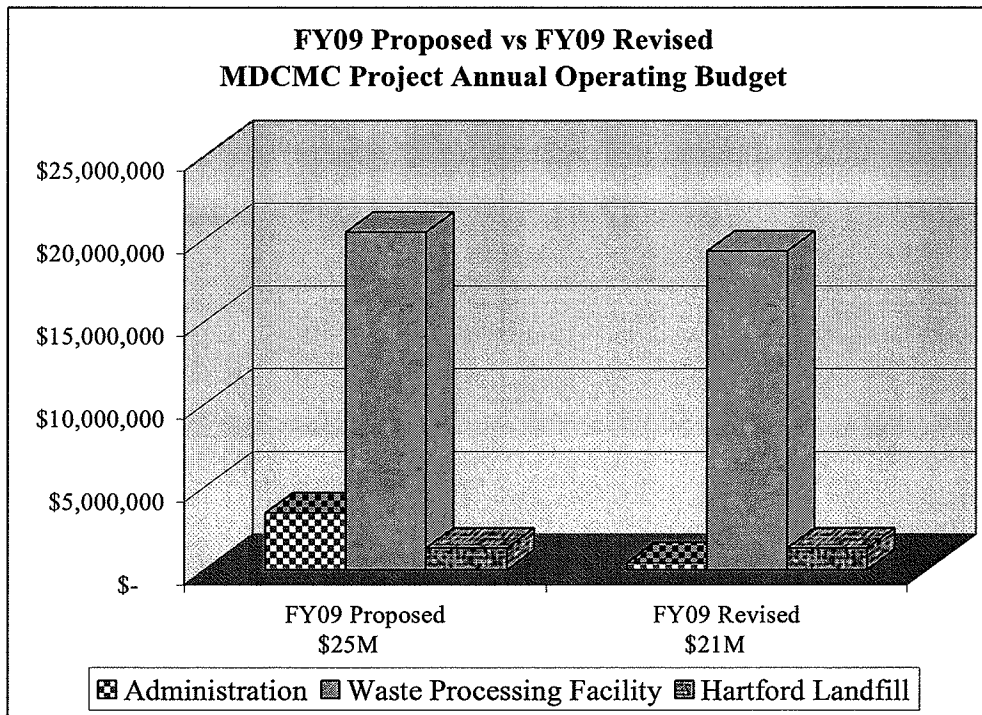
Management was instructed by the Finance Committee to forward to the Board the approval and adoption of the Revised Fiscal Year 2009 MDCMC Project Annual Operating Budget, as amended, at the May 29, 2008 meeting. The Finance Committee raised a number of questions concerning specific line items, for which responses will be provided at the Board meeting.

Revised Fiscal Year 2009 Metropolitan District Commission Mid-Connecticut Project Annual Operating Budget

May 22, 2008

Attached is the revised fiscal year 2009 Metropolitan District Commission Mid-Connecticut (MDCMC) Project Annual Operating Budget.

Under the agreement with the MDC, the CRRA Board of Directors (the “Board”) is required to adopt the MDCMC’s proposed fiscal year 2009 project annual operating budget. In March 2008, however, Management met with the MDC to discuss the Board’s request to reduce the proposed fiscal year 2009 budget by \$4 million. Hence, Management recommends the approval of the revised (the “FY09 Revised Budget”) fiscal year 2009 project annual budget.



The FY09 Revised Budget is lower than FY09 Proposed Budget by \$4.1 million (16%) due to reductions in the Administration and Waste Processing Facility.

The following table compares the MDCMC's Revised fiscal year 2009 budget to the adopted fiscal year 2008 budget by Activity.

| Activity | FY08 Adopted MDC | FY09 | | FY09 Revised vs FY08 Adopted | |
|---------------------------|------------------------|----------------------|----------------------|------------------------------|------------|
| | | Proposed by MDC | Revised by CRRA | Increase / Decrease \$ | % |
| Administration | \$ 416,100 | \$ 3,425,300 | \$ 425,300 | \$ 9,200 | 2% |
| Waste Processing Facility | \$ 15,831,100 | \$ 20,381,800 | \$ 19,235,289 | \$ 3,404,189 | 22% |
| Waste Transportation | \$ 257,700 | \$ - | \$ - | \$ (257,700) | -100% |
| Hartford Landfill | \$ 1,742,150 | \$ 1,302,600 | \$ 1,302,600 | \$ (439,550) | -25% |
| Total | \$ 18,247,050 | \$ 25,109,700 | \$ 20,963,189 | \$ 2,716,139 | 15% |

- Administration is higher than fiscal year 2008 by \$9k (2%) primarily due to increases in operating and equipment maintenance costs.

The Revised fiscal year 2009 Administration budget does not include the \$3.0 million separation costs associated with the completion of the agreement between CRRA and the MDC to operate the Waste Processing Facility and the Hartford Landfill. Apparently, the MDC has determined approximately \$12.2 million of separation costs to cover unfunded post retirement employee benefits and unfunded pension liability and desires to accrue for these costs beginning this fiscal year 2009.

- Waste Processing Facility (WPF) is higher than fiscal year 2008 by \$3,404k (22%) due to a budget transfer from Waste Transportation and increases in operating costs, payroll and benefits related to additional staffing and anticipated wages and salary adjustments, and capital outlay related to replacement of equipment and various improvements in the facility.

The Revised fiscal year 2009 WPF budget reflects a reduction of approximately \$1.1 million in overtime pay by \$100k, maintenance costs for power-operated equipment by \$300k, contingency fund by \$600k, and indirect costs by \$147k.

- Waste Transportation fiscal year 2009 budget has been transferred to the WPF Revised fiscal year 2009 budget.
- Hartford Landfill is lower than fiscal year 2008 by \$440k (25%) due to the closure of the landfill on December 31, 2008.

The Revised fiscal year 2009 Hartford Landfill budget reflects a reduction in staffing, operating hours, and equipment usage from January 1, 2009 to June 30, 2009.

The following table compares the MDCMC's Revised fiscal year 2009 budget to the adopted fiscal year 2008 budget by Expenditure.

| Expenditure | FY08 Adopted MDC | FY09 | | FY09 Revised vs FY08 Adopted | |
|----------------------|------------------------|----------------------|----------------------|------------------------------|------------|
| | | Proposed by MDC | Revised by CRRRA | Increase / Decrease \$ | % |
| Payroll and Benefits | \$ 9,223,150 | \$ 10,205,050 | \$ 10,105,050 | \$ 881,900 | 10% |
| Operations | \$ 1,768,900 | \$ 5,395,350 | \$ 2,395,350 | \$ 626,450 | 35% |
| Maintenance | \$ 3,983,400 | \$ 3,390,000 | \$ 3,090,000 | \$ (893,400) | -22% |
| Capital Outlay | \$ 325,000 | \$ 2,684,000 | \$ 2,684,000 | \$ 2,359,000 | 100%+ |
| Indirect Costs | \$ 2,331,600 | \$ 2,825,300 | \$ 2,678,789 | \$ 347,189 | 15% |
| Contingencies | \$ 615,000 | \$ 610,000 | \$ 10,000 | \$ (605,000) | -98% |
| Total | \$ 18,247,050 | \$ 25,109,700 | \$ 20,963,189 | \$ 2,716,139 | 15% |

- Payroll and Benefits is higher than fiscal year 2008 by \$882k (10%) due to across-the-board salary and wage adjustments, increases in staffing and overtime at the WPF, and anticipated increase in other employee benefits.
- Operations is higher than fiscal year 2008 by \$626k (35%) primarily due to increases in the WPF related to consulting and outside services, diesel fuel, and a budget transfer from Maintenance for new stock materials.
- Maintenance is lower than fiscal year 2008 by \$893k (22%) due to successful efforts in fiscal year 2008 to improve operations at the WPF and Hartford Landfill. The MDC, with the Authority's support, implemented a maintenance program in fiscal year 2008 to increase efficiency and reduce costs. The maintenance program included modification and/or replacement of parts and old equipment.
- Capital Outlay is higher than fiscal year 2008 by \$2,359k (100%+) due to various repairs and improvements in the facility and purchase or replacement of major equipment. The major capital projects include overhaul of fire system \$600k, upgrade of air conditioning system \$400k, purchase of motors \$200k, upgrade of dozers \$175k, installation of emergency lighting \$140k, and other building maintenance/upgrades \$340k.
- Indirect Costs are higher than fiscal year 2008 by \$347k (15%) primarily due to the increase in Capital Outlay.
- Contingencies are lower than fiscal year 2008 by \$605k (98%) primarily due to deletion of contingency fund in the revised fiscal year 2009 WPF budget.

MID-CONNECTICUT PROJECT

REVISED 2008-2009 BUDGET SUMMARY

| Expenditure Classification | 2007 -2008 Adopted | 2008 - 2009 | | |
|---|-----------------------|----------------------|----------------------|----------------------|
| | | Proposed | Revised | Difference |
| <u>SUMMARY BY ACTIVITY</u> | | | | |
| Administration | \$ 416,100 | \$ 3,425,300 | \$ 425,300 | \$(3,000,000) |
| Waste Processing Facility | 15,831,100 | 20,381,800 | 19,235,289 | (1,146,511) |
| Waste Transportation | 257,700 | - | - | - |
| Landfill — Hartford | 1,742,150 | 1,302,600 | 1,302,600 | - |
| Total | \$ 18,247,050 | \$ 25,109,700 | \$ 20,963,189 | \$(4,146,511) |
| <u>RECAP BY MAJOR OBJECTS OF EXPENDITURE</u> | | | | |
| Payroll and Benefits | | | | |
| Regular Pay | \$ 5,048,900 | \$ 5,462,100 | \$ 5,462,100 | \$ - |
| Overtime | \$ 1,552,600 | 1,933,900 | 1,833,900 | (100,000) |
| Standby and Premium Pay | \$ 129,100 | 129,100 | 129,100 | - |
| Longevity Pay | \$ 5,400 | 4,400 | 4,400 | - |
| Other Employee Benefits | \$ 2,487,150 | 2,675,550 | 2,675,550 | - |
| Subtotal Payroll and Benefits | 9,223,150 | 10,205,050 | 10,105,050 | (100,000) |
| Operations | 1,768,900 | 5,395,350 | 2,395,350 | (3,000,000) |
| Maintenance | 3,983,400 | 3,390,000 | 3,090,000 | (300,000) |
| Capital Outlay | 325,000 | 2,684,000 | 2,684,000 | - |
| Indirect Costs | 2,331,600 | 2,825,300 | 2,678,789 | (146,511) |
| Contingencies | 615,000 | 610,000 | 10,000 | (600,000) |
| Subtotal Other Expenditures | 9,023,900 | 14,904,650 | 10,858,139 | (4,046,511) |
| <u>TOTAL FY08 - FY09 BUDGET</u> | \$ 18,247,050 | \$ 25,109,700 | \$ 20,963,189 | \$(4,146,511) |
| <u>Authorized Positions</u> | | | | |
| Administration | 3 | 2 | 2 | - |
| Waste Processing Facility | 76 | 80 | 80 | - |
| Waste Transportation | 1 | - | - | - |
| Hartford Landfill | 9 | 9 | 9 | - |
| Total Authorized Positions | 89 | 91 | 91 | - |

Administration

| Commitment Item | Expenditure Classification | 2007- 2008 | | 2008 - 2009 | |
|-----------------|---|-------------------|-------------------|--------------------|-------------------|
| | | Adopted | Projected* | Proposed | Revised |
| | <u>PAYROLL AND BENEFITS</u> | | | | |
| 501101 | Regular Pay | \$ 249,200 | \$ 249,200 | \$ 148,700 | \$ 148,700 |
| 502029 | Administrative Services | - | - | 110,500 | 110,500 |
| 501201 | Overtime | 1,700 | 1,700 | 2,500 | 2,500 |
| 502239 | Workers Compensation | 1,000 | 1,000 | 800 | 800 |
| 502500 | Blue Cross | 17,400 | 17,400 | 11,600 | 11,600 |
| 502501 | Blue Shield | 7,300 | 7,300 | 5,000 | 5,000 |
| 502503 | Group Life | 600 | 600 | 400 | 400 |
| 502505 | Pension Regular | 20,000 | 20,000 | 10,400 | 10,400 |
| 502508 | Social Security | 19,300 | 19,300 | 11,600 | 11,600 |
| 501601 | Longevity Pay | 600 | 600 | - | - |
| | Subtotal Payroll and Benefits | 317,100 | 317,100 | 301,500 | 301,500 |
| | <u>OPERATIONS</u> | | | | |
| 502026 | Clothing and Apparel | 100 | 100 | 400 | 400 |
| 502053 | MDC Contract Separation Costs | - | - | 3,000,000 | - |
| 502107 | Office Supplies and Expenses | 12,500 | 12,500 | 12,500 | 12,500 |
| 502214 | Gasoline | 900 | 900 | 1,100 | 1,100 |
| 502251 | Printed Forms | 2,500 | 2,500 | 2,500 | 2,500 |
| 502270 | Seminars and Conventions | 1,000 | 1,000 | 5,000 | 5,000 |
| 502278 | Business Travel | 2,000 | 2,000 | 5,000 | 5,000 |
| 502296 | Consultant Services | - | - | - | - |
| 502353 | Telephone | 12,400 | 12,400 | 12,400 | 12,400 |
| 502416 | Computer Equipment and Supplies | 3,000 | 3,000 | 15,500 | 15,500 |
| | Total Operations | 34,400 | 34,400 | 3,054,400 | 54,400 |
| | <u>MAINTENANCE</u> | | | | |
| 503201 | Communication Equipment | 2,700 | 2,700 | 2,700 | 2,700 |
| 503203 | Office Furniture and Equipment | 3,200 | 7,500 | 5,500 | 5,500 |
| 503208 | Transportation Equipment | 500 | 500 | 1,800 | 1,800 |
| | Total | 6,400 | 10,700 | 10,000 | 10,000 |
| | <u>INDIRECT COSTS</u> | | | | |
| 502041 | MDC | 53,200 | 53,200 | 54,400 | 54,400 |
| | <u>CONTINGENCIES</u> | | | | |
| 509901 | Contingency | 5,000 | - | 5,000 | 5,000 |
| | Total Expenditure Classification | \$ 416,100 | \$ 415,400 | \$3,425,300 | \$ 425,300 |

* Projected 2007-2008 1st Quarter

Authorized Positions

| | | | | |
|------------------------|----------|----------|----------|----------|
| Manager of Solid Waste | 1 | 1 | - | - |
| Management Analyst | 1 | 1 | 1 | 1 |
| Administrative Clerk | 1 | 1 | 1 | 1 |
| Total | 3 | 3 | 2 | 2 |

Waste Processing Facility

| Commitment Item | Expenditure Classification | 2007- 2008 | | 2008 - 2009 | |
|-----------------|--------------------------------------|------------------|------------------|------------------|------------------|
| | | Adopted | Projected* | Proposed | Revised |
| | <u>PAYROLL AND BENEFITS</u> | | | | |
| 501101 | Regular Pay | \$ 4,387,000 | \$ 4,242,300 | \$ 4,997,000 | \$ 4,997,000 |
| 501201 | Overtime | 1,376,800 | 1,676,800 | 1,842,100 | \$ 1,742,100 |
| 502239 | Workers Compensation | 494,200 | 494,200 | 566,800 | \$ 566,800 |
| 501401 | Standby and Premium Pay | 127,600 | 127,600 | 127,600 | \$ 127,600 |
| 502500 | Blue Cross | 337,200 | 337,200 | 392,000 | \$ 392,000 |
| 502501 | Blue Shield | 241,000 | 241,000 | 280,000 | \$ 280,000 |
| 502502 | Major Medical | - | - | - | \$ - |
| 502503 | Group Life | 7,200 | 7,200 | 7,500 | \$ 7,500 |
| 502505 | Pension Regular | 497,100 | 497,100 | 564,900 | \$ 564,900 |
| 502508 | Social Security | 451,000 | 451,000 | 533,300 | \$ 533,300 |
| 502509 | Unemployment Compensation | 2,000 | 2,000 | 2,000 | \$ 2,000 |
| 501601 | Longevity Pay | 3,900 | 3,900 | 3,900 | \$ 3,900 |
| | Subtotal Payroll and Benefits | 7,925,000 | 8,080,300 | 9,317,100 | 9,217,100 |
| | <u>OPERATIONS</u> | | | | |
| 502011 | Meal Allowances | 2,600 | 2,600 | 2,700 | 2,700 |
| 502026 | Clothing and Apparel | 38,000 | 55,000 | 55,500 | 55,500 |
| 502062 | New Stock Materials | - | - | 250,000 | 250,000 |
| 502103 | Electrical Supplies | 55,000 | 85,000 | 55,000 | 55,000 |
| 502104 | Janitorial Supplies | 9,000 | 9,000 | 9,000 | 9,000 |
| 502111 | Small Tools | 30,000 | 30,000 | 30,000 | 30,000 |
| 502112 | Communication Equipment and Supplies | 10,000 | 10,000 | 10,000 | 10,000 |
| 502136 | Safety and First Aid Supplies | 18,700 | 18,700 | 18,700 | 18,700 |
| 502137 | Fire Equipment | 16,000 | 16,000 | 19,400 | 19,400 |
| 502188 | Refuse Collection | 16,000 | 16,000 | 16,000 | 16,000 |
| 502195 | Agency Hire | 544,000 | 544,000 | 544,000 | 544,000 |
| 502203 | Care of Grounds | 18,000 | 18,000 | 25,000 | 25,000 |
| 502210 | Propane Gas | 15,000 | 15,000 | 17,700 | 17,700 |
| 502213 | Fuel for Heating | 150,000 | 150,000 | 150,000 | 150,000 |
| 502214 | Gasoline | 4,500 | 4,500 | 17,500 | 17,500 |
| 502215 | Oil and Lubricants | 70,000 | 100,000 | 70,000 | 70,000 |
| 502216 | Diesel Fuel | 351,000 | 351,000 | 413,000 | 413,000 |
| 502273 | Employees Education Program | 3,000 | 3,000 | 30,000 | 30,000 |
| 502287 | Outside Services | - | - | 40,000 | 40,000 |
| 502295 | Outside Testing and Lab Services | 3,000 | 3,000 | 3,000 | 3,000 |
| 502296 | Consultant Services | - | - | 110,000 | 110,000 |
| 502304 | Pest Control Services | 8,000 | 8,000 | 8,000 | 8,000 |
| 502319 | Equipment Rental | 25,000 | 50,000 | 25,000 | 25,000 |
| 502354 | Water | 20,000 | 20,000 | 30,000 | 30,000 |
| 502355 | Sewer User Fees | 17,000 | 17,000 | 18,000 | 18,000 |
| | Subtotal Operations | 1,423,800 | 1,525,800 | 1,967,500 | 1,967,500 |

Waste Processing Facility

| Commitment Item | Expenditure Classification | 2007- 2008 | | 2008 - 2009 | |
|-----------------|---|----------------------|----------------------|----------------------|----------------------|
| | | Adopted | Projected* | Proposed | Revised |
| | <u>MAINTENANCE</u> | | | | |
| 503201 | Communication Equipment | 700 | 700 | 700 | 700 |
| 503204 | Power Operated Equipment | 886,200 | 886,200 | 798,700 | 498,700 |
| 503207 | Tool and Work Equipment | 50,000 | 50,000 | 50,000 | 50,000 |
| 503208 | Transportation Equipment | 79,500 | 79,500 | 186,400 | 186,400 |
| 503209 | Treatment Equipment | 2,250,000 | 2,265,000 | 1,900,000 | 1,900,000 |
| 503210 | Other Equipment | 8,000 | 8,000 | 8,000 | 8,000 |
| 503301 | Buildings | 250,000 | 435,000 | 260,000 | 260,000 |
| 503313 | Service Roads | 5,000 | 5,000 | 5,000 | 5,000 |
| | Subtotal Maintenance | 3,529,400 | 3,729,400 | 3,208,800 | 2,908,800 |
| | <u>CAPITAL OUTLAY</u> | | | | |
| 504209 | Treatment Equipment | 325,000 | 800,000 | 2,684,000 | 2,684,000 |
| | <u>INDIRECT COSTS</u> | | | | |
| 502041 | MDC | 2,022,900 | 2,070,900 | 2,604,400 | 2,457,889 |
| | <u>CONTINGENCIES</u> | | | | |
| 509901 | Contingency | 605,000 | 605,000 | 600,000 | - |
| | Total Expenditure Classification | \$ 15,831,100 | \$ 16,811,400 | \$ 20,381,800 | \$ 19,235,289 |

* Projected 2007-2008 1st Quarter

Authorized Positions

| | | | | |
|---|-----------|-----------|-----------|-----------|
| Assistant Manager of Solid Waste | 1 | 1 | 1 | 1 |
| Staff Engineer 1 | 1 | 1 | 1 | 1 |
| SWP Inventory Stock Clerk | 2 | 2 | 2 | 2 |
| Stock Clerk Crew Leader | 1 | 1 | 1 | 1 |
| SWP Plant Superintendent | 1 | 1 | 2 | 2 |
| SWP Plant Maintenance Supervisor | 2 | 2 | 2 | 2 |
| SWP Electronic and Instrumentation Supervisor | - | - | 1 | 1 |
| Assistant SWP Plant Maintenance Supervisor | 1 | 1 | 1 | 1 |
| SWP Plant Shift Supervisor | 3 | 3 | 3 | 3 |
| Electronics Technician | 3 | 3 | 3 | 3 |
| SWP Plant Crew Leader | 3 | 3 | 3 | 3 |
| SWP Yard Crew Leader | 1 | 1 | 1 | 1 |
| Electrician 1 | 2 | 2 | 2 | 2 |
| Electrician 2 | - | - | 1 | 1 |
| Senior Maintenance Mechanic | 2 | 2 | 2 | 2 |
| Maintenance Mechanic | 12 | 12 | 12 | 12 |
| Picking Station Operator | 9 | 9 | 9 | 9 |
| SWP Plant Operator | 22 | 22 | 22 | 22 |
| SWP Plant Maintainer | 2 | 2 | 2 | 2 |
| SWP Plant Equipment Operator | 6 | 6 | 6 | 6 |
| Custodian | 1 | 1 | 1 | 1 |
| SWP Plant Operator in Training | 1 | 1 | 1 | 1 |
| Transfer Truck Driver | - | - | 1 | 1 |
| Total | 76 | 76 | 80 | 80 |

Waste Transportation

| Commitment Item | Expenditure Classification | 2007- 2008 | | 2008 - 2009 | |
|-----------------|------------------------------------|-------------------|-------------------|-------------|-------------|
| | | Adopted | Projected* | Proposed | Revised |
| | <u>PAYROLL AND BENEFITS</u> | | | | |
| 501101 | Regular Pay | \$ 57,500 | \$ 57,500 | \$ - | \$ - |
| 501201 | Overtime | 16,500 | 16,500 | - | - |
| 502239 | Workers Compensation | 8,800 | 8,800 | - | - |
| 502500 | Blue Cross | 3,000 | 3,000 | - | - |
| 502501 | Blue Shield | 1,000 | 1,000 | - | - |
| 502503 | Group Life | 50 | 50 | - | - |
| 502505 | Pension Regular | 6,300 | 6,300 | - | - |
| 502508 | Social Security | 5,700 | 5,700 | - | - |
| | Total | 98,850 | 98,850 | - | - |
| | <u>OPERATIONS</u> | | | | |
| 502011 | Meal Allowances | 50 | 50 | - | - |
| 502026 | Clothing and Apparel | 400 | 600 | - | - |
| 502214 | Gasoline | 13,000 | 13,000 | - | - |
| | Total | 13,450 | 13,650 | - | - |
| | <u>MAINTENANCE</u> | | | | |
| 503204 | Power Operated Equipment | 42,800 | 42,800 | - | - |
| 503207 | Tool and Work Equipment | 1,500 | 1,500 | - | - |
| 503208 | Transportation Equipment | 58,200 | 58,200 | - | - |
| 503301 | Buildings | 10,000 | 9,800 | - | - |
| | Total | 112,500 | 112,300 | - | - |
| | <u>INDIRECT COSTS</u> | | | | |
| 502041 | MDC | 32,900 | 32,900 | - | - |
| | Total | \$ 257,700 | \$ 257,700 | \$ - | \$ - |

* Projected 2007-2008 1st Quarter

Authorized Positions

| | | | | |
|-----------------------|----------|----------|----------|----------|
| Transfer Truck Driver | 1 | 1 | - | - |
| Total | 1 | 1 | - | - |

Hartford Landfill

| Commitment Item | Expenditure Classification | 2007- 2008 | | 2008 - 2009 | |
|-----------------|------------------------------------|----------------|----------------|----------------|----------------|
| | | Adopted | Projected* | Proposed | Revised |
| | <u>PAYROLL AND BENEFITS</u> | | | | |
| 501101 | Regular Pay | \$ 499,900 | \$ 482,900 | \$ 316,400 | \$ 316,400 |
| 501201 | Overtime | 159,300 | 159,300 | 89,300 | 89,300 |
| 502239 | Workers Compensation | 56,800 | 56,800 | 48,000 | 48,000 |
| 501401 | Standby and Premium Pay | 1,500 | 1,500 | 1,500 | 1,500 |
| 502500 | Blue Cross | 39,500 | 39,500 | 26,400 | 26,400 |
| 502501 | Blue Shield | 17,400 | 17,400 | 16,000 | 16,000 |
| 502502 | Major Medical | - | - | - | - |
| 502503 | Group Life | 1,000 | 1,000 | 650 | 650 |
| 502505 | Pension Regular | 55,300 | 55,300 | 51,100 | 51,100 |
| 502508 | Social Security | 50,600 | 50,600 | 36,600 | 36,600 |
| 501601 | Longevity Pay | 900 | 900 | 500 | 500 |
| | Total Payroll and Benefits | 882,200 | 865,200 | 586,450 | 586,450 |
| | <u>OPERATIONS</u> | | | | |
| 502011 | Meal Allowances | 50 | 50 | 50 | 50 |
| 502026 | Clothing and Apparel | 3,600 | 3,600 | 2,800 | 2,800 |
| 502103 | Electrical Supplies | 100 | 100 | 100 | 100 |
| 502104 | Janitorial Supplies | 2,400 | 2,400 | 600 | 600 |
| 502111 | Small Tools | 500 | 500 | 250 | 250 |
| 502112 | Communication Equip & Supplies | 300 | 300 | 150 | 150 |
| 502120 | Landfill Cover | 66,800 | 66,800 | 30,000 | 30,000 |
| 502136 | Safety and First Aid Supplies | 200 | 200 | 100 | 100 |
| 502137 | Fire Equipment | 1,000 | 1,000 | 500 | 500 |
| 502195 | Agency Hire | - | - | 70,000 | 70,000 |
| 502203 | Care of Grounds | 4,500 | 4,500 | 31,800 | 31,800 |
| 502213 | Fuel for Heating | 6,000 | 6,000 | 6,000 | 6,000 |
| 502214 | Gasoline | 1,900 | 1,900 | 950 | 950 |
| 502216 | Diesel Fuel | 92,400 | 92,400 | 66,500 | 66,500 |
| 502304 | Pest Control Services | 3,100 | 3,100 | 3,100 | 3,100 |
| 502319 | Equipment Rental | 100,000 | 100,000 | 145,000 | 145,000 |
| 502350 | Electricity | 10,000 | 10,000 | 11,000 | 11,000 |
| 502353 | Telephone | 3,400 | 3,400 | 3,400 | 3,400 |
| 502354 | Water | 600 | 600 | 700 | 700 |
| 502355 | Sewer User Fees | 400 | 400 | 450 | 450 |
| | Total Operations | 297,250 | 297,250 | 373,450 | 373,450 |
| | <u>MAINTENANCE</u> | | | | |
| 503204 | Power Operated Equipment | 259,000 | 259,000 | 124,300 | 124,300 |
| 503207 | Tool and Work Equipment | 2,000 | 2,000 | 2,000 | 2,000 |
| 503208 | Transportation Equipment | 50,300 | 50,300 | 28,100 | 28,100 |
| 503210 | Other Equipment | 2,800 | 2,800 | 2,800 | 2,800 |
| 503301 | Buildings | 13,500 | 13,500 | 6,500 | 6,500 |
| 503313 | Service Roads | 7,500 | 7,500 | 7,500 | 7,500 |
| | Total Maintenance | 335,100 | 335,100 | 171,200 | 171,200 |

Hartford Landfill

| Commitment Item | Expenditure Classification | 2007- 2008 | | 2008 - 2009 | |
|-----------------|---|--------------------|--------------------|--------------------|--------------------|
| | | Adopted | Projected* | Proposed | Revised |
| 502041 | <u>INDIRECT COSTS</u> MDC | 222,600 | 219,400 | 166,500 | 166,500 |
| 509901 | <u>CONTINGENCIES</u> Contingencies | 5,000 | - | 5,000 | 5,000 |
| | Total Expenditure Classification | \$1,742,150 | \$1,716,950 | \$1,302,600 | \$1,302,600 |

* Projected 2007-2008 1st Quarter

Authorized Positions

| | | | | |
|-------------------------------|----------|----------|----------|----------|
| Landfill Supervisor | 1 | 1 | 1 | 1 |
| Landfill Weighmaster | 1 | 1 | 1 | 1 |
| Landfill Equipment Operator 2 | 6 | 5 | 7 | 7 |
| Landfill Equipment Operator 1 | 1 | - | - | - |
| Total | 9 | 7 | 9 | 9 |

TAB 4

RESOLUTION REGARDING DISBURSEMENT OF AUTHORITY FUNDS

RESOLVED: That the funds of the Authority deposited in Bank of America or otherwise invested (except Trustee-held funds) be subject to withdrawal or charge at any time and from time to time upon checks, notes, drafts, bills of exchange, acceptance, or other instruments for the payment of money or upon directions for the wire transfer of money, when made, signed, drawn, accepted, or endorsed on behalf of the Authority, by any two of the following: Michael Pace, Tom Kirk, Jim Bolduc, Bettina Bronisz or Nhan Vo-Le provided, however, wire transfers between Authority bank accounts or otherwise invested Authority funds (including to and from Trustee-held funds) shall require instructions from one of the foregoing.

FURTHER RESOLVED: That Trustee-held funds be subject to withdrawal or charge at an time and from time to time upon requisitions/instructions, checks, notes, drafts, bills of exchange, acceptance or other instruments for payment of money or upon directions for the wire of transfer money, when made, signed, drawn, accepted, or endorsed on behalf of the Authority, by any one of the above individuals.

TAB 5

**RESOLUTION REGARDING THE REVISED COMPENSATORY
TIME POLICY**

RESOLVED: That the revised Compensatory-time Policy of the Connecticut Resources Recovery Authority be adopted substantially in the form as approved by the Organizational Synergy and Human Resources Committee.

OVERVIEW

The revised Compensatory-Time Policy clarifies the accrual for exempt employees who work a 40-hour per week schedule.

TAB 6



Interoffice Memo

TO: Organizational synergy & Human Resources Committee & Board of Directors

FROM: Chris Hyfield, Human Resources Manager

DATE: May 16, 2008

SUBJECT: New CEO Salary Range

A few months ago the Organizational Synergy & Human Resources Committee asked me to conduct a new CEO salary market survey with the help of one of our human resources consulting firms. The attached data represents that effort and the result is the new CEO salary range for CRRA. This range is weighted more toward non-profit entities.

| New CRRA CEO Salary Range | | |
|--|------------|-------------|
| | | |
| Low | Mid | High |
| \$198,521 | \$295,420 | \$367,366 |

The old CEO salary range was weighted using more for-profit companies.

The range was: Low \$301,600 Mid \$455,520 High \$608,400

AUTHORIZATION REGARDING APPROVAL OF THE NEW CEO SALARY RANGE

RESOLVED: That the new CEO Salary Range be adopted as discussed by the Organizational Synergy & Human Resources Committee.

Connecticut Resources Recovery Authority Updated CEO Salary Range

May 19, 2008

Executive Summary

The Organizational Synergy & Human Resources Committee asked the Human Resources Manager to conduct a new market study for the position of CEO for the Authority. The HR Manager along with a human resources consultant compiled data from Connecticut non-profit companies, several CT quasi-public agencies, for profit waste management companies, and salary data from the Economic Research Institute. The market study only considered "base salary." This market study is heavily weighted toward non-profit salary data to reflect the Authority's employment culture.

CRRA CEO/President Salary Survey 2008

| Position | Organization | Type of Non-Profit | Revenue | Base Salary | Location | Perquisites: |
|-----------|-----------------------------------|--------------------|---------------|------------------------|---------------|----------------------------|
| Pres./CEO | Masonicare | Health Care | \$47,979,249 | \$502,456 (as of 2005) | Wallingford | Not included in survey #'s |
| President | Connecticut VNA Inc | Health Care | \$45,396,520 | \$288,676 (as of 2005) | Wallingford | Not included in survey #'s |
| Pres./CEO | Charter Oak Health Center Inc | Health Care | \$11,710,328 | \$253,307 (as of 2006) | Hartford | Not included in survey #'s |
| Pres./CEO | Community Health Resources Inc | Health Care | \$20,624,618 | \$231,992 (as of 2006) | Windsor | Not included in survey #'s |
| President | VNA Health Care Inc | Health Care | \$32,099,482 | \$230,909 (as of 2006) | Glastonbury | Not included in survey #'s |
| President | Wesleyan University | Education | \$179,120,000 | \$372,120 (as of 2005) | Middletown | Not included in survey #'s |
| President | Trinity College | Education | \$148,741,800 | \$330,000 (as of 2005) | Hartford | Not included in survey #'s |
| President | University of Hartford | Education | \$187,570,896 | \$352,734 (as of 2005) | Hartford | Not included in survey #'s |
| Exec.Dir | Goodwin College | Education | \$10,539,221 | \$271,534 (as of 2006) | East Hartford | Not included in survey #'s |
| President | Community Renewal Team Inc | Social Services | \$50,684,489 | \$686,612 (as of 2005) | Hartford | Not included in survey #'s |
| Pres./CEO | Bushnell Performing Arts Center | Cultural | \$24,664,830 | \$376,748 (as of 2006) | Hartford | Not included in survey #'s |
| Exec.Dir | Wadsworth Atheneum | Cultural | \$12,897,084 | \$358,269 (as of 2006) | Hartford | Not included in survey #'s |
| Pres./CEO | Village for Families and Child. | Social Services | \$18,896,065 | \$352,756 (as of 2006) | Hartford | Not included in survey #'s |
| Pres./CEO | CPTV | Cultural | \$22,487,858 | \$245,696 (as of 2006) | Hartford | Not included in survey #'s |
| President | Connecticut Student Loan Found. | Social Services | \$38,909,095 | \$213,688 (as of 2005) | Rocky Hill | Not included in survey #'s |
| President | Hartford Foundation Public Giving | Social Services | \$58,457,122 | \$180,594 (as of 2005) | Hartford | Not included in survey #'s |

Average of Non-Profit Salaries \$328,006 Age data bringing to 2008 standards- \$367,366

| Position | CT Quasi-Public Agency | Revenue | Base Salary |
|-----------|--|----------------|------------------------------------|
| Pres./CEO | CT Development Authority | **See note | \$136,000 |
| Pres./CEO | CT Innovations | **See note | \$175,000 |
| Pres./CEO | CT Housing Finance Authority | **See note | \$256,300 |
| Pres./CEO | CT Lottery | **See note | \$155,000 |
| Pres./CEO | Connecticut Resources Recovery Authority | \$ 203,000,000 | \$270,304 |
| | | | Average Quasi CEO Salary \$198,521 |

| Position | Company Name | Revenue | Base Salary |
|---------------|----------------------|--|---|
| President/COO | Waste Management | \$13,500,000 | \$686,094 found in 2007 Proxy Statement |
| President/CEO | Covanta | \$1,268,536 | \$500,000 2007 Proxy Statement |
| President/CEO | Broward County Waste | Placed call have not received information at this time | |

| Revenue | Mean Salary (total salaries / survey respondents) |
|---------------|---|
| 180,000,000 | \$295,420 |
| 100,000,000 | \$242,152 |
| 10,000,000 | \$138,923 |
| Non-Profit CT | \$171,184 |
| | Average \$211,920 |

| Position | CEO/President | Low | Mid | High |
|---------------|----------------------|-----------|-----------|-----------|
| President/COO | Waste Management | \$198,521 | \$295,420 | \$367,366 |
| President/CEO | Covanta | | | |
| President/CEO | Broward County Waste | | | |

| Position | Company Name | Revenue | Base Salary |
|---------------|----------------------|--|---|
| President/COO | Waste Management | \$13,500,000 | \$686,094 found in 2007 Proxy Statement |
| President/CEO | Covanta | \$1,268,536 | \$500,000 2007 Proxy Statement |
| President/CEO | Broward County Waste | Placed call have not received information at this time | |

TAB 7

**RESOLUTION REGARDING THE SHELTON LANDFILL
GAS SYSTEM O&M CONTRACT**

RESOLVED: That the President is hereby authorized to enter into a contract with SCS Field Services to provide operation and maintenance services for the Shelton Landfill Gas Collection and Control System, substantially as discussed and presented at this meeting.

Connecticut Resources Recovery Authority

Contract for O&M of Gas Collection and Control System – Shelton Landfill

Presented to the CRRRA Board on: May 29, 2008

Vendor/ Contractor(s): SCS Field Services

Effective date: July 1, 2008

Contract Type/Subject matter: Five-Year Operation and Maintenance Agreement

Facility (ies) Affected: Shelton Landfill

Original Contract: This is original contract

Term: July 1, 2008 - June 30, 2013

Contract Dollar Value: \$320,333 for Routine Services

Non-routine Services are to be paid on a time and material basis. Board of Directors approval of this contract includes a not-to-exceed amount for non-routine services. See attached discussion for estimated cost. Funds for July 1, 2008 – December 31, 2008 are in the FY2009 Bridgeport Project Operating budget. Funds for January 1, 2009 – June 30, 2009, and for the four subsequent years will be taken from the Shelton Landfill post-closure reserve account, which has sufficient funds for this activity.

Amendment(s): Not applicable

Term Extensions: Not applicable

Scope of Services: To provide five years operation and maintenance services for the landfill gas collection system and enclosed flare station at the Shelton Landfill.

Other Pertinent Provisions: Non-routine and emergency services are billed according to the payment rate schedule, found in the original contract, which contains rates for each year of the contract and any extensions.

Connecticut Resources Recovery Authority

Shelton Landfill O&M Contract For Landfill Gas Collection & Control System

May 29, 2008

Executive summary

This is to request approval for a five-year contract with SCS Field Services for the operation and maintenance of the Shelton Landfill gas collection and control system.

Scope of Work

This project will involve the following scope of work:

General Tasks

- Operate Landfill Gas System and Enclosed Flare Station in compliance with all applicable environmental and operational requirements.
- Maintain a qualified Project Manager who has primary responsibility to act on behalf of the contractor.
- Maintain adequate staff to conduct all required activities and keep the site in an orderly condition.
- Conduct all non-emergency activities during normal business hours and without unauthorized overtime.
- Keep the property free from accumulations of waste materials, rubbish and other debris.

Specific Tasks

- Routine wellfield inspections and adjustments
- Routine header system inspections and adjustments
- Routine maintenance
- Routine thermal oxidizer station operation and maintenance
- On-Site and Off-Site Landfill Gas Migration Monitoring
- Maintain materials and spare parts inventory
- Reporting requirements
- Non-Routine and Emergency Operation and Maintenance Services

- Removal and disposal of landfill gas condensate
- Emergency Contingency Plans and Notification

Discussion

In May of 2004, the CRRA Board of Directors approved a contract for SCS Field Services to operate and maintain the gas collection and control system at the Shelton Landfill. This three-year contract was set to expire at the end of FY2007, but it included provisions for two three-year extensions. In January 2007, the CRRA Board of Directors approved a one-year extension of the term of this contract. This extension ends on June 30, 2008.

CRRA staff has issued a Request For Bids for Shelton Landfill Post-Closure Environmental Liability and Risk Transfer. The bids for this project are currently under review by CRRA staff. Should a bid be accepted, CRRA would have to terminate whatever contract is in place for operation and maintenance of the Shelton Landfill gas system. The current contract with SCS Field Services does not allow CRRA to terminate except in the event of default by the Contractor. Therefore, CRRA staff has decided not to seek a further extension of the existing contract, but rather recommends execution of a new contract.

Request for Bid Process

In February of 2008, CRRA solicited bids from qualified firms through advertisements in area newspapers. Six firms responded to the ads and attended the mandatory bid walk of the site. Those firms were:

- Rojac Air Testing
- SCS Field Services.
- TRC Environmental Corporation
- Loureiro Engineering Associates
- United Water
- Cornerstone Environmental

At the bid walk meeting, CRRA provided the prospective bidders with details of the project requirements, guidelines for acceptable bids as well as a tour of the landfill and enclosed flare station site.

Of the six firms who attended the bid walk, three submitted bids. Those firms were:

- SCS Field Services
- TRC Environmental Corporation
- Loureiro Engineering Associates

The prospective bidders were asked to provide a lump sum bid for Routine Services, for each of the five years of the contract term. The prospective bidders were also asked to provide "time and material" billing rates to be used for non-routine activities (e.g., emergency call, out-of-scope). The lump sum bids for five years of Routine Services were as follows:

| | |
|--------------------------------------|--------------|
| SCS Field Services..... | \$320,333 |
| TRC Environmental Corporation..... | \$316,000 |
| Loureiro Engineering Associates..... | \$1,782,293* |

* In discussions with Richard Nave of Loureiro Engineering after the bid opening, Mr. Nave explained that Loureiro Engineering misunderstood the requirements for flare operator licensing, thus greatly inflating their bid price.

In order to compare the total cost of the five-year contract, if awarded to each of the three contractors, CRRA staff tabulated the non-routine labor hours that were performed during FY07 by the various contractor staff positions. The non-routine labor rates of the three bidders were then applied to those hours to estimate the cost of non-routine labor for the five-year term of this contract. The cost bid for routine labor for each of the five years was then added to the estimated cost of non-routine labor for each of the five years to arrive at a five-year total cost estimate for each of the bidders. The five-year total cost estimate for each of the bidders is as follows:

| | |
|--------------------------------------|-------------|
| SCS Field Services..... | \$504,959 |
| TRC Environmental Corporation..... | \$511,619 |
| Loureiro Engineering Associates..... | \$2,010,166 |

Based on this analysis, employing SCS Field Services to perform the routine and non-routine operational and maintenance work at the Shelton Landfill for the five-year period is the lowest cost alternative. SCS Field Services has been providing this service at this location for CRRA for the last four years and has demonstrated an acceptable quality of work that has improved as SCS Field Services gained experience at the site. CRRA staff devoted significant time to the management of SCS Field Services staff during their "learning curve". CRRA staff is confident that the SCS Field Services team is providing a high level of service at this time. Therefore, notwithstanding a lower bid cost for routine services from TRC Environmental Corporation, based on the lower total estimated cost for the five-year term and based on four years' positive experience with SCS Field Services at Shelton, CRRA staff recommends awarding the contract to SCS Field Services.

The new contract provides CRRA with the right to terminate the contract at any time by providing SCS Field Services with ten days' prior written notice of such termination. CRRA staff estimates that if the existing contract with SCS Field Services had been extended, the total cost for the five-year term would have been \$483,340. This is \$4,300 less per year than the estimated cost for the new contract. The right to terminate the contract at its convenience in order

to allow CRRA to enter into a Post-Closure Environmental Liability and Risk Transfer justifies this greater estimated cost.

Financial Summary

The SCS Field Services bid contains the prices for each of the next five years' routine tasks. CRRA staff has estimated the cost of the non-routine tasks for each of the next five years. These figures are presented below. The actual non-routine charges may vary from the estimated figures.

| | Routine | Non-routine | Total |
|---------------|-----------|-------------|-----------|
| Year 1 (FY09) | \$60,336 | \$34,412 | \$94,748 |
| Year 2 (FY10) | \$62,146 | \$35,658 | \$97,804 |
| Year 3 (FY11) | \$64,011 | \$36,931 | \$100,942 |
| Year 4 (FY12) | \$65,931 | \$38,176 | \$104,107 |
| Year 5 (FY13) | \$67,909 | \$39,449 | \$107,358 |
| Total | \$320,333 | \$184,626 | \$504,959 |

The FY09 budget for non-routine operation of the Shelton Landfill gas system is \$100,000. This figure includes a contingency of \$50,000 in the event that landfill gas quality was to suddenly decrease and a large quantity of "assist gas" was to be required to support combustion. While the FY09 budget provides for this eventuality, CRRA management does not expect that the non-routine O&M charges for the Shelton landfill will exceed \$50,000.

July 1, 2008 – June 30, 2009

| | | |
|-----------------------|---------------|-----------|
| Routine Services: | | \$ 60,336 |
| Non-Routine Services: | Not to exceed | \$ 50,000 |

TAB 8

**RESOLUTION REGARDING EMPLOYMENT OF HRP
ASSOCIATES, INC. FOR ENVIRONMENTAL CONSULTING
SERVICES IN SUPPORT OF THE SOUTH MEADOW
STATION SITE REMEDIATION**

RESOLVED: That the President of CRRA be authorized to execute a Request For Services with HRP Associates, Inc. for environmental consulting services in support of the South Meadow Station site remediation, substantially as presented and discussed at this meeting.

Connecticut Resources Recovery Authority

Request For Services Environmental Consulting Services in Support of the South Meadow Station Site Remediation

Presented to the CRRA Board on: May 29, 2008

Vendor/ Contractor(s): HRP Associates, Inc.

Effective date: July 1, 2008

Contract Type/Subject matter: Request for Services, Pursuant to Three-Year Engineering Services Agreement

Facility (ies) Affected: Mid-Connecticut Project – South Meadow Station Site

Original Contract: 080113

Term: July 1, 2008 - June 30, 2009

This RFS will be executed pursuant to the three-year services agreement, the term of which is 7/1/2007 – 6/30/2010

Contract Dollar Value: \$80,000.00 for FY 2009. This expenditure is included in the FY 2009 Mid-Connecticut Operating budget.

Amendment(s): Not applicable

Term Extensions: Not Applicable

Scope of Services:

- To provide third party review and provide technical comments or opinions on submittals, plans and reports prepared by TRC, CRRA and others;
- To attend regular project meetings to discuss environmental issues and project progress;
- To monitor site investigation and/or remedial activities.

Other Pertinent Provisions: None

Connecticut Resources Recovery Authority

Request For Services Environmental Consulting Services in Support of the South Meadow Station Site Remediation

May 29, 2008

Executive summary

This is to request approval for the President of CRRA to execute a Request For Services with HRP Associates, Inc. for environmental consulting services in support of the South Meadow Station site remediation.

Scope of Work

This project will involve the following scope of work:

- Review and offer technical comments on site environmental investigation data, characterization reports, and proposed remedial actions.
- Assist CRRA and its legal counsel with regard to matters involving the filing of environmental land use restrictions for the site.
- Advise CRRA of proposed and promulgated revisions to the Connecticut Remediation Standard Regulations, and the potential impacts of the revisions on the South Meadow Station site remediation requirements.
- Review and offer comments on potential environmental liabilities and transfer issues associated with the transfer of "Parcel 3" from CL&P to CRRA.
- Assist CRRA and CRRA's counsel in interpretation of, and drafting correspondence regarding, "Pre-existing Pollution Conditions," "New Pollution Conditions," and "Excluded Matters," as those terms are defined in the Exit Strategy™ Contract.
- Assist CRRA in identifying potential remediation data gaps that may impact final verification of the site remediation by TRC's Licensed Environmental Professional (LEP) under the Connecticut Remediation Standard Regulations.
- Review and offer technical comments on characterization data for off-site soils proposed by TRC for use at the site for backfilling excavations and/or isolating on-site contaminated soil.
- Participate in monthly project status meetings with CRRA and TRC.

Discussion

On December 22, 2000, CRRA and TRC Companies, Inc. executed a contract entitled *Exit Strategy™ Contract For South Meadow Station Site Between Connecticut Resources Recovery Authority And TRC Companies, Inc.* (the "Exit Strategy™ Contract"). The Exit Strategy™ Contract was a prerequisite to the transfer of the South Meadows property and the Electric Generating Facility (EGF) from Connecticut Light & Power to CRRA in early CY 2001. The purpose of the Exit Strategy™ Contract was to establish TRC as the "Certifying Party" under the Connecticut Transfer Act, thereby shifting the environmental remediation responsibility to TRC following transfer of the property from CL&P to CRRA. TRC is therefore responsible for remediation of pre-existing pollution conditions at, under or migrating from the site as required by applicable law, including, but not limited to, the Transfer Act.

Under the Exit Strategy™ Contract, CRRA has the right to inspect and review progress of the remediation. CRRA also has the right to review, comment and object to any aspects of the proposed remedial actions that may adversely affect current or future operations at the site. Under the Exit Strategy™ Contract, CRRA also has the right to employ consultants to assist CRRA in the inspection and review processes.

Given these rights, CRRA has employed HRP Associates, Inc. (HRP) to assist CRRA in the inspection and review of proposed remedial action plans and active remediation. Prior to execution of the Exit Strategy™ Contract, HRP provided associated environmental consulting support to CRRA, including completion of environmental investigations at the South Meadow Station site. Following execution of the Exit Strategy™ Contract, HRP has provided CRRA with environmental consulting support when requested by CRRA. This support is provided in consideration of requirements of the Connecticut Remediation Standard Regulations and CRRA's current and future operations at the site.

Specific tasks that HRP has performed include, but are not necessarily limited to, the following:

- Review and offer technical comments on site environmental investigation data, characterization reports, and proposed remedial actions. For example, HRP's recommendation for additional investigation in certain areas along the Gate 20 access road identified an additional area of contamination that had to be remediated by TRC during the access road reconstruction.
- Review and offer technical comments on characterization data for off-site soils proposed by TRC for use at the site for backfilling excavations and/or isolating on-site contaminated soil. Over 68,000 cubic yards of off-site soil has been approved for use at the South Meadows site for remediation purposes.
- Review and offer comments on potential environmental liabilities and transfer issues associated with the transfer of "Parcel 3" from CL&P to CRRA. Although this transfer will occur after the Effective Date of the Exit Strategy™ Contract, this transfer was contemplated when the Exit Strategy™ Contract was developed, and the Exit Strategy™ Contract assigns to TRC the responsibility to remediate Parcel 3. HRP has reviewed and provided comments on the switchyard characterization report

- and proposed remedial action. HRP has also provided CRRA with guidance and opinion regarding other potential options for managing the "Parcel 3" remediation, such as managing it through the State's Voluntary Remediation Program.
- Assist CRRA and CRRA's counsel in interpretation of, and drafting correspondence regarding, "Pre-existing Pollution Conditions," "New Pollution Conditions," and "Excluded Matters," as those terms are defined in the Exit Strategy™ Contract. Two examples of on-going issues about which HRP has provided assistance include the status of underground piping at the site, and the remediation of buried asbestos-containing materials discovered at the site.
 - Assist CRRA in identifying any potential data gap issues regarding the remediation activities as they relate to compliance with the Connecticut Remediation Standards Regulations, and that may possibly impact final verification of the site remediation by TRC's Licensed Environmental Professional (LEP).
 - Assist CRRA and its legal counsel with regard to matters involving the filing of environmental land use restrictions on the site.
 - Participate in monthly project status meetings with CRRA and TRC.

Under this Request for Services HRP will continue to provide support for those matters listed above, as well as other support that may be requested by CRRA that relates to remediation of the South Meadow Station parcel. The remediation of the South Meadow Station parcel is approximately 87% complete. HRP will continue to provide support during FY2009 and likely into FY2010. Although the majority of field remediation activity is completed, there is still significant work to be undertaken by TRC to document all site characterization and remediation activities in final remedial action reports. In order to comply with the Connecticut Remediation Standard Regulations, TRC will also demarcate on-site areas subject to "Environmental Land Use Restrictions" (ELURs). HRP will provide support to CRRA by reviewing the remedial action reports and proposed ELURs developed by TRC, and by assisting CRRA in filing and recording the necessary ELURs.

Financial Summary

This expenditure will be funded from the Engineering account (Account No. 41-001-952-52858) in the Energy Generating Facility budget, which is contained within the larger Mid-Connecticut Project budget. This expenditure was contemplated when the Mid-Connecticut Project budget was developed; therefore, sufficient funds are contained in the budget.

TAB 9

**RESOLUTION REGARDING
ENGINEERING SERVICES TO SUPPORT DEVELOPMENT
OF AN ASH RESIDUE LANDFILL**

RESOLVED: That the President is hereby authorized to enter into Request for Services with TRC Environmental Corporation, in fiscal year 2009, to provide engineering and environmental consulting support associated with development of an ash residue landfill, substantially as discussed and presented at this meeting.

Connecticut Resources Recovery Authority

Contract Summary for Contract regarding

Support for Development of an Ash Residue Landfill

Presented to the CRRA Board on: May 29, 2008

Vendor/ Contractor(s): TRC Environmental Corporation

Effective date: July 1, 2008

Contract Type/Subject matter: Request for Services ("RFS")

Facility(ies) Affected: All Four CRRA Projects

Original Contract: Three-Year Engineering Services Agreement, Number 080125

Term: July 1, 2008 through June 30, 2009 pursuant to 3 year Engineering Services Agreement, Contract No. 080125.

Contract Dollar Value: Not to Exceed \$495,000, in total, for both FY2008 and FY2009. The funds for this expenditure are in the Landfill Siting Reserve Account, and are budgeted for this purpose.

Amendment(s): Not applicable

Term Extensions: Not applicable

Scope of Services: To provide engineering and environmental permitting support associated with the development of an ash residue landfill in the State of Connecticut.

Other Pertinent Provisions: The estimated time of performance of the Project is June 2007 through December 2010. However, there will be opportunities for delays to occur in the ash residue landfill development process. CRRA's intent is to retain the Consultant for the duration of the process. This approval is to authorize expenditures during fiscal year 2009.

Connecticut Resources Recovery Authority

Engineering and Environmental Permitting Support Associated with Development of an Ash Residue Landfill

May 29, 2008

Executive Summary

At its May 2007 board meeting, CRRA's Board of Directors approved expenditure of \$495,000 for engineering and environmental permitting activities to support development of an ash residue landfill in Connecticut. TRC was the engineering consultant that was approved as CRRA's consultant in this matter.

At that meeting, the funds were approved for expenditure only in fiscal year 2008.

This is to request that CRRA's board of directors authorize expenditure of these funds during fiscal year 2009.

Discussion

At the May 2007 board meeting, CRRA management presented a discussion of CRRA's Landfill Siting Study, the process through which CRRA identified an engineering/environmental consultant to support CRRA in development of an ash landfill, and a description of the scope of work associated with the engineering and environmental activities to be performed by the consultant to support the permitting effort associated with development of an ash residue landfill.

Since June 2007 CRRA has executed four Request for Services with TRC, as follows:

| Request for Services | Cost Estimate | Expenditure through 4/30/08 |
|--|----------------------|------------------------------------|
| Engineering & Environmental Permitting Support (RFS#2) | \$131,016 | \$109,543 |
| Initial Ecological Studies (RFS #7) | \$28,885 | \$10,499 |
| Aerial Survey, Site Mapping (RFS #8) | \$38,665 | \$1,988 |
| Initial Geological Studies (RFS #9) | \$219,975 | \$26,250 |
| | | |
| Total to Date: | \$418,541 | \$148,260 |

These expenditures will continue into fiscal year 2009. Because the Board of Directors did not authorize expenditures for FY 2009 at its May 2007 meeting, this is to request that the board of directors authorize expenditure of these funds during FY 2009. The total amount expended during both FY2008 and FY2009 will not exceed \$495,000 in the aggregate without further approval by CRRA's Board of Directors.

Financial Summary

The funds for this effort will be taken from CRRA's Landfill Siting Reserve. At its November 2006 meeting CRRA's Board of Directors approved the use of \$495,000 from this reserve for this purpose, and at its May 2007 meeting the board specifically authorized expenditure of \$495,000 for contracting with TRC to undertake these activities.

TAB 10

**Resolution Regarding Approval of Non-Member Waste Delivery
Agreement for
Mid-Connecticut Project**

RESOLVED: That the President is hereby authorized to enter into agreements with private waste transportation haulers for the delivery of Acceptable Municipal Solid Waste generated within the boundaries of non-member CRRRA project municipalities substantially in accordance with the terms and conditions discussed at this meeting.

Connecticut Resources Recovery Authority Mid-Connecticut Project

Non-Member Waste Delivery Agreement

Contract Summary

| | |
|-------------------------------|---|
| Presented to P&P: | May 15, 2008 |
| Vendors/Contractors: | Various private haulers wishing to deliver non CRRA project committed waste to the Mid-Connecticut Waste Processing Facility |
| Effective Date: | July 1, 2008 |
| Contract Type/Subject Matter: | MSW deliveries |
| Facilities Affected: | Mid-Connecticut |
| Term: | July 1, 2008 – June 30, 2009 |
| Term Extensions: | None |
| Scope of Services: | To deliver non-CRRA project committed waste to the Mid-Connecticut Project Waste Processing |
| Tip Fee: | FY09 \$74.00/ton |
| FY09 Revenue/Budget: | Based upon FY08 actual deliveries through March, The Mid-Connecticut Project should realize revenues of approximately \$700,000 (approximately 790 tons/month @74.00/ton) |

Connecticut Resources Recovery Authority Mid-Connecticut Project

Non-Member Waste Delivery Agreement

May 29, 2008

Executive Summary and Discussion

In October, 2006 CRRA inaugurated a Non-Member Waste Delivery Agreement for the Mid-Connecticut Project. The issuance of the Non-member Waste Delivery Agreement was predicated upon the following benefits:

1. A SOURCE OF SPOT WASTE

Non-member waste delivery agreements provide CRRA an opportunity to secure waste deliveries at an above-market rate from time-to-time throughout the year. With non-member waste delivery contracts, CRRA has the opportunity to obtain additional waste at an above market spot delivery rate of \$74/ton. Each of the agreements contains a cap provision on the tonnage amounts that can be delivered to the project.

2. IMPROVED CUSTOMER SERVICE

With non-member waste delivery contracts, haulers have the ability to deliver to the plant "mixed loads" containing both member and non-member waste. Haulers availing themselves of these contracts do however pay the higher non-member waste tip fee for all of the waste contained in a mixed load including the member waste.

3. COMPETITIVE COST ALTERNATIVE DISPOSAL OPTION, ESPECIALLY FOR SMALLER HAULERS

The availability of a non-member waste delivery agreement offers smaller companies a non-interruptible cost effective alternative.

Since the availability of the Non-Member Waste Delivery Agreement in October 2006 five (5) commercial haulers have executed agreements. For the period of October 2006 through June 30, 2007 the Project received 1,855 tons with associated revenues of \$137,623. Through March of FY08 the Project has received 7,101 tons with associated revenues of \$545,470.

TAB 11

**RESOLUTION REGARDING INSPECTION AND
MAINTENANCE SERVICES FOR THE ASH LEACHATE
COLLECTION AND TREATMENT SYSTEM AT THE
HARTFORD LANDFILL**

RESOLVED: That the President is hereby authorized to enter into a contract with Knapp Engineering, PC to provide inspection and maintenance services for the Hartford Landfill Ash Leachate Collection and Treatment System, substantially as discussed and presented at this meeting.

Connecticut Resources Recovery Authority

Contract for I&M of Ash Leachate Collection and Treatment System Hartford Landfill

Presented to the CRRA Board on: May 29, 2008

Vendor/ Contractor(s): Knapp Engineering, PC

Effective date: July 1, 2008

Contract Type/Subject matter: Three-Year Inspection and Maintenance Agreement

Facility (ies) Affected: Hartford Landfill

Original Contract: This is original contract

Term: July 1, 2008 - June 30, 2011

Contract Dollar Value: \$87,000 for Routine Services over 3 years.
\$192,000 (est.) for Routine and Non-Routine Services over 3 years.
Non-routine Services are to be paid on a time and material basis. Board of Directors approval of this contract includes a not-to-exceed amount for non-routine services. See attached discussion for estimated cost.

Budget: Contract will be paid out of FY09 Operating Budget for the Hartford Landfill. FY09 budgeted amount for routine and non-routine services is \$59,000. When Landfill is Certified Closed by CTDEP, Contract will be paid out of Hartford Landfill Post Closure Reserve.

Amendment(s): Not applicable

Term Extensions: Not applicable

Scope of Services: Provide three years of inspection and maintenance services for the Ash Leachate Collection and Treatment System at the Hartford Landfill.

Other Pertinent Provisions: Non-routine and emergency services are billed according to the payment rate schedule, found in the original contract, which contains rates for each year of the contract and any extensions.

Connecticut Resources Recovery Authority

Hartford Landfill I&M Contract For Ash Leachate Collection and Treatment System

Executive summary

This is to request approval for a three-year contract with Knapp Engineering, PC for inspection and maintenance of the Hartford Landfill Ash Leachate Collection and Treatment System.

Scope of Work

This project will involve the following scope of work:

Routine Tasks

- Inspect leachate pumps including sump pumps and transducers, lift station pumps and transfer pumps.
- Perform calibration of pH and conductivity probes, flow totalizers, and chart recorders.
- Perform inspections confirming operation of automated control systems and autodialer.
- Perform inspections of the truck wash system.
- Issue monthly, quarterly, semi-annual and annual inspection reports detailing work activities.
- Maintain project equipment maintenance log on site at the Hartford Landfill.
- Maintain a qualified Project Manager who has primary responsibility to act on behalf of the contractor.
- Maintain adequate staff to conduct all required activities and keep the site in an orderly condition.
- Conduct all non-emergency activities during normal business hours and without unauthorized overtime.
- Keep the property free from accumulations of waste materials, rubbish and other debris.

Non-Routine Tasks

- Perform pump repairs and pump replacements as necessary.
- Perform diagnostic services on programmable logic control (PLC) system as necessary.
- Respond to emergencies when called upon to do so by CRRA staff.

Discussion

Request for Bid Process

In April of 2008, CRRA solicited bids from qualified firms through advertisements in area newspapers. Advertisements were published in the following publications:

The Hartford Courant
The Journal Inquirer
Northeast Minority News
La Voz Hispana

The request for bids was also published on the State DAS website as well as CRRA's website.

Two firms responded to the ads and attended the mandatory bid walk of the site.

Those firms were:

- Knapp Engineering, PC
- United Industrial Services

At the bid walk meeting, CRRA provided the prospective bidders with details of the project requirements, guidelines for acceptable bids as well as a tour of the landfill and leachate collection and treatment system.

Of the two firms who attended the bid walk, only Knapp Engineering, PC submitted a bid.

Bidders were asked to provide a lump sum bid for Routine Services, for each of the three years of the contract term. The prospective bidders were also asked to provide "time and material" billing rates to be used for non-routine activities (e.g., emergency call, out-of-scope). Knapp's lump sum bid for three years of Routine Services is \$87,000.

Knapp Engineering is the currently under contract to perform these services. The current contract was bid in 2005 and awarded to Knapp Engineering as the low bidder. Based on the current contract, Knapp's price for routine services for fiscal year 2008 is \$23,000. Based on this most recent bid, their price for routine services for fiscal year 2009 is \$27,000. It should be noted that the scope of work for the most recent contract has increased, which explains the 17%

price increase over the fiscal year 2008 price. Specifically, the new contract requires more frequent (quarterly vs. annual) removal and inspection of each of the eight leachate cell sump pumps and transducers. CRRA staff believes this additional work combined with the significant rise in energy costs since 2005 justifies the 17% increase in price for routine services.

Financial Summary

The Knapp Engineering, PC bid contains the prices for each of the next three year’s routine tasks. CRRA staff has estimated the cost of the non-routine tasks for each of the next three years. These figures are presented below. The actual non-routine charges may vary from the estimated figures.

| | Routine | Non-Routine | Total |
|---------------|----------|-------------|-----------|
| Year 1 (FY09) | \$27,000 | \$35,000 | \$62,000 |
| Year 2 (FY10) | \$29,000 | \$35,000 | \$64,000 |
| Year 3 (FY11) | \$31,000 | \$35,000 | \$66,000 |
| Total | \$87,000 | \$105,000 | \$192,000 |

The FY09 operating budget for inspection and maintenance Hartford Landfill leachate collection and treatment system is \$59,000. This figure is based on an estimate of \$24,000 for routine services and \$35,000 for non-routine services. This contract will continue to be paid out of the operating budget for the Hartford Landfill until the landfill is certified closed by CTDEP, after which time this contract will be paid out of the Hartford Landfill Post Closure Reserve. The FY09 cost of this contract is detailed below:

July 1, 2008 – June 30, 2009

Routine Services: \$ 27,000

Non-Routine Services (estimated): Not to exceed \$ 35,000

Total: \$ 62,000

TAB 12

**Resolution Regarding Non-Processible Waste Transportation and Disposal
Services for City of Waterbury
Mid-Connecticut Project**

RESOLVED: That the Board of Directors, in accordance with the Connecticut Resources Recovery Authority's Procurement Policy, hereby approves the contract with CWPM, LLC for Non-Processible Waste Transportation and Disposal Services substantially as presented and discussed at this meeting.

Connecticut Resources Recovery Authority

Non-Processible Waste Transportation and Disposal Services for City of Waterbury

Contract Summary

Presented to P&P: May 15, 2008

Contractor: CWPM, LLC

Contract Type: Transportation and Disposal Services for City of Waterbury Non-Processible Waste

Facility: Mid-Connecticut Project

Base Term: July 1, 2008 – June 30, 2011

Term Extensions: None

Scope of Service: Contractor will provide transportation for City of Waterbury non-processible waste from the Waterbury Landfill Reloading Area to the Hartford Landfill and, upon closure of the Hartford Landfill on or about December 31, 2008 to the Contractor selected and CRRA approved alternative disposal facility.

Service Fee Structure:

FY09:

Per Pull Transportation to Hartford Landfill \$231.00
(For the approximately six month period of July 1 – December 31, 2008 or upon closure of the Hartford Landfill).

Per Ton Disposal at the Hartford Landfill \$60.00
(For the approximately six month period of July 1, 2008 – December 31, 2008 or upon closure of the Hartford Landfill)

Per Pull Transportation to Contractor selected disposal site \$175.00
(For the approximately six month period of January 1, 2009 – June 30, 2009, effective upon closure of the Hartford Landfill)

Per Ton Disposal at Contractor selected disposal site \$82.00
(For the approximately six month period of January 1, 2009 – June 30, 2009, effective upon closure of the Hartford Landfill)

FY10: Per Pull Transportation \$182.00

Per Ton Disposal \$83.00

FY11: Per Pull Transportation \$189.00
Per Ton Disposal \$84.00

Estimated Net Revenue/Cost
To CRRA

FY09: \$4,088
FY10: (\$73,528)
FY11: (\$76,356)

Performance Security: \$50,000.00 (Bond or Letter of Credit)

Budget Status: Transportation fees for service have been appropriated within the FY09 budget. Disposal fees are pass through costs to the City of Waterbury

Connecticut Resources Recovery Authority Mid-Connecticut Project

Non-Processible Waste Transportation and Disposal Services for City of Waterbury

May 29, 2008

Executive Summary

This is to request approval by the CRRA Board of Directors for the President to enter into a three year agreement with CWPM, LLC for the period of July 1, 2008 through June 30, 2011 for the transportation and disposal of Non-Processible waste materials received at the City of Waterbury Landfill Reloading Area.

Discussion

As part of the Municipal Service Agreement (MSA) with the City of Waterbury, CRRA is obligated to provide transportation services for the Non-Processible Waste (oversized MSW) disposed of by City residents and small haulers at the Waterbury Landfill Reloading Area (the Reloading Area is a residential drop-off site). Historically the material has been transported to and disposed of at the Hartford Landfill. With the closure of the Hartford Landfill on or about December 31, 2008, CRRA is obligated to pay for the transportation of the material and the City of Waterbury is responsible to pay for the disposal of the material at an alternative disposal site.

CRRA staff is currently performing a feasibility analysis for the installation of a shear shredder at the Mid-Connecticut Waste Processing Facility (WPF) to process the oversized MSW received at the WPF in order to avoid the costs associated with the exportation of this material to an out-of-state disposal site upon closure of the Hartford Landfill. In the event CRRA implements the shear shredder program, the new agreement provides that CRRA reserves the right at any time during the term of the agreement to direct Contractor to transport the Reloading Area Waste to the WPF for disposal. Therefore, bidders were required to provide a transportation price for the material from the City's Reloading Area to the Mid-Connecticut WPF.

Financial Summary

The service was solicited through a public procurement process. On April 10, 2008 CRRA issued a Request for Bids for the transportation and disposal of the reloading area waste. Four firms submitted bids by the May 2, 2008 deadline as summarized in Table 1.

Table 1 – Bid Prices Received

| | Per Pull Transportation To Hartford Landfill | Per Pull Transportation to Contractor Disposal Site | Per Pull Transportation to Mid-Conn WPF | Per Ton Disposal at Contractor Designated Disposal Site |
|-------------------------------------|--|---|---|---|
| All-Ways Dumpsters, Inc. | | | | |
| Contract Yr. 1 | \$189.00 | \$149.00 | \$189.00 | \$90.00 |
| Contract Yr. 2 | N/A | \$159.43 | \$202.23 | \$94.50 |
| Contract Yr. 3 | N/A | \$170.59 | \$216.38 | \$99.22 |
| Lowe Carting & Recycling | | | | |
| Contract Yr. 1 | \$225.00 | \$225.00 | \$225.00 | \$85.00 |
| Contract Yr. 2 | N/A | \$231.75 | \$231.75 | \$87.55 |
| Contract Yr. 3 | N/A | \$238.70 | \$238.70 | \$90.00 |
| CWPM, LLC | | | | |
| Contract Yr. 1 | \$231.00 | \$175.00 | \$231.00 | \$82.00 |
| Contract Yr. 2 | N/A | \$182.00 | \$238.00 | \$83.00 |
| Contract Yr. 3 | N/A | \$189.00 | \$245.00 | \$84.00 |
| USA Hauling & Recycling | | | | |
| Contract Yr. 1 | \$430.00 | \$144.00 | \$430.00 | \$89.00 |
| Contract Yr. 2 | N/A | \$151.20 | \$451.50 | \$91.00 |
| Contract Yr. 3 | N/A | \$158.76 | \$474.08 | \$93.00 |

Tables 2 and 3 summarize the amount of non-processible waste transported during FY06 and FY07 respectively.

Table 2 – Fiscal Year 2006 (July 1, 2005-June 30, 2006)

| | Jul | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Total |
|-----------------------|------|------|------|------|------|------|------|------|------|------|------|------|-------|
| No. of Pulls | 30 | 34 | 34 | 27 | 33 | 17 | 24 | 21 | 33 | 35 | 33 | 45 | 366 |
| Tons | 195 | 201 | 199 | 187 | 213 | 114 | 162 | 138 | 207 | 260 | 242 | 358 | 2476 |
| Average Tons Per Load | 6.51 | 5.92 | 5.84 | 6.91 | 6.47 | 6.69 | 6.76 | 6.56 | 6.28 | 7.42 | 7.34 | 7.96 | 6.77 |

Table 3 – Fiscal Year 2007 (July 1, 2007-June 30, 2008)

| | Jul | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Total |
|-----------------------|------|------|------|------|------|------|------|------|------|------|------|------|-------|
| No. of Pulls | 42 | 43 | 34 | 34 | 29 | 28 | 21 | 21 | 34 | 45 | 59 | 52 | 442 |
| Tons | 327 | 299 | 240 | 267 | 224 | 184 | 146 | 140 | 280 | 373 | 426 | 356 | 3261 |
| Average Tons Per Load | 7.78 | 6.94 | 7.05 | 7.86 | 7.74 | 6.57 | 6.93 | 6.68 | 8.23 | 8.30 | 7.22 | 6.84 | 7.37 |

Contract Summary
Non-Processible Waste Transportation and Disposal Services for City of Waterbury
Mid-Connecticut Project

Table 4 – Estimated Net Cost of Service Under New Three Year Agreement

| | Transportation To Hartford Landfill | Transportation to Contractor Disposal Site | Tip Fee Revenue to Project (1435 Tons) | Net Revenue/Cost of Transportation to CRRRA | Cost of Disposal to the City |
|-------------------------------------|--|--|--|---|---------------------------------|
| CWPM, LLC | | | | | |
| Contract Yr. 1 | (\$46,662) | (\$35,350) | \$86,100 | \$4,088 | (\$203,770) |
| Contract Yr. 2 | N/A | (\$73,528) | \$0.00 | (\$73,528) | (\$238,127) |
| Contract Yr. 3 | N/A | (\$76,356) | \$0.00 | (\$76,356) | (\$240,996) |
| SUBTOTAL | | | | (\$145,796) | (\$682,893) |
| TOTAL CONTRACT PRICE | | | | (\$828,689) | |
| All-Ways Dumpsters, Inc. | | | | | |
| Contract Yr. 1 | (\$38,178) | (\$30,098) | \$86,100 | \$17,824 | (\$215,250) |
| Contract Yr. 2 | N/A | (\$64,410) | \$0.00 | (\$64,410) | (\$271,121) |
| Contract Yr. 3 | N/A | (\$68,918) | \$0.00 | (\$68,918) | (\$284,605) |
| SUBTOTAL | | | | (\$115,504) | (\$770,976) |
| TOTAL CONTRACT PRICE | | | | (\$886,480) | |
| USA Hauling & Recycling | | | | | |
| Contract Yr. 1 | (\$86,860) | (\$29,088) | \$86,100 | (\$29,848) | (\$213,815) |
| Contract Yr. 2 | N/A | (\$61,085) | \$0.00 | (\$61,085) | (\$261,079) |
| Contract Yr. 3 | N/A | (\$64,139) | \$0.00 | (\$64,139) | (\$266,817) |
| SUBTOTAL | | | | (\$155,072) | (\$741,711) |
| TOTAL CONTRACT PRICE | | | | (\$896,783) | |
| Lowe Carting & Recycling | | | | | |
| Contract Yr. 1 | (\$45,450) | (\$45,450) | \$86,100 | (\$4,800) | (\$208,075) |
| Contract Yr. 2 | N/A | (\$93,627) | \$0.00 | (\$93,627) | (\$251,181) |
| Contract Yr. 3 | N/A | (\$96,434) | \$0.00 | (\$96,434) | (\$258,210) |
| SUBTOTAL | | | | (\$194,861) | (\$717,466) |
| TOTAL CONTRACT PRICE | | | | (\$912,327) | |

Based upon the data presented in Table 2 and Table 3, the average number of pulls (loads) transported over the course of the two year period is 404. The average number of tons disposed of over the course of the two year period is 2869 tons. Note that during Contract Year 1 the Contractor will transport the Reloading Area Waste from the City's Reloading Area to the Hartford Landfill for a period of approximately six months. Upon closure of the Hartford Landfill on or about December 31, 2008, the selected Contractor will transport and dispose of the Reloading Area Waste at the Contractor selected and CRRA approved disposal site for a period of approximately six months. Therefore, for the purposes of estimating the cost of Services for Contract Year 1, the average number of annual pulls/loads (404) and the average number of annual tons disposed of (2869 tons) has been split 50/50 with half of the waste going to the Hartford Landfill and half to Contractor's alternative disposal site. Historically, Waterbury has paid the CRRA tip fee of \$85.00 for disposal of its non-processible waste at the Hartford Landfill. CWPM has offered a tip fee below \$85.00 for all three years. The material will be disposed of at CWPM's Volume Reduction Center in Berlin, CT.

Based upon the results of the RFP, CRRA management is recommending the Board to provide authorization to enter into an Agreement with CWPM, LLC for the period of July 1, 2008 through June 30, 2011. Per the Bid prices received, CRRA estimates the cost of services of the low bidder to be \$828,700 over the course of a new three year agreement. Funds were included in the FY09 Mid Connecticut Operating Budget for the transportation component of this service. The disposal services in the agreement are pass through costs to the City of Waterbury.

TAB 13

BOARD RESOLUTION REGARDING ADDITIONAL PROJECTED LEGAL EXPENDITURES

WHEREAS, CRRA has entered into Legal Service Agreements with various law firms to perform legal services; and

WHEREAS, the Board of Directors has previously authorized certain amounts for payment of fiscal year 2008 projected legal fees; and

WHEREAS, CRRA expects to incur greater than anticipated legal expenses in connection with Mid-Connecticut Project matters;

NOW THEREFORE, it is RESOLVED: That the following additional amount be authorized for payment of legal fees and costs to be incurred through June 30, 2008:

Firm:

Amount:

McCarter English

\$35,000

CONNECTICUT RESOURCES RECOVERY AUTHORITY

Request regarding Authorization for Payment of Projected Additional Legal Expenses

May 29, 2008

Executive Summary

This is to request that the Board authorize payment of additional projected fiscal '08 legal expenses.

Discussion:

We are seeking board authorization to incur additional legal expenses for two Mid-Connecticut Project matters, both being addressed by McCarter English, that have arisen in recent months. The first is an issue involving the construction quality of the geosynthetic materials that were intended to be used in closure of the Hartford landfill, and the second is a budget dispute with MDC.

The P&P Committee approved a request for authorization to pay a higher amount, but requested that we reconsider the amount following receipt from McCarter English of new invoices. March and April invoices have now been received and reviewed, and the requested authorization has been substantially reduced.

Impact:

CRRA's Finance Department has confirmed that the funds are available from Mid CT Project budget surplus funds.

TAB 14

**BOARD RESOLUTION REGARDING FY 2009 PROJECTED LEGAL
EXPENDITURES**

WHEREAS, CRRA has negotiated three-year Legal Service Agreements with various law firms for the provision of legal services from July 1, 2008 through June 30, 2011; and

WHEREAS, CRRA now seeks Board authorization for projected legal expenditures during the first year of the term of said Agreements;

NOW THEREFORE, it is RESOLVED: That the following amounts be authorized for projected legal fees to be incurred during fiscal year 2009:

| <u>Firm:</u> | <u>Amount:</u> |
|---------------------------|-----------------------|
| Berchem Moses & Devlin | \$ 110,000 |
| Brown Rudnick | 700,000 |
| Cohn Birnbaum & Shea | 75,000 |
| Halloran & Sage | 1,710,000 |
| Heneghan Kennedy & Doyle | 75,000 |
| Kainen, Escalera & McHale | 50,000 |
| McCarter & English | 825,000 |
| Perakos & Zitser | 100,000 |
| Pepe & Hazard | 625,000 |
| Pullman & Comley | 300,000 |
| Sidley Austin | 265,000 |
| Tyler Cooper | 125,000 |

Further RESOLVED: That the President be authorized to expend up to \$500,000 from the Landfill Development Reserve Account for payment for legal fees incurred in fiscal year 2009 in connection with the Authority's development of a new ash landfill in the State of Connecticut;

Further RESOLVED: That the President be authorized to expend up to \$465,000 from the Post Litigation Reserve Account for payment of legal expenses incurred in fiscal year 2009 in connection with the Enron Global litigation continuing under the aegis of the Attorney General; and

Further RESOLVED: That the President be authorized to expend up to \$60,000 from the Wallingford Future Use Fund for payment of legal fees incurred in fiscal year 2009 in connection with the Authority's analysis of exercise of its Wallingford Resource Recovery Facility purchase option.

Connecticut Resources Recovery Authority

AUTHORIZATION TO PAY FY 2009 PROJECTED LEGAL EXPENDITURES

May 29, 2008

Executive Summary

This is to request that the Board authorize the payment of FY 2009 projected legal expenditures for the firms and up to the amounts set forth in the attached resolution.

Discussion

As indicated in the draft resolution attached, a portion of the funds for these expenditures is proposed to come from certain specified reserves. The balance of the funds requested to be authorized is included in the FY 09 Board-approved General Fund and Project legal budgets.

As requested by the P&P Committee in prior years, attached please find a comparison of requested 2009 authorizations with total 2008 authorizations and amounts actually invoiced by each firm for the period from July 1, 2007 to date.

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FISCAL YEAR 2009 LEGAL EXPENDITURE SUMMARY REPORT

| | |
|--------------------------|--|
| Halloran & Sage | Policy and CRRA Board matters, Wallingford Policy Board matters, Future planning, Insurance coverage issues, FOIA matters, Legislative and regulatory issues, Real estate matters, General matters |
| Heneghan Kennedy & Doyle | Contract counsel, General matters |
| Kainen Escalera & McHale | Personnel issues, HR Committee matters, Employee training, ERISA matters |
| Perakos & Ziser | SWEROC and SWAB matters, Recycling compliance/litigation matters |
| Cohn Birnbaum & Shea | Environmental issues (South Meadows Remediation) |
| Pepe & Hazard | Enron global case, New Hartford litigation |
| Brown Rudnick | Environmental issues and compliance, and related litigation; landfill matters; local zoning matters |
| McCarter & English | Arbitration/litigation matters; construction issues; environmental matters |
| Pullman & Comley | FASB78 issues; bond indenture covenants; Trustee & State Treasurer related matters; Future financing matters; Bond Commission matters; New Hartford litigation issues; environmental matters |
| Sidley Austin | FASB78 issues; bond indenture covenants; Trustee & State Treasurer related matters; Future financing matters |
| Berchem, Moses & Devlin | Bridgeport Project real estate and related issues |
| Tyler Cooper | Solid Waste counsel matters |

Fiscal Year 2008 and 2009 Comparison

| Law Firm | FY 09 Requested Authorization | FY 08 Authorization | Additional FY 08 Request | FY 08 Total Invoiced to Date |
|---------------------------|-------------------------------|---------------------|--------------------------|------------------------------|
| Berchem Moses & Devlin | \$ 110,000.00 | | | |
| Brown Rudnick | \$ 700,000.00 | \$ 825,000.00 | | \$ 121,396.00 |
| Cohn Birnbaum & Shea | \$ 75,000.00 | \$ 75,000.00 | | \$ 14,190.00 |
| Halloran & Sage | \$ 1,710,000.00 | \$ 1,965,000.00 | | \$ 748,648.00 |
| Heneghan Kennedy & Doyle | \$ 75,000.00 | \$ 65,000.00 | | \$ 39,481.00 |
| Kainen, Escalera & McHale | \$ 50,000.00 | \$ 40,000.00 | | \$ 5,967.00 |
| McCarter & English | \$ 825,000.00 | \$ 85,000.00 | \$ 35,000.00 | \$ 52,529.00 |
| Perakos & Zitser | \$ 100,000.00 | \$ 60,000.00 | | \$ 11,160.00 |
| Pepe & Hazard | \$ 625,000.00 | \$ 1,200,000.00 | | \$ 281,853.00 |
| Pullman & Comley | \$ 300,000.00 | \$ 225,000.00 | | \$ 61,065.00 |
| Sidley Austin | \$ 265,000.00 | \$ 265,000.00 | | \$ 14,597.00 |
| Tyler Cooper | \$ 125,000.00 | | | |